



Vincent Street
CESSNOCK

30 May 2019

ORDINARY MEETING OF COUNCIL

WEDNESDAY, 5 JUNE 2019

ENCLOSURES

PAGE NO.

GENERAL MANAGER'S UNIT

GMU11/2019 Bid to host Golf NSW Open Regional Qualifiers 2019-21

Enclosure1: Enclosure 1 Draft Agreement 2019-21 NSW Open Golf
Championship - Regional Qualifier..... 3

PLANNING AND ENVIRONMENT

PE49/2019 Exhibition Outcomes - Kurri Kurri District Strategy Consequential Amendments Planning Proposal

Enclosure1: Planning Proposal - Kurri Kurri District Strategy
Consequential Amendments 9

Enclosure2: Summary and Response to Submissions..... 64

CORPORATE AND COMMUNITY

CC40/2019 March 2019 Quarterly Review of 2017-21 Delivery Program

Enclosure1: March 2019 Quarter Review of the 2017-21 Delivery
Program 69

Enclosure2: March 2019 Quarter Review of the 2018-19 Capital Works
Program 105

CC42/2019 Tender T511920HUN Supply and Delivery of Readymix Concrete

Enclosure1: T511920HUN Evaluation Matrix..... 115

CC44/2019 Tender T521920HUN Provision of Hygiene Services

Enclosure1: T521920HUN Tender Evaluation Matrix..... 116

WORKS AND INFRASTRUCTURE

WI31/2019 Helena Street Ellalong - Petition re Bus Stop and Shelter

| | |
|---|-----|
| Enclosure1: Traffic & Transport _ Helena Street Ellalong _ Bus Stop Shelter Peitition..... | 117 |
| Enclosure2: Traffic & Transport _ Public Transport Stop Improvements _ 53 Helena Street _ Final Cost Estimate _ S Deo | 130 |

CORRESPONDENCE

CO9/2019 Australian Local Government Association - Federal Election Funding Campaign

| | |
|--|-----|
| Enclosure1: Candidate for Paterson - Jan Davis, Greens NSW | 131 |
| Enclosure2: Candidate for Paterson - Neil Turner, Pauline Hanson's One Nation Party | 132 |
| Enclosure3: Candidate for Paterson - James Murphy, Animal Justice Party | 134 |
| Enclosure4: Candidate for Paterson - Meryl Swanson MP, Australian Labor Party | 135 |
| Enclosure5: Candidate for Hunter - The Hon Joel Fitzgibbon MP, Australian Labor Party..... | 137 |

NSW Open Golf Championship Regional Qualifier

PARTNERSHIP AGREEMENT

PART 1: APPLICATION AND AGREEMENT

| | |
|---------------------------------|--|
| Partner: | Cessnock City Council |
| ABN/ACN: | 60 919 148 928 |
| Partner contact: | Rhiannon Stevens, Acting Economic Development Manager |
| Address: | 62-78 Vincent St, Cessnock NSW 2325 |
| Phone: | (02) 4993 4100 |
| Event: | NSW Open Golf Championship – Regional Qualifier |
| Event Date: | |
| Event Site: | |
| Event Manager: | GOLF NSW Limited – (ACN 001 642 628) |
| Phone: | 02 9505 9105 |
| Term: | 2019/2020/2021 |
| Partner Rights: | <p>The Partner shall receive from the Event Manager:</p> <ul style="list-style-type: none"> • Name and logo associated with event title on all references and collateral; • Mayoral and civic presentation including right to deliver speech at the winner's presentation; • Present winner with trophy; • Brand recognition in all event advertising, event collateral and PR; • Permission to supply course signage at own cost for display at key exposure points. • Mayor included as a key spokesperson on official media • Option for marquee to promote tourism and local region at the event • Option to provide visitor resourcing items and targeted promotional materials to attendees |
| Partner Fee: | <p>The partner fee for the NSW Open Golf Championship – Regional Qualifier is as follows:-</p> <p>2019 - \$5,000 (plus GST) 2020 - \$5,000 (plus GST) 2021 - \$5,000 (plus GST)</p> |
| Benefits to host venues: | <p>Golf NSW will endeavour to extend the hosting opportunity by expression of interest to all eligible Golf Clubs within the Partner's local government area.</p> <p>Golf NSW will endeavour where possible to rotate the venues annually to allow equitable opportunity to be the host of this event.</p> <p>The following will be provided to the selected Golf Club who will be hosting on each respective year:</p> <ul style="list-style-type: none"> • Automatic entry for the winner into the AV Jennings NSW Open • Automatic entry for the leading player (aged over 50) into the Lincoln Place NSW Senior Championship <p>In addition to the above Golf NSW will also provide to the selected venue:</p> <ul style="list-style-type: none"> • 3 player invites to the NSW Open Pro-Am • 3 passes to VIP Partner Lounge per day at the NSW Open |

NSW Open Golf Championship Regional Qualifier

| | |
|-------------------|---|
| Structure: | <p>This Partnership Agreement which comprises Part 1 – Application and Agreement, and Part 2 – Conditions for Partnership, sets out the terms and conditions on which the Event Manager will grant the Partner the Partnership Rights.</p> <p>When the Partner signs this Partnership Agreement, it agrees to provide its partnership of the Event on the terms set out in Part 2 – Conditions for Partnership.</p> |
| Agreement: | <p>The Event Manager will grant the Partner the Partnership Rights in accordance with, and perform its obligations under, Part 2 – Conditions for Partnership.</p> <p>The Partner agrees to pay the Event Manager the Partnership Fee in accordance with, and perform its obligations under, Part 2 – Conditions for Partnership.</p> |

| | | | |
|--|--|---------------------------------|--|
| Signed for and on behalf of the Partner (by a duly authorised representative): | | Print name of signatory: | |
| Signed for and on behalf of the Event Manager (by a duly authorised representative): | | Print name of signatory: | |
| Date: | | | |

NSW Open Golf Championship Regional Qualifier

PART 2: CONDITIONS FOR PARTNERSHIP

1 INTERPRETATION

- 1.1 Unless otherwise stated, words in this agreement starting with a capital letter have the following meaning:

"Associates" means a party's employees, contractor, sub-contractors and agents;

"Background IP" means a party's Intellectual Property Rights existing prior to the date of this agreement and which that party contributes to the performance of this agreement or running or management of the Event;

"Claim" means any claim, notice, demand, debt, account, action, expense, cost, lien, loss, liability, proceeding, litigation (including reasonable legal costs), investigation or judgement of any nature, whether known or unknown including claims for or arising from tortious acts or omissions or under common law or statute;

"Confidential Information" means all information relating to a Party, its business, and Associates arising from or disclosed during its negotiations for or its performance of or under this agreement which is or might reasonably be considered by the either Party to be confidential including:

- (a) technical, commercial, financial or other information disclosed (whether orally, in writing, electronically or by any other means);
- (b) trade secrets, designs, drawings, know how, techniques and procedures disclosed whether or not marked as confidential; and
- (c) the fact that negotiations are taking place between the Parties,

but confidential information does not include:

- (d) information which is in the public domain or is generally known or is available by publication, commercial use or otherwise without a breach of this agreement;
- (e) information which a receiving Party already possesses at the time of disclosure to it by a disclosing Party; or
- (f) information which a receiving Party acquires from a third party entitled to disclose it.

"Dispute" means a dispute arising out of or relating to this agreement including without limitation a dispute as to breach or termination of this agreement or as to any claim in tort, in equity or pursuant to any statute;

"Event" means the event described in Part 1 of this agreement;

"Event Date" means the date on which the Event will be held as set out in Part 1 of this agreement;

"Event Manager" means Golf NSW Limited

"Event Staff" include any staff or contractors of the Event Manager who assist in the management of the Event on the Event Date;

"Event of Insolvency" means a party becomes subject to external administration within the meaning of the *Corporations Act 2001* (Cth);

"Force Majeure Event" means occurrences outside the control of the Event Manager, including but not limited to the following:-

1. fire, flood, earthquake or acts of God;
2. strike or industrial action (other than those by employees of the Partner or Event Manager);
3. acts of war, terrorism, riots, civil disorders, rebellions or revolutions in Australia;
4. contamination of watering supply or other golf course maintenance products, delivered to and used by employees, contractors, officials of the Event Site; and
5. deliberate acts of vandalism that renders the Event Site facilities as unusable or inaccessible.

"GST" means a Goods and Services Tax payable pursuant to the *A New Tax System (Goods and Services Tax) Act 1999* (Cth) or any related law to an authority including the Australian Tax Office by a party as a supplier of goods or services;

"Intellectual Property Rights" includes all rights in the nature of ownership or licence created or able to be created under or by copyright, design registration, patent registration, trademark registration, obligations of confidentiality and all the rights in intangible property including rights of present and future intangible property and rights and information granted by law or equity from time to time under the law of any jurisdiction throughout the world;

"Partner Fee" means the amount payable by the Partner to the Event Manager as described in Part 1 of this agreement; and

"Partnership Rights" means the rights set out in Part 1 of this agreement.

1.2 In this agreement unless the context otherwise requires:

(headings) headings and underlinings are for convenience only and do not affect interpretation;

(includes) a reference to "include", "includes" or "including" is not a word of limitation;

(successors and assigns) a reference to a Party to a document includes that Party's permitted successors, assigns, administrators and substitutes;

(rules of construction) no rule of construction applies to the disadvantage of a Party because that Party was responsible for the preparation of this agreement; and

NSW Open Golf Championship Regional Qualifier

(currency) the expression "\$" or "dollars" means Australian dollars unless otherwise expressly provided.

2 APPOINTMENT AND GRANT OF PARTNERSHIP RIGHTS

2.1 In consideration of the Partner Fee, the Event Manager:

- (a) appoints the Partner of the Event on the Event Date; and
- (b) grants the Partner the Partnership Rights, subject to the terms of this agreement.

2.2 Partner is not entitled to assign or in any other way alienate or part with the benefit of this agreement, without the prior written consent of the Event Manager.

3 PARTNER FEE

3.1 In consideration of the Partner Rights, the Partner must pay the annual Partner Fee to the Event Manager when so invoiced when the annual Event Date has been agreed by all parties, except under Clause 10.1(a) where any Partner Fee paid by Partner shall be reimbursed by the Event Manager.

3.2 The Partner is liable for payment of, and must pay, any and all GST payable in connection with the Partner Fee.

4 MANAGER'S RIGHTS AND OBLIGATIONS

4.1 The Event Manager may in its absolute discretion grant or accept to or from any other person or corporation any Partnership rights, payments, promotions or other rights of any kind directly or indirectly associated with the Event with the prior written consent of the Partner.

4.2 The Event Manager will use its best endeavours to ensure Event Staff do not engage in any conduct or other activity which the Partner reasonably considers would materially bring the Partner or the Partner's name, services or products into disrepute, or reflect unfavourably on the Partner.

4.3 The Partner acknowledges and agrees that the Event Manager may consult with the Event's major partners concerning the Event and its associated advertising and promotional activities.

5 PUBLIC RELATIONS AND ANNOUNCEMENTS

5.1 The Partner and the Event Manager must act in good faith and use their reasonable endeavours to:

- (a) maximise the positive public relations impact for the Partner regarding the Event;
- (b) enhance the reputation of the Partner and the Partner's products and services; and
- (c) engender goodwill and public support for the Event and the Partner.

5.2 The Partner and the Event Manager must maintain regular consultation with each other in relation to media releases and other public statements to be

made from time to time regarding the Event, if this forms part of the Partnership Rights acquired.

6 INTELLECTUAL PROPERTY

6.1 Each party owns its Background IP.

6.2 The ownership of any new Intellectual Property Rights which arise as a result of this agreement is shared between the Event Manager and Partner.

6.3 Nothing in this agreement confers any ownership rights in the other party's Background IP to the first party.

7 CONFIDENTIALITY

7.1 A party must not without the prior written approval of the other party disclose the other party's Confidential Information or disclose or make public the terms of this agreement.

7.2 Each party must take all reasonable steps to ensure its Associates do not make public or disclose the other party's Confidential Information.

7.3 A party may at any time on reasonable notice request the other party to arrange for its Associates informed of the contents of this agreement to execute a suitable confidentiality agreement and the other party must arrange for all such agreements to be executed within the time frame reasonably proposed by the requesting party.

7.4 A party must, on demand, return to the other party, any documents supplied by the other party in connection with this agreement.

7.5 This clause survives termination of this agreement.

8 RELEASE AND INDEMNITY

The Partner and Event Manager from mutually indemnify each party against liability for all Claims incurred or suffered (whether actual or contingent) by either party, its employees, contractors, agents or invitees arising out of or in connection with the Event, except to the extent of any wilful, negligent or unlawful act or omission of the Event Manager or any of the Event Staff.

9 LIMITATION OF LIABILITY

9.1 Neither party will be liable for any consequential or indirect loss suffered by the other party.

9.2 To the fullest extent permitted by law, the Event Manager's liability to the Partner and any third party is limited to, and will not exceed, the Partnership Fee.

10 TERMINATION

10.1 Either party may terminate this agreement immediately by notice in writing if:

- (a) The Event is cancelled by the Event Manager prior to the Event Dates;
- (b) the other party is in material breach of any term of this agreement which breach is not remedied within seven (7) days of written notice to the party in breach; or

NSW Open Golf Championship Regional Qualifier

- (c) the other party becomes, threatens or resolves to become or is in jeopardy of being unable to pay its debts or ceases its business or becomes subject to any Event of Insolvency.
- (d) The partner can terminate the agreement by notifying the Event Manager in writing no more than three (3) months before the Event Date.
- 10.2 The termination of this agreement will not prejudice or affect:
- (a) any pre-existing liability of either party; or
- (b) any provision of this agreement that, whether expressly or impliedly, continues to apply.
- 10.3 On the expiration or termination of this agreement for any reason each party will, at the request of the other party ('requesting party') return to that party any partnership, marketing, advertising or promotional materials, confidential information or other materials that are the property of the requesting party.
- 11 DISPUTE RESOLUTION**
- 11.1 A party may not commence any court or arbitration proceedings relating to a Dispute unless it complies with this clause except where the party seeks urgent interlocutory relief.
- 11.2 A party claiming that a Dispute has arisen under or in relation to this agreement must give written notice of Dispute to the other party to this agreement specifying the nature of the Dispute.
- 11.3 On receipt of any notice of Dispute by a party, the parties must endeavour in good faith to resolve the Dispute expeditiously using informal dispute resolution techniques such as mediation, expert evaluation or determination or other techniques agreed by them.
- 11.4 If the parties do not agree within seven (7) days of receipt of the notice (or any further period agreed in writing by them) as to:
- (a) the dispute resolution technique and procedures to be adopted;
- (b) the timetable for all steps in those procedures; and
- (c) the selection and compensation of the independent person required for such technique,
- then the parties must mediate the Dispute in accordance with the Mediation Rules of the Law Society of New South Wales. The Parties must request the President of the Law Society of New South Wales or the President's nominee to select the mediator and determine the mediator's remuneration.
- 12 GENERAL**
- 12.1 This agreement constitutes the sole and entire agreement between the parties and any warranty, representation, guarantee or other term or condition of any nature which is not expressly included in this agreement is of no force or effect including, to the extent permissible at law, those warranties implied by the *Trade Practices Act 1974* (Cth) and any other relevant State or Commonwealth legislation seeking to impose warranties.
- 12.2 All notices, consents, requests, demands and approvals given under this agreement must be in writing and given by personal service, pre-paid postage, facsimile transmission or email at the addresses of the parties set out in this agreement or to the address designated by a party by written notice. Any notice sent by post is deemed to have been received by the party to whom it is addressed on the day which it would have been delivered in the normal course of post.
- 12.3 Nothing in this agreement constitutes or will be deemed to constitute a partnership between the parties or the appointment of one party as the agent of the other, or the employment of one party by the other, for any purpose whatsoever. Other than as expressly provided by this agreement, no party has the authority or power to bind the other or to contract in the name of, and create a liability against, the other in any way or for any purpose.
- 12.4 Any provision of, or the application of any provision of, or any right or obligation which is prohibited in any jurisdiction is, in that jurisdiction, ineffective only to the extent of that prohibition.
- 12.5 Any provision of, or the application of any provision of, which is void, illegal or unenforceable in any jurisdiction does not affect the validity, legality or enforceability of that provision in any other jurisdiction or of the remaining provisions in that or any other jurisdiction.
- 12.6 This agreement is governed by the law of New South Wales. The parties submit to the non-exclusive jurisdiction of the courts of New South Wales and any court hearing appeals from those courts.
- 13 FORCE MAJEURE**
- 13.1 A party shall not be liable for any failure or delay in the performance of its obligations under this agreement to the extent that such failure or delay is caused directly or indirectly by a Force Majeure Event.
- 13.2 The affected party must:
- a) promptly advise the other party of the details of Force Majeure Event, and its likely effect on the affected party's obligations under this agreement; and
- b) take all steps reasonably necessary to recommence performance and minimise the delay caused by the Force Majeure Event.
- 13.3 If the Event is cancelled as a result of a Force Majeure Event, in any year of the Term:
- a) The Event Manager will use reasonable endeavours to reschedule the Event subject to the agreement of the relevant parties and availability of a suitable venue and participants; and

NSW Open Golf Championship Regional Qualifier

- b) If the Event is not able to be rescheduled or otherwise rearranged in the affected year of the Term, the Event Manager will refund to the Partner any unspent or unused portion of the Partnership Contribution and/or Partnership Fee, within 10 business days of such cancellation advice to the Partner.



PLANNING PROPOSAL

Amendment to the
Cessnock Local Environmental Plan 2011

Kurri Kurri District Strategy **Consequential LEP Amendments**

Revision History

| Revision | Description | Date |
|----------|-----------------------------------|----------|
| 1 | Preliminary draft for Council | 23.03.18 |
| 2 | Pre-Gateway amendments | 02.05.18 |
| 3 | Include min. lot size, dual occs. | 21.02.19 |
| 4 | Post-exhibition amendments | 14.05.19 |

Contact: Mr I D Rush

Mr Iain Rush

Telephone: 02 4993 4155

Email: iain.rush@cessnock.nsw.gov.au

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

TABLE of CONTENTS

| | | |
|---------|---|----|
| PART 1: | OBJECTIVES and OUTCOMES | 5 |
| PART 2: | EXPLANATION of PROVISIONS..... | 6 |
| PART 3: | JUSTIFICATION | 28 |
| | Section A: Need for Proposal..... | 28 |
| | 1 Resulting from a Strategic Study or Report..... | 28 |
| | 2 Planning Proposal as best way to achieve to objectives | 28 |
| | Section B: Relationship to Strategic Planning Framework | 29 |
| | 3 Consistency with Objectives and Actions within Regional Strategies | 29 |
| | 4 Consistency with Council's Community Strategic Plan or other Local Strategic Plan | 29 |
| | 5 Consistency with State Environmental Planning Policies | 30 |
| | 6 Consistency with Section 9.1 Ministerial Directions for Local Plan Making | 34 |
| | Section C: Environmental, Social and Economic Impact..... | 39 |
| | 7 Impact on Threatened Species | 39 |
| | 8 Environmental Impact..... | 39 |
| | 9 Social and Economic Impacts..... | 40 |
| | Section D: State and Commonwealth Interests..... | 42 |
| | 10 Adequate Public Infrastructure | 42 |
| | 11 Consultation with State and Commonwealth Authorities | 42 |
| PART 4: | MAPPING..... | 43 |
| PART 5: | COMMUNITY CONSULTATION..... | 44 |
| PART 6: | PROJECT TIMELINE | 45 |

Tables

| | |
|---|----|
| Table 1: Relevant State Environmental Planning Policies | 30 |
| Table 2: Relevant Section 9.1 Ministerial Directions..... | 34 |
| Table 3: Commercial Vacancy Rates – Kurri Kurri and Weston Commercial Centres | 41 |

Appendices

| | |
|--|----|
| Appendix 1: Council Report and Minutes | 47 |
| Appendix 2: 'T1' Lot Size Restrictions – Proposed Amendments | 48 |

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

REQUEST FOR AUTHORISATION TO ACT AS LOCAL PLAN-MAKING AUTHORITY

Council requests authorisation under Section 3.31 of the *Environmental Planning and Assessment Act 1979* to act as the local plan-making authority to make the Local Environmental Plan.

BACKGROUND

The Kurri Kurri District Strategy was adopted by Council on 21 March 2018 and forms the basis for this Planning Proposal. The Strategy is available at the following web address:

<http://www.cessnock.nsw.gov.au/planning-and-development/publications>

The purpose of the District Strategy is to ensure that Kurri Kurri and Weston are well-positioned to benefit from major regional infrastructure and future urban growth and infill development. The Strategy outlines several directions and actions relating to the Kurri Kurri District, including the following, which are relevant to this Planning Proposal:

Directions

- Create a compact settlement
- Minimise 'out of centre' commercial development
- Grow the Kurri Kurri Industrial Precinct
- Encourage housing diversity, density and affordability

Actions

A.3.5.12 Review the IN2 Light Industrial Zone Land Use Table with a view of encouraging a wider range of industrial related land uses.

A.3.6.1 Investigate planning provisions that encourage greater diversity of residential accommodation in the District.

A.3.6.3 Encourage increased density in accessible and unconstrained areas of the District.

The objective of the Planning Proposal is to amend the *Cessnock Local Environmental Plan 2011* (LEP 2011) to respond to the abovementioned directions and actions of the Kurri Kurri Strategy.

The Planning Proposal encourages greater use of the Cessnock LGA's IN2 Light Industrial Zone by permitting a wider range of compatible land uses, including *landscaping material supplies, plant nurseries* and *vehicle sales and hire premises*, while removing incompatible land uses, *pubs* and *hotel and motel accommodation*. The proposed changes will assist in diversifying the IN2 Light Industrial Zone and will encourage additional employment opportunities in the LGA.

The Proposal encourages increased residential density and dwelling diversity in accessible areas around urban centres by deleting onerous LEP provisions relating to the subdivision of residential zoned land designated 'T1' in the LEP maps. The existing 'T1' provision severely inhibits infill development and is inconsistent with other development standards in the LEP and DCP.

Deleting the 'T1' provisions from the LEP will enable subdivision of a considerable number of residential allotments in the LGA. While it is difficult to determine the potential subdivision take up rate, it is known that within central Kurri Kurri alone, removal of the 'T1' provisions will enable approximately 300 residential allotments in the R3 Medium Density Residential Zone to be subdivided in accordance with the existing minimum lot size provisions. In the

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

surrounding R2 Low Density Residential Zone at Kurri Kurri, it will be possible to subdivide a further 1000 residential allotments in accordance with the existing minimum lot size provisions.

However, to prevent the possibility of over-development in the R2 Low Density Residential Zone which may occur as a result of this Proposal, the Proposal also seeks to introduce a minimum lot size for dual occupancy development in the R2 Low Density Residential Zone of 600m².

The Proposal also seeks to rectify several minor mapping anomalies to ensure the application of consistent land use zoning in the Kurri Kurri District. To achieve this, several spot rezonings have been identified and are detailed in the Proposal.

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

PART 1: OBJECTIVES and OUTCOMES

The objective of the Planning Proposal is to amend the *Cessnock Local Environmental Plan 2011* (the 'LEP 2011') to achieve the following outcomes:

- Delete subclause 4.1(4A)(a) – 'T1' lot size restrictions – from the LEP 2011 and amend the relevant lot size maps.
- Include a new development standard, based on the Department's model clause 4.1B, requiring a minimum lot size of 600m² (excluding the area of any access handle) for dual occupancy development in the R2 Low Density Residential Zone.
- Amend the IN2 Light Industrial Zone Land Use Table by including *landscaping material supplies, plant nurseries* and *vehicle sales or hire premises* as permissible with consent and *pubs* and *hotel or motel accommodation* as prohibited.
- Rectify minor mapping anomalies identified within the Kurri Kurri District.

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

PART 2: EXPLANATION of PROVISIONS

This Planning Proposal has been prepared to enable the following amendments to be made to the LEP 2011 instrument and maps. The LEP 2011 was gazetted on 23 December 2011 and came into effect on that date.

1. Amendment to the IN2 Light Industrial Zone Land Use Table

Affected Land

This amendment relates to all land in the Cessnock LGA zoned IN2 Light Industrial, as identified in **Figure 1**.

Issue

Council's Strategy for the Kurri Kurri District outlines the benefit of expanding the range of compatible land uses in the IN2 Light Industrial Zone while reducing the negative impact of 'out of centre' commercial land uses.

Redefining the range of permissible land uses in the IN2 Light Industrial Zone will provide greater flexibility for development and encourage utilisation of the LGA's light industrial land. It will also ensure the ongoing viability of the LGA's commercial centres, which are highly sensitive to competing areas of commercial development.

A number of 'large floorplate' retail land uses are already permitted in the IN2 Light Industrial Zone, including *garden centres* and *hardware and building supplies*. These land uses are mandated in the Zone under the Standard Instrument Principal LEP. However, several other 'large floorplate' land uses are also considered compatible with the objectives of the IN2 Zone. These include, *landscaping material supplies*, *plant nurseries* and *vehicle sales and hire premises*, each of which typically require larger allotments for the storage of stock and are less sensitive to the impacts of industrial development.

Conversely, the land uses, *pubs* and *hotel or motel accommodation*, which are currently permissible in the IN2 Light Industrial Zone, are considerably more compatible within commercially zoned land.

Recommendation

Amend the IN2 Light Industrial Zone Land Use Table by including *landscaping material supplies*, *plant nurseries* and *vehicle sales or hire premises* as permissible with consent and *pubs* and *hotel or motel accommodation* as prohibited.

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

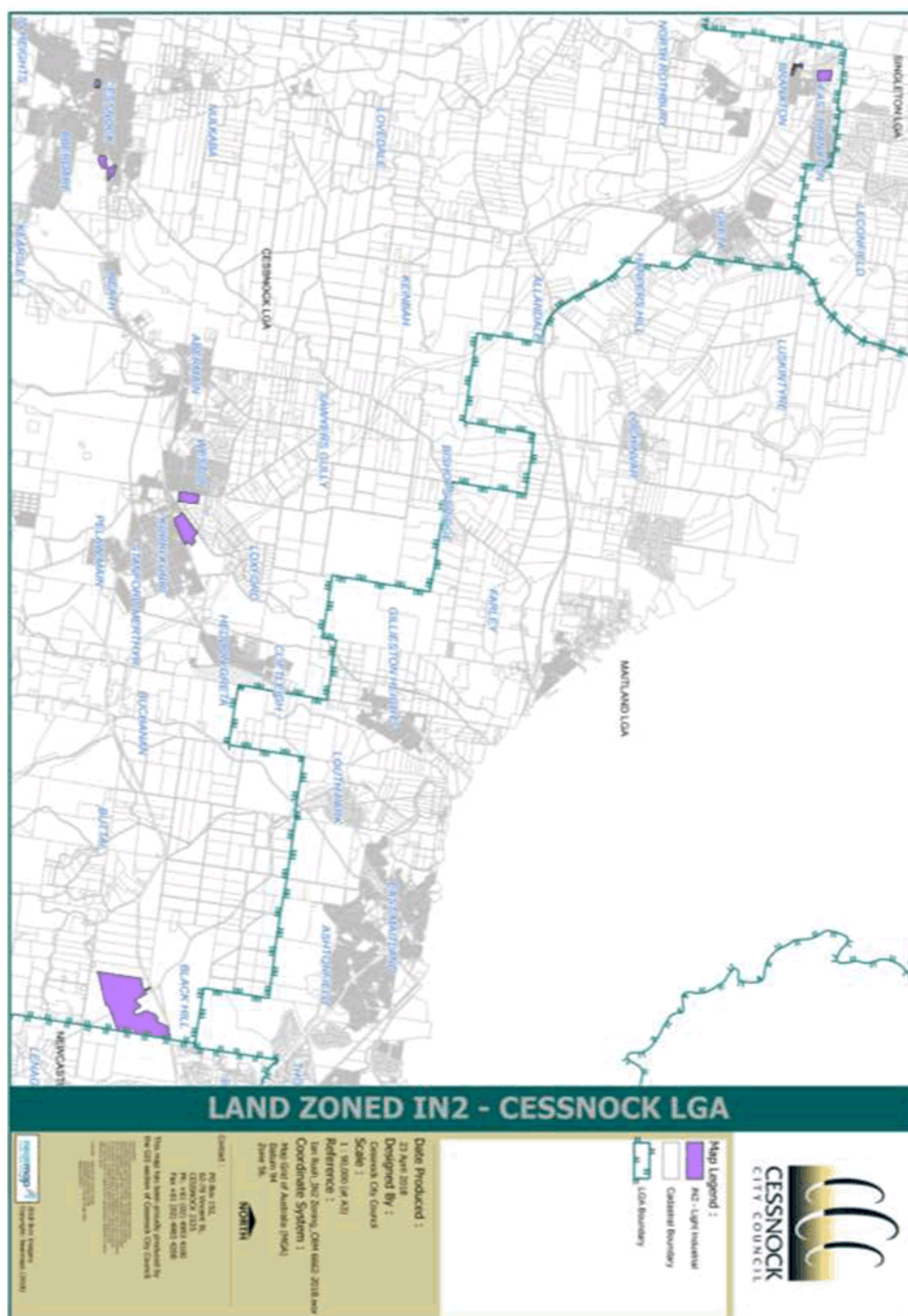


Figure 1: Land in the Cessnock LGA Zoned IN2 Light Industrial

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

2a. Amend the LEP 2011 by deleting the 'T1' lot size restrictions, sub-clause 4.1(4A)(a)

Affected Land

This amendment relates to land designated 'T1' in the LEP 2011 lot size maps, as identified in **Figure 2** and **Appendix 2**.

Approximately 95 percent of land designated 'T1' in the Cessnock Local Government Area (LGA) is zoned R2 Low Density Residential or R3 Medium Density Residential. The remaining 5 percent of land designated 'T1' relates to the following zones; however, this is primarily due to anomalies in the mapping.

- E2 Environmental Conservation
- R5 Large Lot Residential
- RE1 Public Recreation
- RU2 Rural Landscape
- RU5 Village
- SP2 Infrastructure

Issue

Sub-clause 4.1(4A)(a) of the LEP 2011 specifies a minimum lot size of 600m² for battle-axe allotments on land designated 'T1' on the Lot Size Map. It is unclear why the sub-clause was originally included in the LEP 2011; however, it is possible it was included to minimise the creation of residential battle axe allotments.

Sub-clause 4.1(4A)(a) has the effect of restricting the subdivision of a considerable number of allotments in the Cessnock R2 and R3 zones that would otherwise be permitted in accordance with the minimum lot size provisions that apply to that land, being 450m².

Sub-clause 4.1(4A)(a) is inconsistent with Clause 4.1C, exemptions to minimum lot sizes for certain residential development, of the LEP 2011. Clause 4.1C was introduced to the LEP 2011 in 2016 (Amendment 20). Clause 4.1C provides flexibility to subdivide residential allotments in the R2 and R3 zones to a minimum size of 300m² for new or existing dual occupancy development. Clause 4.1C in combination with **Amendment 2b**, is considered a superior way of managing subdivision of land in the R2 and R3 zones.

Recommendation

- A. Delete sub-clause 4.1(4A)(a) from the LEP 2011 and amend the relevant lot size maps.
- B. To bring about the appropriate and sequential numbering of sub-clauses in the LEP 2011, it is also proposed to renumber sub-clause 4.1(4B) to 4.1(5). This amendment is administrative in nature and will not impact the intent of the clause.

Implications of Amendment

- Deleting sub-clause 4.1(4A)(a) from the LEP 2011 will permit considerable opportunities for infill development to occur in the Cessnock R2 and R3 zones.
- Care must be taken to prevent the possibility of over-development in the R2 Low Density Residential Zone, which may occur as a result of this amendment. For example, the amendment has the potential to bring about the clustering of dual occupancy development.

To mitigate against this potential negative consequence, the Proposal seeks to introduce a minimum lot size for dual occupancy development in the R2 Low Density Residential Zone of 600m² (**see Amendment 2b**).

- The 'T2' and 'T3' provisions, outlined under sub-clause 4.1(4A)(b) and (c) of the LEP 2011 respectfully, are not proposed to be deleted. The provisions are still relevant in instances where rural allotments cannot be serviced by a reticulated water and sewer system.

File No. 18/2017/5/1

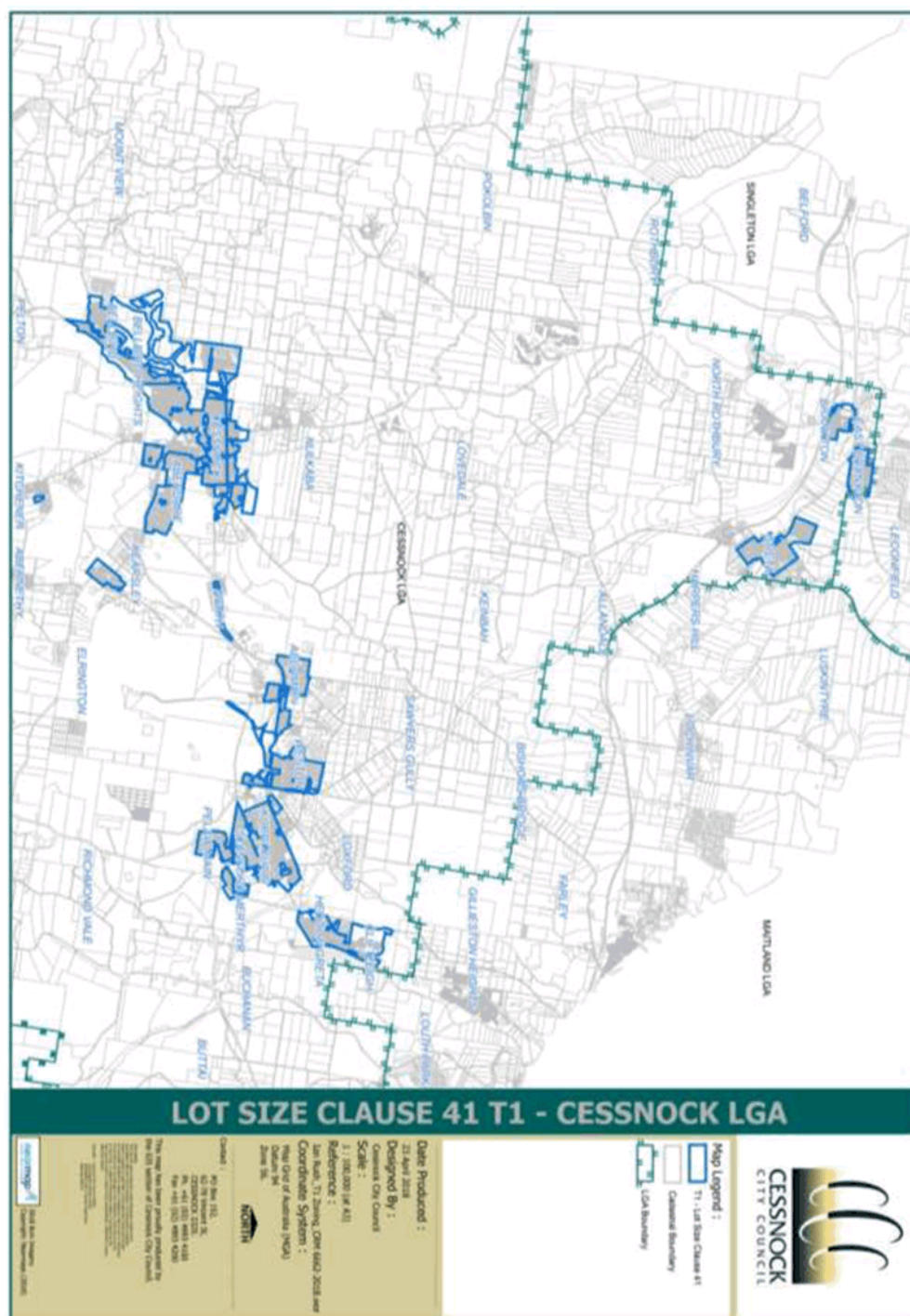


Figure 2: Land in the Cessnock LGA to which the 'T1' Provisions Apply

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

2b. Amend the LEP 2011 by introducing a minimum lot size of 600m² for dual occupancy development in the R2 Low Density Residential Zone

Affected Land

This amendment relates to land in the Cessnock LGA zoned R2 Low Density Residential.

Issue

The LEP 2011 presently gives rise to the clustering of dual occupancy development in the R2 Low Density Residential Zone. Clusters of dual occupancy development have the appearance of medium density housing, which is inconsistent with the objective of the R2 Zone to 'provide for the housing needs of the community within a low density residential environment'.

In late 2018, Council received 23 development applications (at more or less the same time) for dual occupancy development in a single street. The street contains a total of 31 allotments, meaning that, if each of the 23 dual occupancy developments were approved by Council, 75% of the allotments in the street would comprise dual occupancies. Cumulatively, these developments would give rise to a medium density outcome.

The proposed deletion of Sub-clause 4.1(4A)(a) of the LEP 2011 (see **Amendment 2a**) will compound this issue by allowing significantly more lots in the R2 Zone to be subdivided in a battle-axe arrangement to the minimum lot size of 450m². On each of these new allotments a dual occupancy could be sited.

The introduction of Part 3B Low Rise Medium Density Housing Code of *State Environmental Planning Policy (Exempt and Complying Development Codes) 2008* further compounds the issue as it permits certain dual occupancy development to occur on a lot with an area as little as 400m² in the R2 Low Density Residential Zone.

Unplanned density in the LGA's R2 Low Density Residential Zone will impact the established character of towns and villages in the Cessnock LGA and place considerable pressure on the City's road infrastructure and reticulated sewer and water supply.

The proposed amendment will mitigate against the possibility of dual occupancy development clustering and taking the form of medium density housing in the R2 Low Density Residential Zone. The amendment will also offset any negative consequences brought about by the proposed immediate deletion of Sub-clause 4.1(4A)(a) of the LEP 2011 (see **Amendment 2a**).

Recommendation

A. Include a new development standard in the LEP 2011, based on the Department's model clause 4.1B, requiring a minimum lot size of 600m² (excluding the area of any access handle) for dual occupancy development in the R2 Low Density Residential Zone, generally as follows:

4.1D Minimum lot size for dual occupancy development

- (1) The objective of this clause is to achieve planned residential density in certain zones.
- (2) Development consent may be granted to development on a lot in a zone shown in Column 2 of the Table to this clause for a purpose shown in Column 1 of the Table opposite that zone, if the area of the lot is equal to or greater than the area specified for that purpose and shown in Column 3 of the Table:

| Column 1 | Column 2 | Column 3 |
|----------|----------|----------|
| | | |

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

| | | |
|----------------|---------------------------------|---|
| Dual occupancy | R2 Low Density Residential Zone | 600m ² (excluding the area of any access handle) |
|----------------|---------------------------------|---|

- B. To prevent variations to the minimum lot size for dual occupancy development in the R2 Low Density Residential Zone, it is also proposed to reference the new clause in clause 4.6(8) of the LEP 2011. Clause 4.6(8) sets out specific clauses of the LEP 2011 that cannot be varied.

Implications of Amendment

The introduction of a 600m² minimum lot size for dual occupancy development in the R2 Low Density Residential Zone will have a minor impact on the total number of allotments in the R2 Zone on which a dual occupancy may be sited. There are presently 13,078 allotments in the Cessnock LGA zoned R2 Low Density Residential. Of these, 8,740 (66.8%) are greater than 400m², being the minimum size lot size for dual occupancy development under Part 3B of the Exempt and Complying Development Codes. Implementing a minimum lot size of 600m² for dual occupancy development in the Cessnock LEP 2011, would have the effect of reducing the potential number of allotments on which a dual occupancy could be sited (in the R2 Zone) to 6,381, a reduction of 18% overall.

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

3. Rectify various minor mapping anomalies

(a) Rezone certain land at Weston from R5 Large Lot Residential Zone to R2 Low Density Residential Zone

Subject Land

Lots 57 to 64, and 85 to 96 in DP 264038

Issue

The Subject Land was zoned 2(a) Residential "A" under the Cessnock LEP 1989. At the time, the land use zone was consistent with the zoning of land to the south. Despite a thorough review of the 130 amendments to the LEP 1989, none appear to relate to the Subject Land; therefore, it is highly likely the land was always zoned 2(a) Residential "A" under the Cessnock LEP 1989.

Upon gazettal of the Cessnock LEP 2011, the land was zoned R5 Large Lot Residential; however, it is unclear why this occurred. A review of submissions received in relation to the Standard Instrument LEP 'conversion' sheds no light on the matter, as none of the submissions relate to the site. Also, there is no specific mention of the site in the associated Planning Proposal or City Wide Settlement Strategy 2010.

A minimum lot size of 450m² was applied to the Subject Land upon gazettal of the Cessnock LEP 2011, this was despite the R5 land use zoning. The 450m² minimum lot size is consistent with the R2 Low Density Residential Zone or R3 Medium Density Residential Zone. Therefore, it is highly likely the application of the R5 Zone to the Subject Land was an oversight in the mapping.

The subdivision pattern of the Subject Land is consistent with the subdivision pattern of land to the immediate south, zoned R2 Low Density Residential. The minimum lot size of the Land is 450m², which is also consistent with land to the south, zoned R2 Low Density Residential.

The Land is identified as bushfire prone; however, this is not inconsistent with the adjoining R2 Low Density Residential Zone; large parts of which are also identified as bushfire prone. The Subject Land is not impacted by flooding or mine subsidence and has access to reticulated water and sewer.

It is considered that the existing and intended character of the Subject Land is more closely aligned with the R2 Low Density Residential Zone and should therefore reflect this Zone.

Note: Lot 142 DP 264038 has been excluded from site 3(a) due to the likelihood of biodiversity impacts as a consequence of rezoning the allotment R2 Low Density Residential. Excluding Lot 142 was also a requirement of the Gateway determination.

Land Ownership

The majority of the land affected by the amendment is privately owned; however, Council is the road authority/owner of Fourth Street Weston. The northern part of which is affected by the Planning Proposal.

Recommendation

Rezone the Subject Land from R5 Large Lot Residential Zone to R2 Low Density Residential Zone, see **Figure 3 and 4**.

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

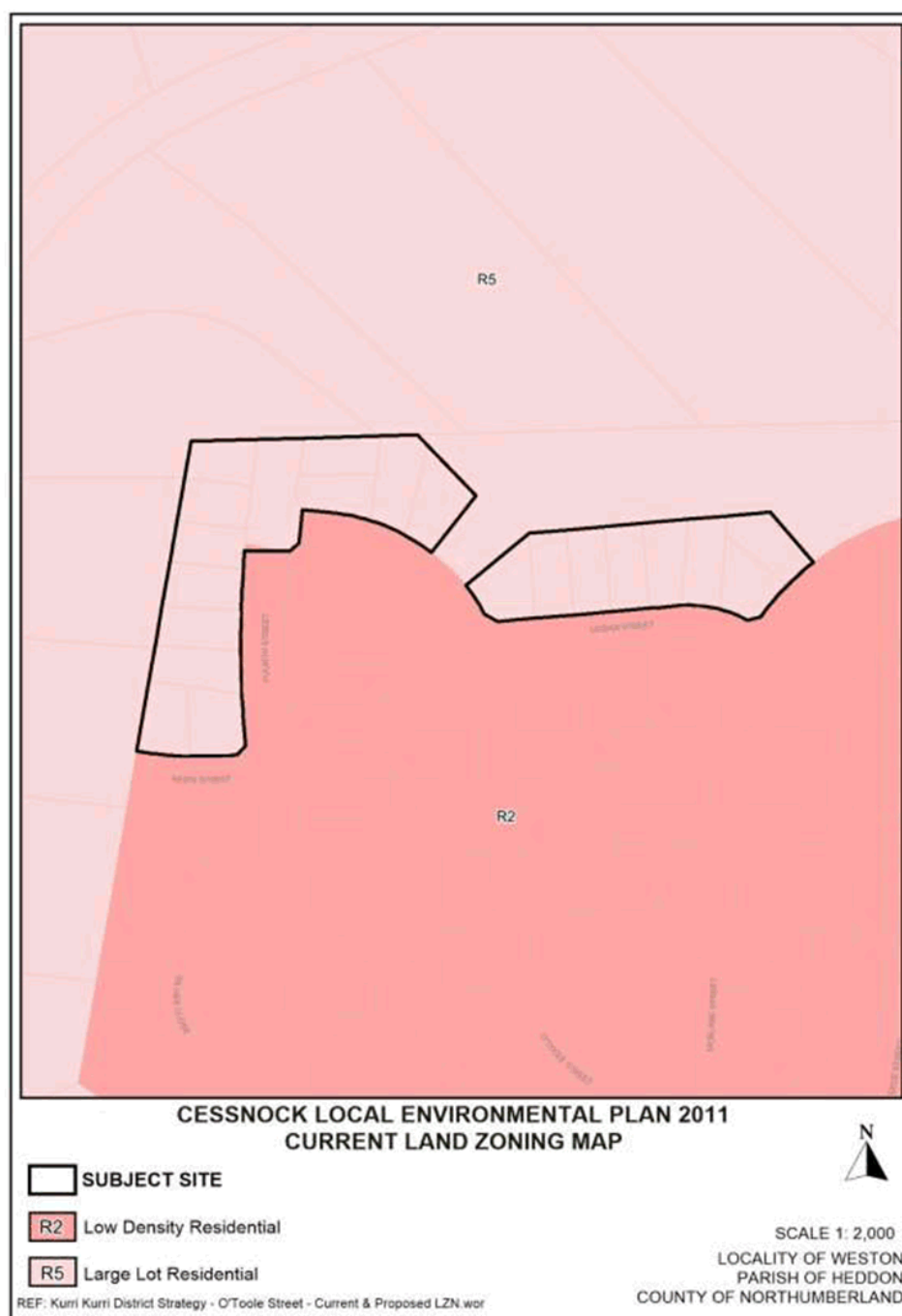


Figure 3: Subject Land, Site 3(a) – Current Land Zoning

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

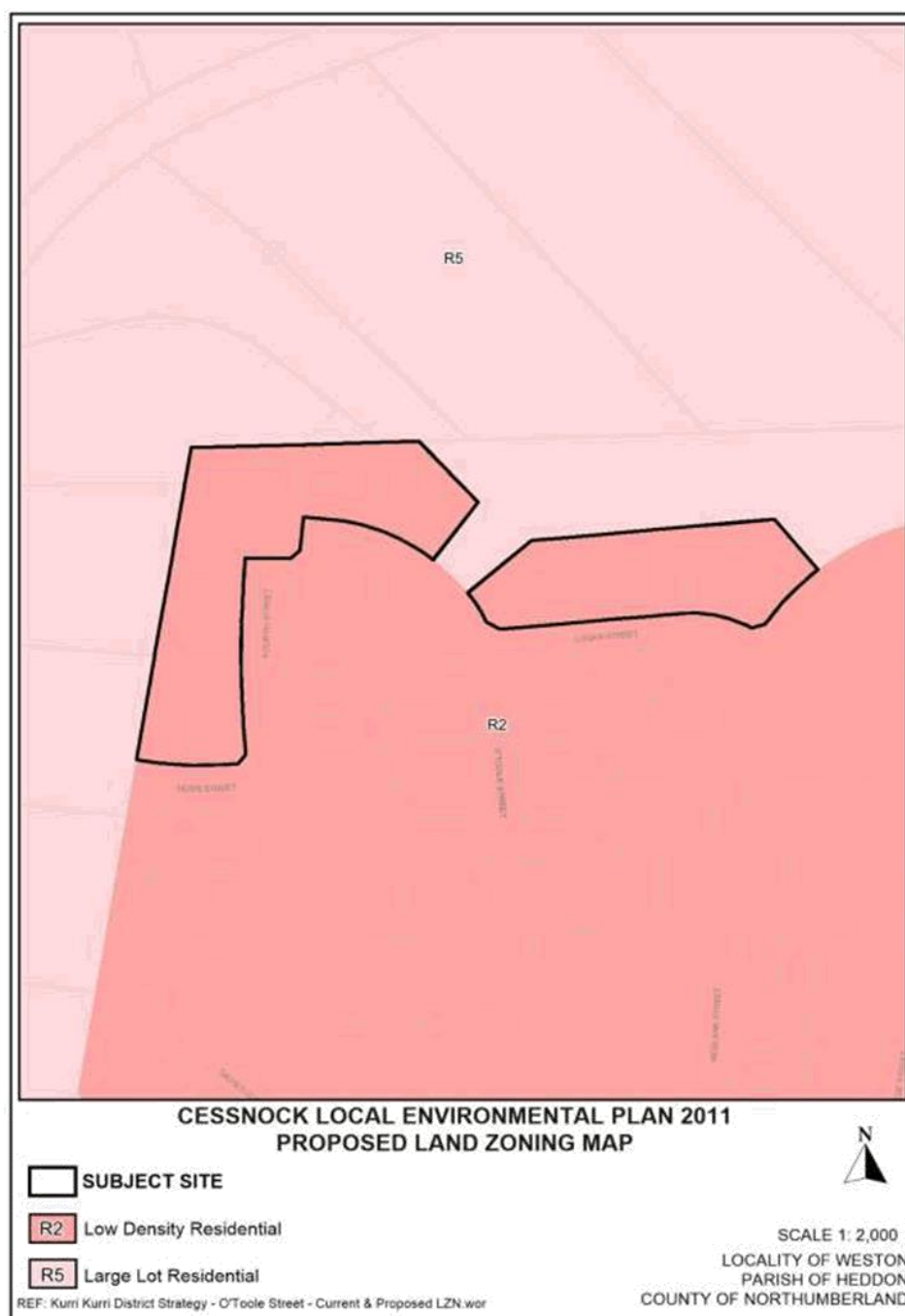


Figure 4: Subject Land, Site 3(a) – Proposed Land Zoning

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

(b) Amend the lot size of certain land at Weston from 2,000m² to 450m²

Subject Land

Part of Swamp Creek, Weston

Issue

The Subject Land was identified as 'unzoned' land under the Cessnock LEP 1989. The Land was zoned R2 Low Density Residential upon gazettal of the LEP 2011. The Land contains Swamp Creek.

The lot size that presently applies to the Land (2,000m²) is inconsistent with the lot size applied to Swamp Creek further south (450m²). The amendment will rectify this inconsistency.

The proposed amendment is considered in conjunction with proposed amendment 3(c) on the following page.

Land Ownership

The land is most likely Crown Land.

Recommendation

Amend the lot size of the Land from 2,000m² to 450m², see Subject Site 3(b) **Figure 5 and 6.**

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

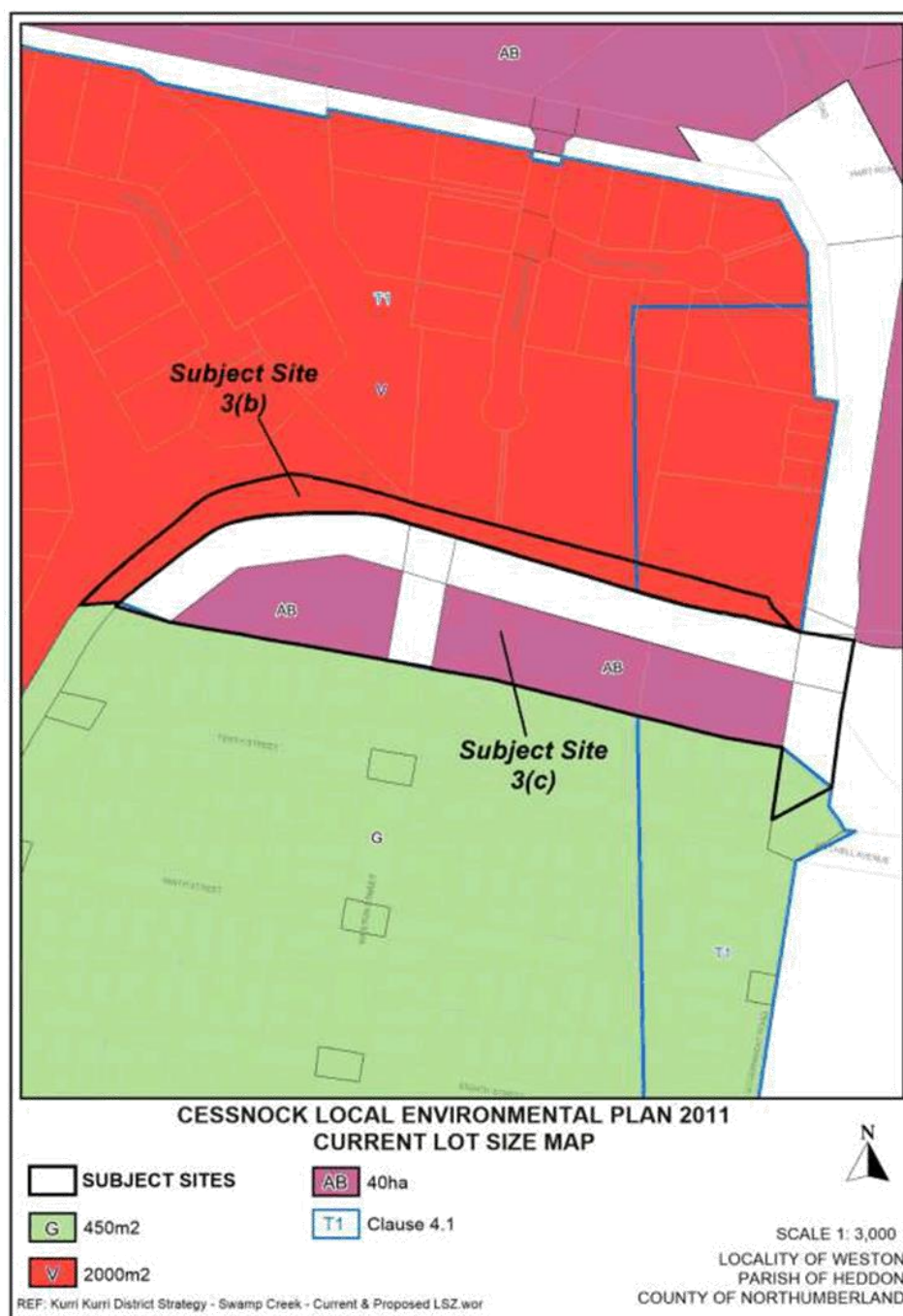


Figure 5: Subject Land, Site 3(b) and 3(c) – Current Lot Size Map

File No. 18/2017/5/1

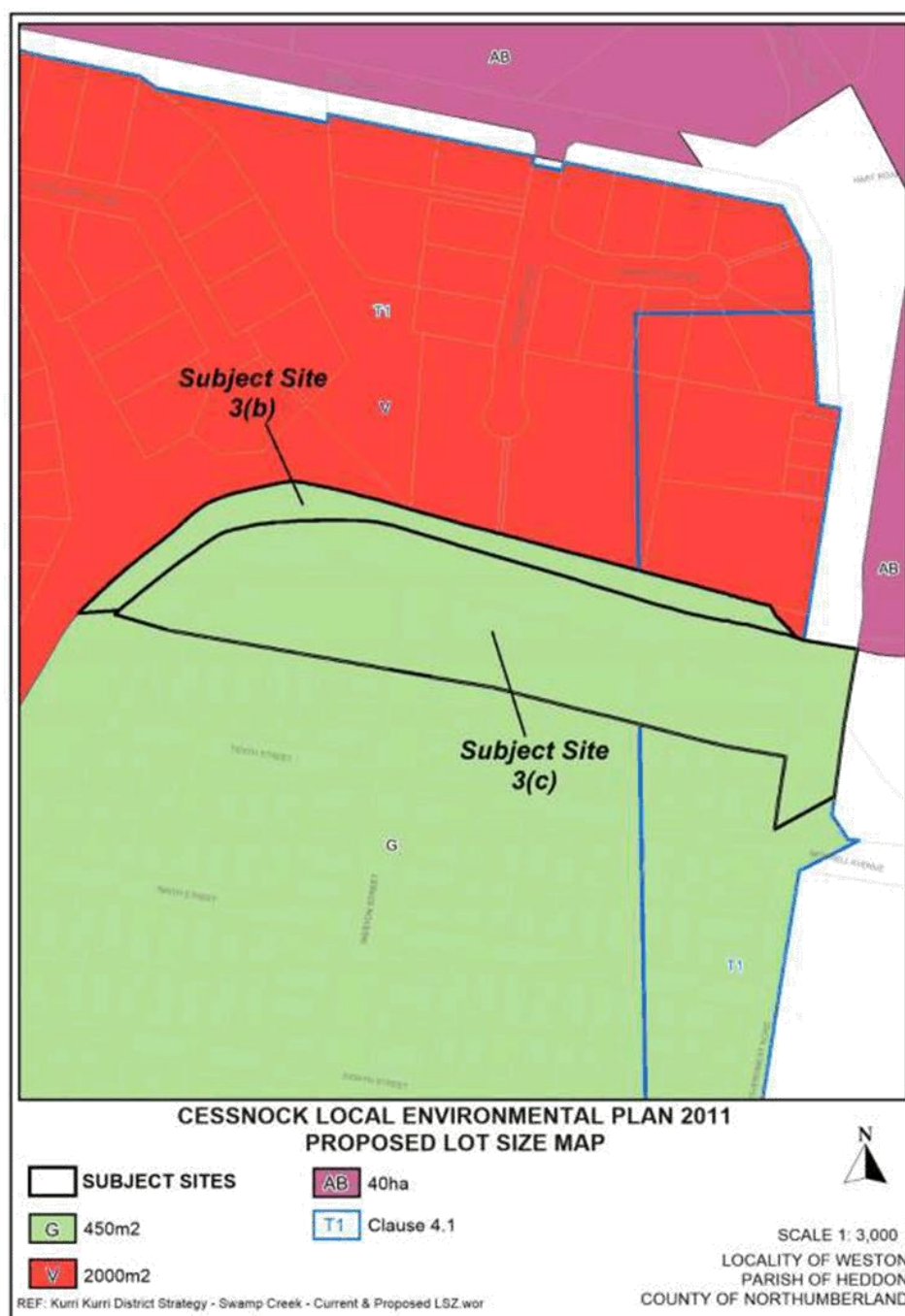


Figure 6: Subject Land, Site 3(b) and 3(c) – Proposed Lot Size Map

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

(c) Rezone certain land at Weston from RU2 Rural Landscape Zone to R2 Low Density Residential Zone and amend the Lot Size Map

Subject Land

Lot 10 Sec 46 DP 3265, Lot 1 DP 730032, Lot 14 Sec 45 DP 32650

Issue

The Subject Land was previously zoned 1(a) Rural 'A' under the Cessnock LEP 1989. This was primarily due to the identified risk of flooding over part of the Land. The rural zoning was carried into the current LEP as RU2 Rural Landscape Zone. This was a result of a straight conversion of zones.

The Land has access to reticulated water and sewer and is not impacted by mine subsidence. The Land is identified as bushfire prone (buffer). However, this is not inconsistent with the adjoining R2 Low Density Residential Zone; large parts of which are also identified as bushfire prone.

On 15 November 2017, Council adopted a specific Development Control Plan Chapter relating to development on flood prone land. The Chapter provides information and development controls needed to prepare and assess development applications on flood prone land. The adoption of the flood chapter of the DCP has negated the need for the rural zoning over the Land.

The existing and intended character of the Subject Land is more closely aligned with the R2 Low Density Residential Zone.

Land Ownership

The majority of the land affected by the amendment is privately owned; however, Council is the road authority/owner of Weston Street Weston and East Esplanade, the northern, largely unformed part of which is affected by the Planning Proposal. Council is also the road authority/owner of Government Road, part of which is affected by the Proposal.

Recommendation

Rezone the Subject Land from RU2 Rural Landscape Zone to R2 Low Density Residential Zone and amend the minimum lot size to 450m², see subject site 3(c) in **Figures 7 to 10**.

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

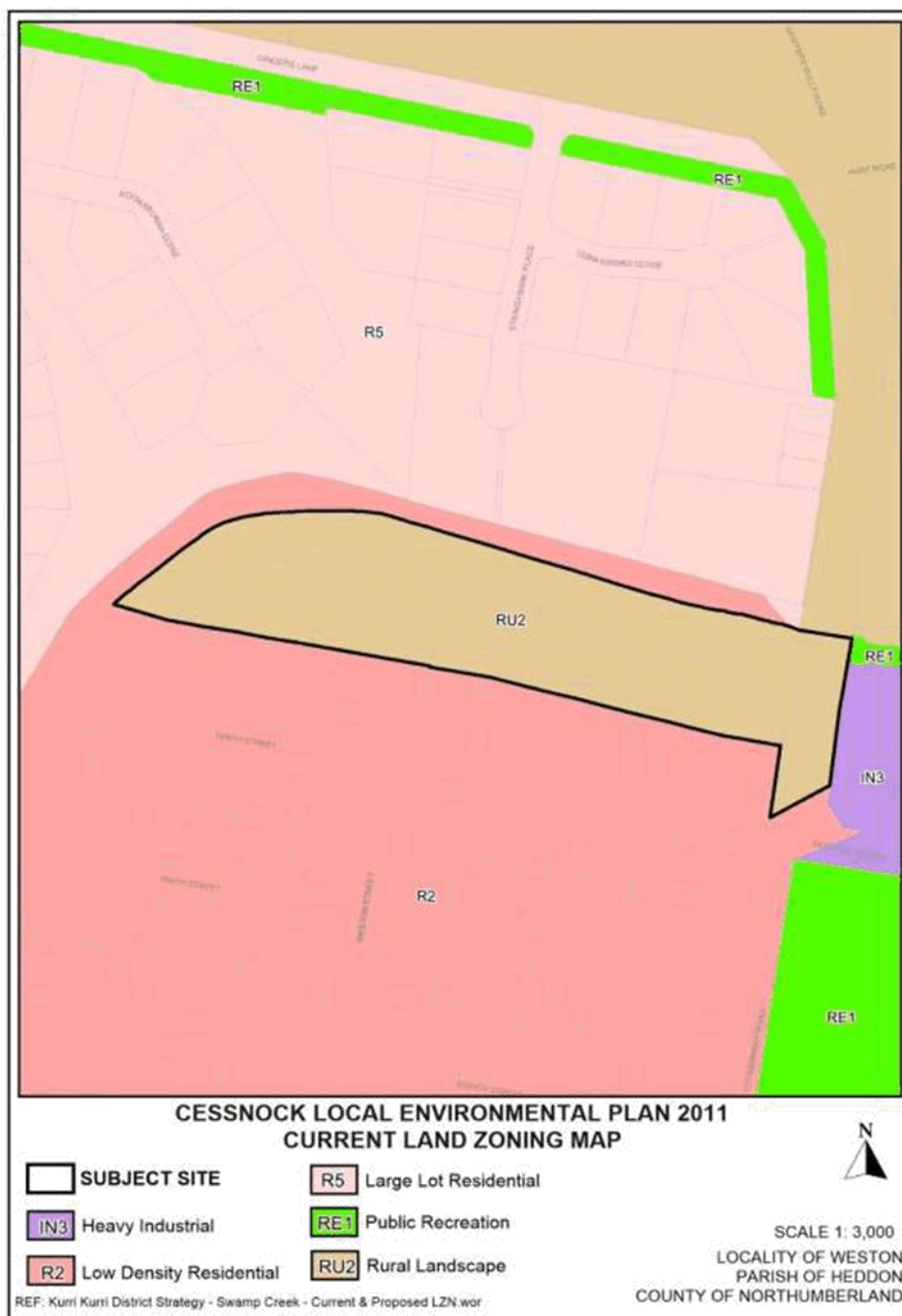


Figure 7: Subject Land, Site 3(c) – Current Land Zoning

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1



Figure 8: Subject Land, Site 3(c) – Proposed Land Zoning

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

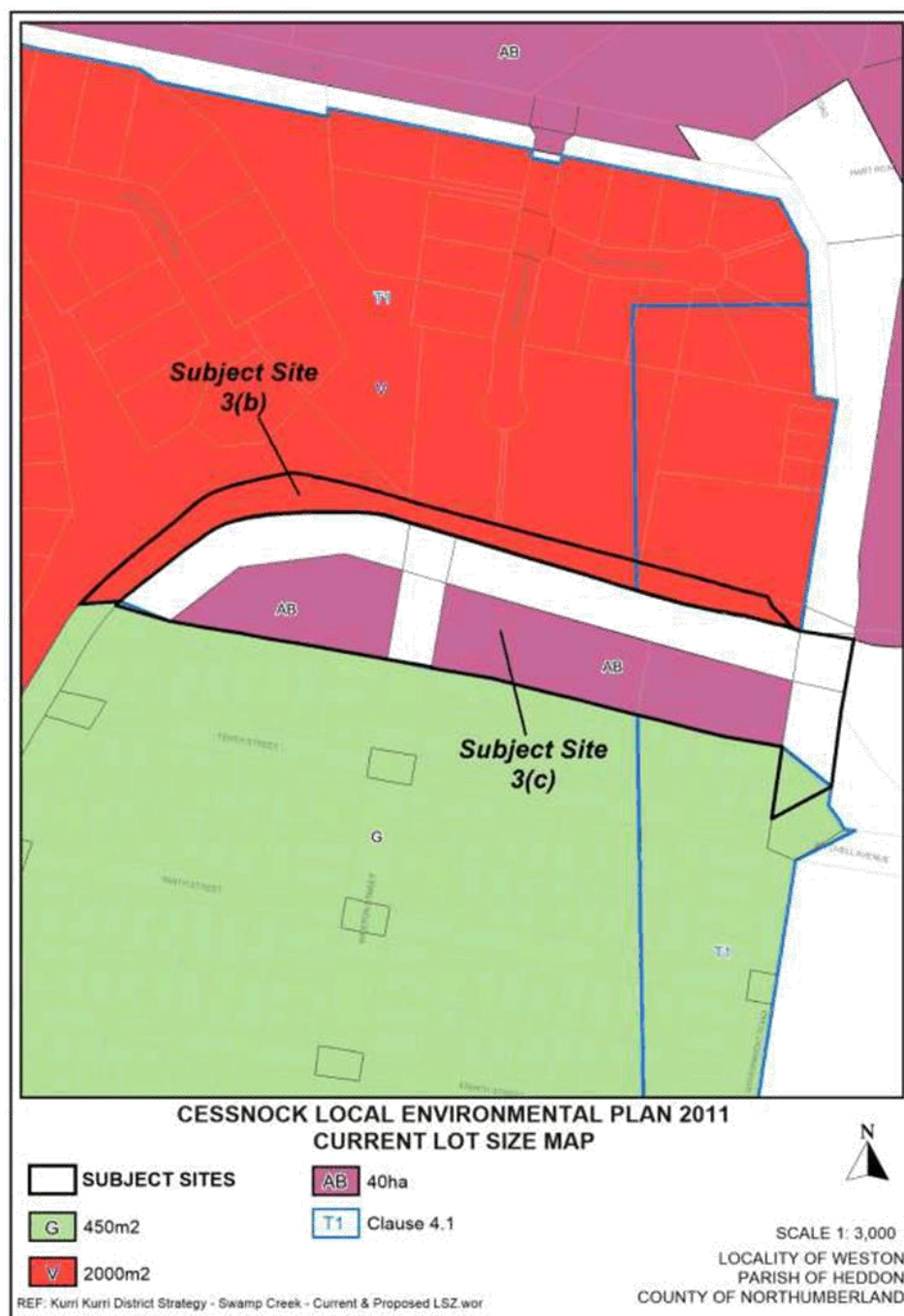


Figure 9: Subject Land, Site 3(b) and 3(c) – Current Lot Size

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

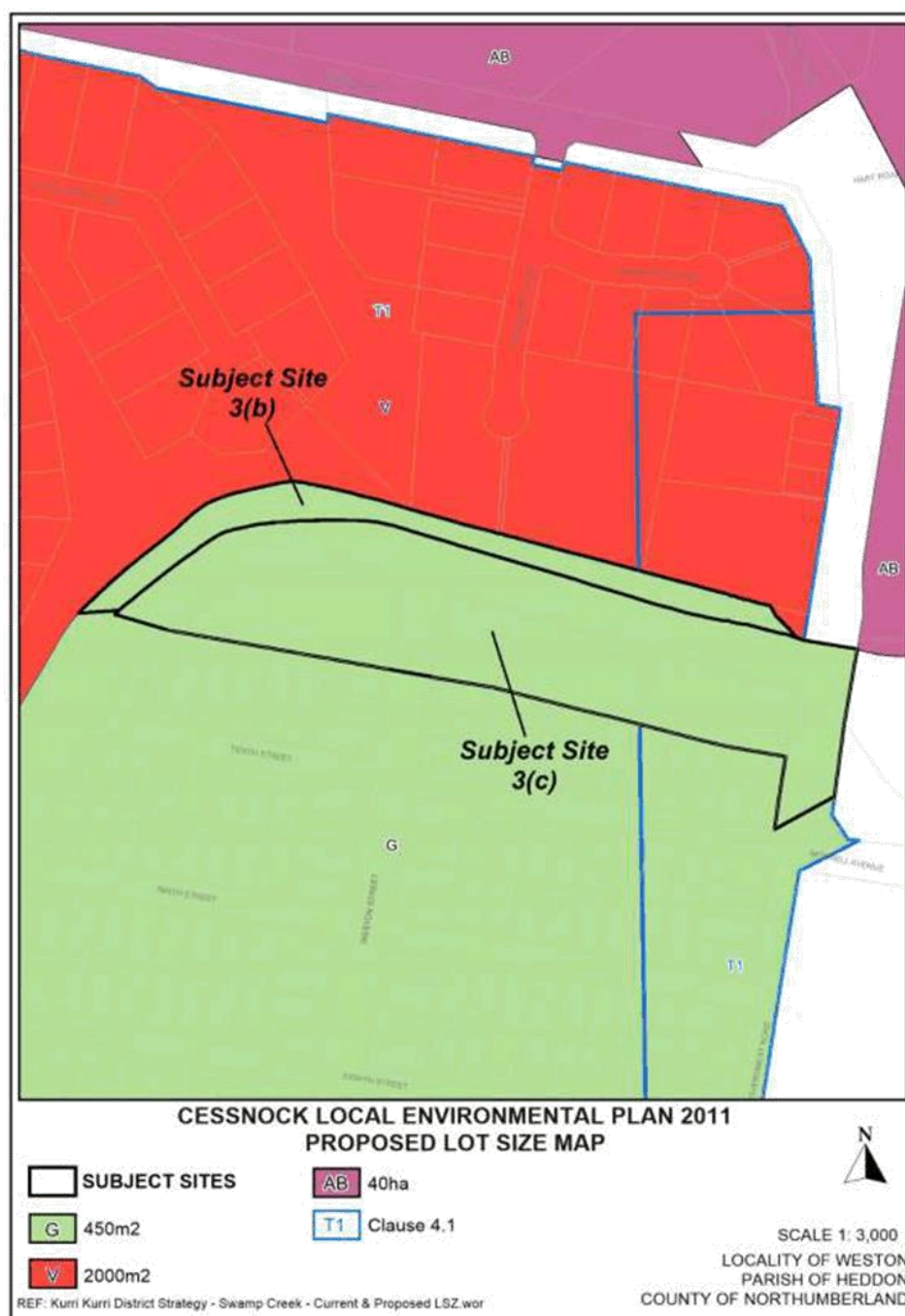


Figure 10: Subject Land, Site 3(b) and 3(c) – Proposed Lot Size

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

(d) Rezone certain land at Kurri Kurri from RU2 Rural Landscape Zone to R2 Low Density Residential Zone and amend the Lot Size Map

Subject Land

Pt Lot 763 DP 755231 and adjoining road reserve

Issue

The Subject Land was previously zoned 1(a) Rural 'A' under the Cessnock LEP 1989. The rural zoning was carried into the current LEP as RU2 Rural Landscape Zone. This was a result of a straight conversion of zones.

The Land is vacant and is identified by Council as road reserve. The existing and intended future character of the Subject Land is more closely aligned with the R2 Low Density Residential Zone.

The land is not impacted by mine subsidence, but is identified as bushfire prone (buffer). However, this is not inconsistent with the adjoining R2 Low Density Residential Zone; large parts of which are also identified as bushfire prone.

Land Ownership

Council is the road authority/owner of the unformed portion of Coronation Street, Kurri Kurri.

Recommendation

Rezone the Subject Land from RU2 Rural Landscape Zone to R2 Low Density Residential Zone, see **Figure 11 to 14**.

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

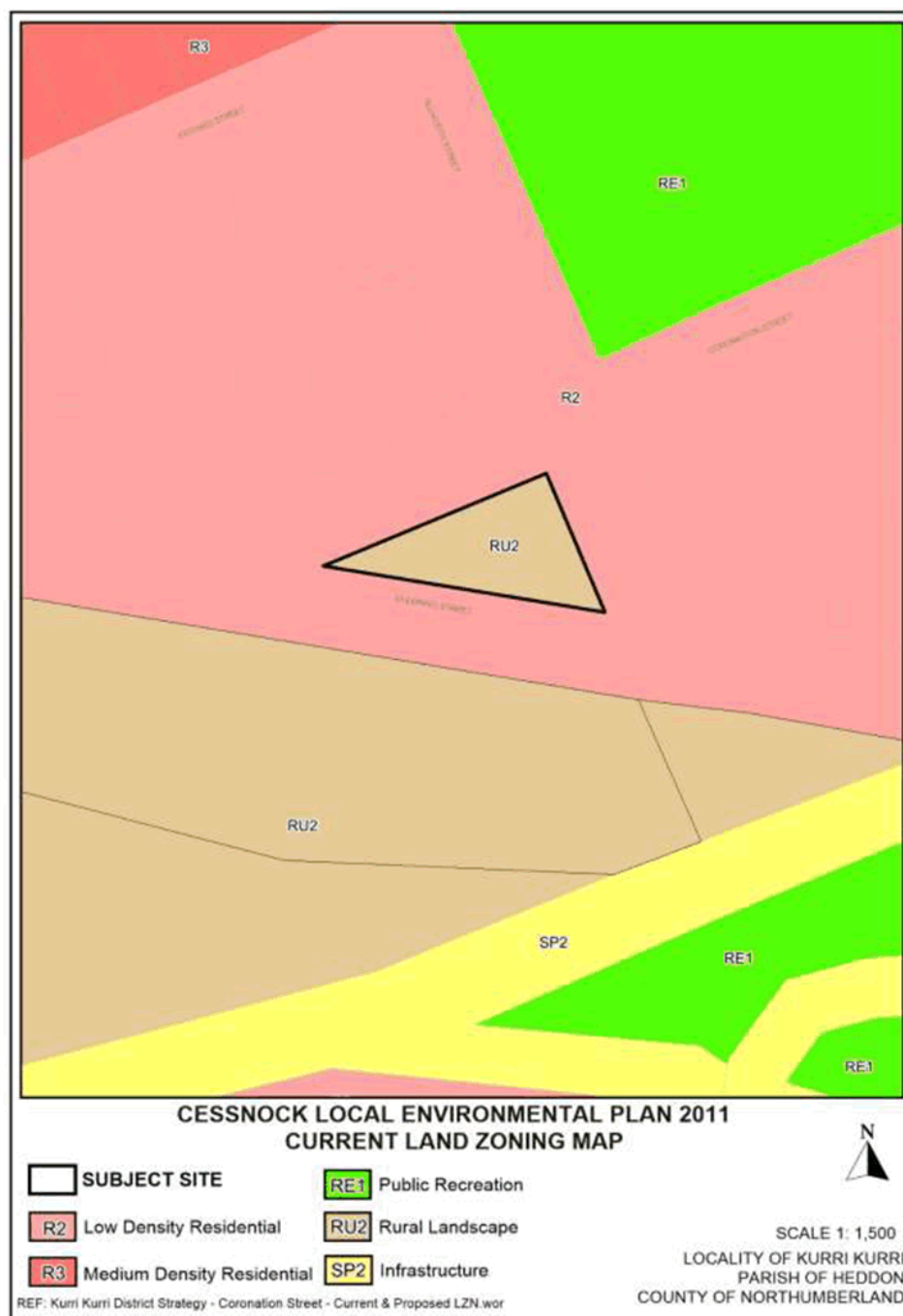


Figure 11: Subject Land, Site 3(d) – Current Land Zoning Map

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

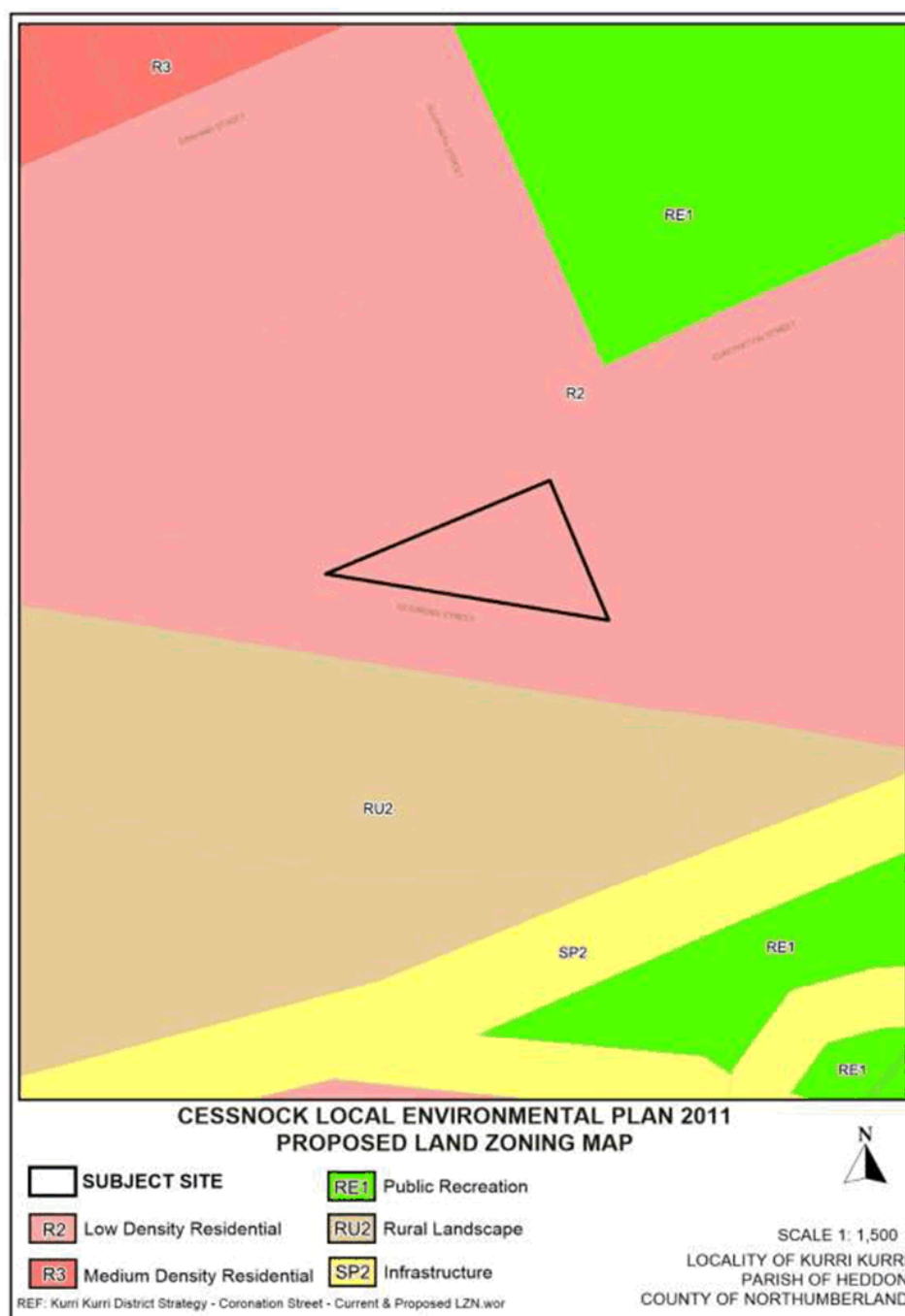


Figure 12: Subject Land, Site 3(d) – Proposed Land Zoning Map

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

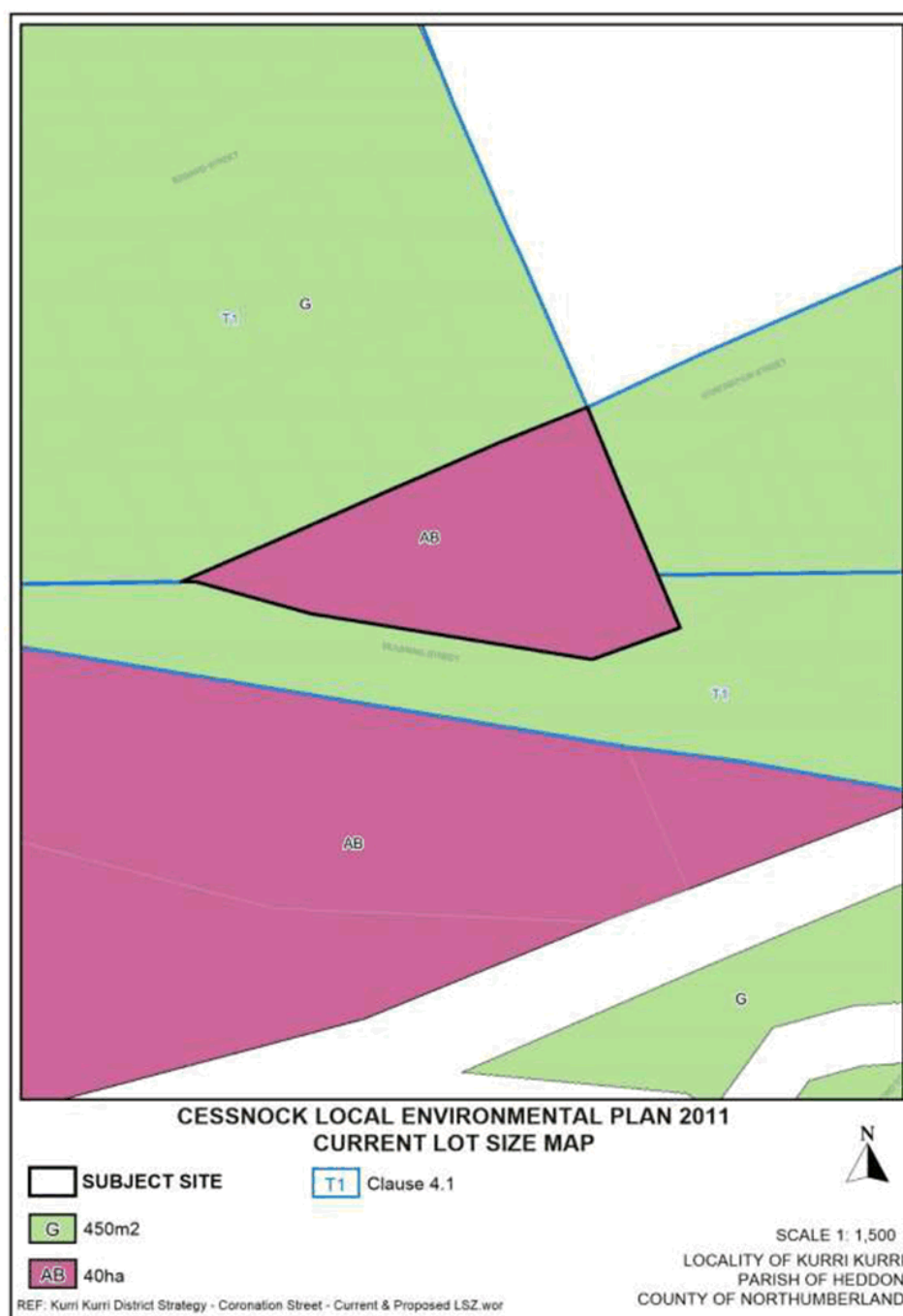


Figure 13: Subject Land, Site 3(d) – Current Lot Size Map

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

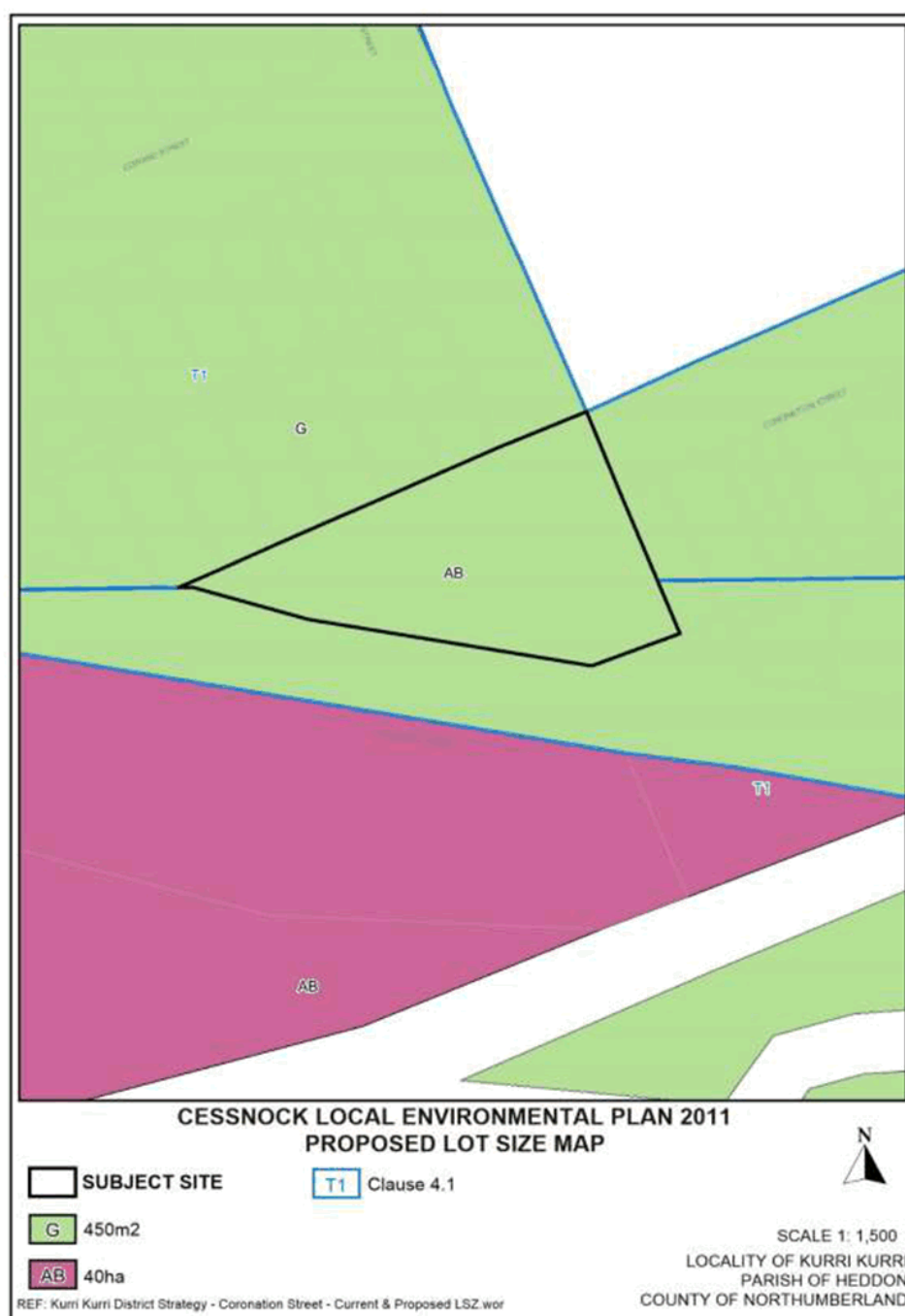


Figure 14: Subject Land, Site 3(d) – Proposed Lot Size Map

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

PART 3: JUSTIFICATION

In accordance with the Department of Planning and Environment's "Guide to Preparing Planning Proposals", this section provides a response to the following issues:

- Section A: Need for Proposal;
- Section B: Relationship to Strategic Planning Framework;
- Section C: Environmental, Social and Economic Impact; and
- Section D: State and Commonwealth Interests

Section A: Need for Proposal

1 Resulting from a Strategic Study or Report

The proposed amendments are an outcome of the Kurri Kurri District Strategy, which was adopted by Council on 21 March 2018.

The purpose of the District Strategy is to ensure that Kurri Kurri and Weston are well-positioned to benefit from major regional infrastructure and future urban growth and infill development. The Strategy outlines several directions and actions relating to the Kurri Kurri District, including the following, which are relevant to the Planning Proposal:

Directions

- Create a compact settlement
- Minimise 'out of centre' commercial development
- Grow the Kurri Kurri Industrial Precinct
- Encourage housing diversity, density and affordability

Actions

- A.3.5.12** Review the IN2 Light Industrial Zone Land Use Table with a view of encouraging a wider range of industrial related land uses.
- A.3.6.1** Investigate planning provisions that encourage greater diversity of residential accommodation in the District.
- A.3.6.3** Encourage increased density in accessible and unconstrained areas of the District.

The objective of the Planning Proposal is to amend the *Cessnock Local Environmental Plan 2011* (LEP 2011) to respond to the abovementioned directions and actions of the Kurri Kurri Strategy.

The Proposal also seeks to rectify several minor mapping anomalies to ensure the application of consistent land use zoning in the Kurri Kurri District. To achieve this, several spot rezonings have been identified and are detailed in the Proposal.

2 Planning Proposal as best way to achieve to objectives

A Planning Proposal is required to make the proposed changes to the LEP 2011.

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

Section B: Relationship to Strategic Planning Framework

3 Consistency with Objectives and Actions within Regional Strategies

Hunter Regional Plan 2036

The Hunter Regional Plan provides the overarching framework to guide the NSW Government's land use planning priorities and decisions to 2036. The Planning Proposal is consistent with the following relevant directions of the Hunter Regional Plan.

➤ **Direction 21: Create a compact settlement**

The Planning Proposal encourages compact commercial centres by reducing the potential for 'out of centre' commercial development, such as *pubs* and *hotel and motel accommodation*.

The Proposal also encourages greater residential density by deleting onerous LEP provisions relating to the subdivision of residential zoned land designated 'T1' in the LEP maps. The existing 'T1' provision inhibits infill development and is inconsistent with other development standards in the LEP and DCP.

➤ **Direction 24: Protect the economic functions of employment land**

The Planning Proposal encourages greater use of the Cessnock LGA's IN2 Light Industrial Zone by permitting a greater range of compatible land uses, including *landscaping material supplies, plant nurseries* and *vehicle sales and hire premises*, while removing incompatible land uses, *pubs* and *hotel and motel accommodation*.

Greater Newcastle Metropolitan Plan 2036

The Draft Metropolitan Plan provides the strategies and actions to deliver on the vision, create great places across Greater Newcastle and align infrastructure and services in catalyst areas. The Planning Proposal is consistent with the following relevant strategies of the Draft Plan.

Strategy 16 - Prioritise the delivery of infill housing opportunities within existing urban areas

The Proposal also encourages greater residential density by deleting onerous LEP provisions relating to the subdivision of residential zoned land designated 'T1' in the LEP maps. The existing 'T1' provision inhibits infill development and is inconsistent with other development standards in the LEP and DCP.

4 Consistency with Council's Community Strategic Plan or other Local Strategic Plan

Community Strategic Plan - Our People, Our Place, Our Future

There is no inconsistency between Council's Community Strategic Plan and the Planning Proposal.

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

The Cessnock 2023 Community Strategic Plan was endorsed by Council on 6 February 2013 and provides an outline of what the community has told Council it would like the LGA to look like by the year 2023.

The Community Strategic Plan establishes the following vision for the future of the Cessnock LGA:

Cessnock will be a cohesive and welcoming community living in an attractive and sustainable rural environment with a diversity of business and employment opportunities supported by accessible infrastructure and services which effectively meet community needs.

City Wide Settlement Strategy (2010)

There is no inconsistency between Council's City Wide Settlement Strategy and the Planning Proposal.

The City Wide Settlement Strategy 2010 sets out strategic directions that were used to inform the preparation of the Cessnock Local Environmental Plan 2011 and implement a number of the outcomes and actions arising from the former Lower Hunter Regional Strategy 2006. A fundamental action of the City Wide Settlement Strategy is the need to contain the urban footprint of the Cessnock LGA to that identified in the former Lower Hunter Regional Strategy 2006.

Kurri Kurri District Strategy (2018)

The proposed amendments are an outcome of the Kurri Kurri District Strategy, which was adopted by Council on 21 March 2018.

5 Consistency with State Environmental Planning Policies

An assessment of the Planning Proposal against the relevant SEPPs is provided in Table 1 below.

Table 1: Relevant State Environmental Planning Policies

| SEPP | Relevance | Consistency and Implications |
|--|--|---|
| SEPP 14 – Coastal Wetlands | The aim of the SEPP is to ensure that the coastal wetlands are preserved and protected in the environmental and economic interests of the State. | Consistent. Nothing in the Planning Proposal impacts upon the operation of this SEPP. |
| SEPP 21 - Caravan Parks | The SEPP provides for development for caravan parks. | Consistent. Nothing in the Planning Proposal impacts upon the operation of this SEPP. |
| SEPP 30 - Intensive Agriculture | The SEPP provides considerations for consent for intensive agriculture. | Consistent. Nothing in the Planning Proposal impacts upon the operation of this SEPP. |
| SEPP 33 - Hazardous & Offensive Development | The SEPP provides considerations for consent for hazardous & offensive development. | Consistent. Nothing in the Planning Proposal impacts upon the operation of this SEPP. |

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

| SEPP | Relevance | Consistency and Implications |
|--|--|---|
| SEPP 36 - Manufactured Homes Estates | The SEPP makes provision to encourage manufactured homes estates through permitting this use where caravan parks are permitted and allowing subdivision. | Consistent. Nothing in the Planning Proposal impacts upon the operation of this SEPP. |
| SEPP 44 - Koala Habitat Protection | This SEPP applies to land across NSW that is greater than 1 hectare and is not a National Park or Forestry Reserve. The SEPP encourages the conservation and management of natural vegetation areas that provide habitat for koalas to ensure permanent free-living populations will be maintained over their present range. | Consistent. Nothing in the Planning Proposal impacts upon the operation of this SEPP. |
| SEPP 50 - Canal Estate Development | The SEPP bans new canal estates from the date of gazettal, to ensure coastal and aquatic environments are not affected by these developments. | Consistent. Nothing in the Planning Proposal impacts upon the operation of this SEPP. |
| SEPP 55 - Remediation of Land | This SEPP applies to land across NSW and states that land must not be developed if it is unsuitable for a proposed use because of contamination | Consistent. Nothing in the Planning Proposal impacts upon the operation of this SEPP. |
| SEPP 62 - Sustainable Aquaculture | The SEPP relates to development for aquaculture and to development arising from the rezoning of land and is of relevance for site specific rezoning proposals. | Consistent. Nothing in the Planning Proposal impacts upon the operation of this SEPP. |
| SEPP 64 - Advertising and Signage | The SEPP aims to ensure that outdoor advertising is compatible with the desired amenity and visual character of an area, provides effective communication in suitable locations and is of high quality design and finish. | Consistent. Nothing in the Planning Proposal impacts upon the operation of this SEPP. |
| SEPP 65 - Design Quality of Residential Development | The SEPP relates to residential flat development across the state through the application of a series of design principles. Provides for the establishment of Design Review Panels to provide independent expert advice to councils on the merit of residential flat development. | Consistent. Nothing in the Planning Proposal impacts upon the operation of this SEPP. |
| SEPP 70 – Affordable Rental Housing (Revised Schemes) | The SEPP provides for an increase in the supply and diversity of affordable rental and social housing in NSW. | Consistent. Nothing in the Planning Proposal impacts upon the operation of this SEPP. |
| SEPP Affordable Rental Housing 2009 | The aims of this Policy are as follows: (a) to provide a consistent planning regime for the provision of affordable rental housing, (b) to facilitate the effective delivery of new affordable rental housing by providing incentives by way of expanded zoning permissibility, | Consistent. Nothing in the Planning Proposal impacts upon the operation of this SEPP. |

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

| SEPP | Relevance | Consistency and Implications |
|---|--|---|
| | <p>floor space ratio bonuses and non-discretionary development standards,</p> <p>(c) to facilitate the retention and mitigate the loss of existing affordable rental housing,</p> <p>(d) to employ a balanced approach between obligations for retaining and mitigating the loss of existing affordable rental housing, and incentives for the development of new affordable rental housing,</p> <p>(e) to facilitate an expanded role for not-for-profit-providers of affordable rental housing,</p> <p>(f) to support local business centres by providing affordable rental housing for workers close to places of work,</p> <p>(g) to facilitate the development of housing for the homeless and other disadvantaged people who may require support services, including group homes and supportive accommodation.</p> | |
| SEPP Building Sustainability Index: BASIX 2004 | The SEPP provides for the implementation of BASIX throughout the State. | Consistent. Nothing in the Planning Proposal impacts upon the operation of this SEPP. |
| SEPP (Educational Establishments and Child Care Facilities) 2017 | The aim of this Policy is to facilitate the effective delivery of educational establishments and early education and care facilities across the State. | Consistent. Nothing in the Planning Proposal impacts upon the operation of this SEPP. |
| SEPP Exempt and Complying Development Codes 2008 | The SEPP provides exempt and complying development codes that have State-wide application, identifying, in the General Exempt Development Code, types of development that are of minimal environmental impact that may be carried out without the need for development consent; and, in the General Housing Code, types of complying development that may be carried out in accordance with a complying development certificate. | Consistent. The Planning Proposal will introduce a minimum lot size of 600m ² (excluding the area of any access handle) for dual occupancy development in the R2 Low Density Residential Zone. The new development standard will reflect model clause 4.1B of the Standard Instrument Local Environmental Plan. |
| SEPP Housing for Seniors or People with a Disability 2004 | The SEPP aims to encourage provision of housing for seniors, including residential care facilities. The SEPP provides development standards. | Consistent. Nothing in the Planning Proposal impacts upon the operation of this SEPP. |
| SEPP Infrastructure 2007 | The SEPP provides a consistent approach for infrastructure and the provision of services across NSW, and | Consistent. Nothing in the Planning Proposal impacts |

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

| SEPP | Relevance | Consistency and Implications |
|---|---|---|
| | to support greater efficiency in the location of infrastructure and service facilities. | upon the operation of this SEPP. |
| SEPP Mining, Petroleum Production and Extractive Industries 2007 | The SEPP aims to provide proper management of mineral, petroleum and extractive material resources and ESD. | Consistent. Nothing in the Planning Proposal impacts upon the operation of this SEPP. |
| SEPP Miscellaneous Consent Provisions 2007 | The aims of this Policy are as follows: (a) to provide that the erection of temporary structures is permissible with consent across the State, (b) to ensure that suitable provision is made for ensuring the safety of persons using temporary structures, (c) to encourage the protection of the environment at the location, and in the vicinity, of temporary structures by specifying relevant matters for consideration, (d) to provide that development comprising the subdivision of land, the erection of a building or the demolition of a building, to the extent to which it does not already require development consent under another environmental planning instrument, cannot be carried out except with development consent. | Consistent. Nothing in the Planning Proposal impacts upon the operation of this SEPP. |
| SEPP Rural Lands 2008 | The SEPP aims to facilitate economic use and development of rural lands, reduce land use conflicts and provides development principles. | Consistent. Nothing in the Planning Proposal impacts upon the operation of this SEPP. |
| SEPP State and Regional Development 2011 | The SEPP aims to identify development and infrastructure that is State significant and confer functions on the Joint Regional Planning Panels (JRPPs) to determine development applications. | Consistent. Nothing in the Planning Proposal impacts upon the operation of this SEPP. |
| SEPP Vegetation in Non-Rural Areas 2017 | The aims of this Policy are: (a) to protect the biodiversity values of trees and other vegetation in non-rural areas of the State, and (b) to preserve the amenity of non-rural areas of the State through the preservation of trees and other vegetation. | Consistent. Nothing in the Planning Proposal impacts upon the operation of this SEPP. If any of the land containing native vegetation is developed, requirements of the <i>Biodiversity Conservation Act 2016</i> will need to be considered at the development application stage, including the provision of offsets, if |

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

| SEPP | Relevance | Consistency and Implications |
|------|-----------|--|
| | | applicable. This is particularly true in relation to those sites identified as containing EEC. |

6 Consistency with Section 9.1 Ministerial Directions for Local Plan Making

An assessment of the Planning Proposal against the relevant Section 9.1 Directions is provided in the table below.

Table 2: Relevant Section 9.1 Ministerial Directions

| Ministerial Direction | Objective of Direction | Consistency and Implication |
|--|--|---|
| 1 EMPLOYMENT AND RESOURCES | | |
| 1.1 Business and Industrial Zones | The objectives of this direction are to: (a) encourage employment growth in suitable locations, (b) protect employment land in business and industrial zones, and (c) support the viability of identified strategic centres. | Consistent. The Planning Proposal will not reduce the total potential floor space area for industrial uses in the IN2 Light Industrial Zone. |
| 1.2 Rural Zones | The objective of this direction is to protect the agricultural production value of rural land. | Inconsistent. The Planning Proposal seeks to rezone several parcels of rural land; however, this is considered to be of minor significance as the affected rural land contains little or no primary production value given its size and proximity to urban area. |
| 1.3 Mining, Petroleum Production and Extractive Industries | The objective of this direction is to ensure that the future extraction of State or regionally significant reserves coal, other minerals, petroleum and extractive materials are not compromised by inappropriate development. | Consistent. Nothing in the Planning Proposal is contrary to the objectives of the Ministerial Direction. |
| 1.4 Oyster Aquaculture | The objectives of this direction are: (a) to ensure that Priority Oyster Aquaculture Areas and oyster aquaculture outside such an area are adequately considered when preparing a planning proposal, (b) to protect Priority Oyster Aquaculture Areas and oyster aquaculture outside such an area from | Consistent. Nothing in the Planning Proposal is contrary to the objectives of the Ministerial Direction. |

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

| Ministerial Direction | Objective of Direction | Consistency and Implication |
|--|---|---|
| | land uses that may result in adverse impacts on water quality and consequently, on the health of oysters and oyster consumers. | |
| 1.5 Rural lands | The objectives of this direction are to: (a) protect the agricultural production value of rural land, (b) facilitate the orderly and economic development of rural lands for rural and related purposes. | Inconsistent. The Planning Proposal seeks to rezone several parcels of rural land; however, this is considered to be of minor significance as the affected rural land contains little or no primary production value given its size and proximity to urban area. |
| 2 ENVIRONMENT AND HERITAGE | | |
| 2.1 Environmental Protection Zones | The objective of this direction is to protect and conserve environmentally sensitive areas. | Consistent. Nothing in the Planning Proposal is contrary to the objectives of the Ministerial Direction. |
| 2.3 Heritage Conservation | The objective of this direction is to conserve items, areas, objects and places of environmental heritage significance and indigenous heritage significance. | Consistent. Nothing in the Planning Proposal is contrary to the objectives of the Ministerial Direction. |
| 2.4 Recreation Vehicle Areas | The objective of this direction is to protect sensitive land or land with significant conservation values from adverse impacts from recreation vehicles. | Consistent. Nothing in the Planning Proposal is contrary to the objectives of the Ministerial Direction. |
| 3 HOUSING, INFRASTRUCTURE AND URBAN DEVELOPMENT | | |
| 3.1 Residential Zones | The objectives of this direction are: (a) to encourage a variety and choice of housing types to provide for existing and future housing needs, (b) to make efficient use of existing infrastructure and services and ensure that new housing has appropriate access to infrastructure and services, and (c) to minimise the impact of residential development on the environment and resource lands. | Consistent. Nothing in the Planning Proposal is contrary to the objectives of the Ministerial Direction. |
| 3.2 Caravan parks and Manufactured Home Estates | The objectives of this direction are: (a) to provide for a variety of housing types, and | Consistent. Nothing in the Planning Proposal is contrary to the objectives of the Ministerial Direction. |

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

| Ministerial Direction | Objective of Direction | Consistency and Implication |
|--|---|---|
| | (b) to provide opportunities for caravan parks and manufactured home estates. | |
| 3.3 Home Occupations | The objective of this direction is to encourage the carrying out of low-impact small businesses in dwelling houses. | Consistent. Nothing in the Planning Proposal is contrary to the objectives of the Ministerial Direction. |
| 3.4 Integrating Land Use and Transport | The objective of this direction is to ensure that urban structures, building forms, land use locations, development designs, subdivision and street layouts achieve the following planning objectives: (a) improving access to housing, jobs and services by walking, cycling and public transport, and (b) increasing the choice of available transport and reducing dependence on cars, and (c) reducing travel demand including the number of trips generated by development and the distances travelled, especially by car, and (d) supporting the efficient and viable operation of public transport services, and (e) providing for the efficient movement of freight. | Consistent. Nothing in the Planning Proposal is contrary to the objectives of the Ministerial Direction. |
| 3.5 Development Near Licensed Aerodromes | The objectives of this direction are: (a) to ensure the effective and safe operation of aerodromes, and (b) to ensure that their operation is not compromised by development that constitutes an obstruction, hazard or potential hazard to aircraft flying in the vicinity, and (c) to ensure development for residential purposes or human occupation, if situated on land within the Australian Noise Exposure Forecast (ANEF) contours of between 20 and 25, incorporates appropriate mitigation measures so that | Consistent. Nothing in the Planning Proposal is contrary to the objectives of the Ministerial Direction. |

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

| Ministerial Direction | Objective of Direction | Consistency and Implication |
|---------------------------------------|--|---|
| | the development is not adversely affected by aircraft noise. | |
| 3.6 Shooting Ranges | The objectives are: (a) to maintain appropriate levels of public safety and amenity when rezoning land adjacent to an existing shooting range, (b) to reduce land use conflict arising between existing shooting ranges and rezoning of adjacent land, (c) to identify issues that must be addressed when giving consideration to rezoning land adjacent to an existing shooting range. | Consistent. Nothing in the Planning Proposal is contrary to the objectives of the Ministerial Direction. |
| 4 HAZARD AND RISK | | |
| 4.1 Acid Sulfate Soils | The objective of this direction is to avoid significant adverse environmental impacts from the use of land that has a probability of containing acid sulphate soils | Consistent. Nothing in the Planning Proposal is contrary to the objectives of the Ministerial Direction. |
| 4.2 Mine Subsidence and Unstable Land | The objective of this direction is to prevent damage to life, property and the environment on land identified as unstable or potentially subject to mine subsidence. | Consistent. Nothing in the Planning Proposal is contrary to the objectives of the Ministerial Direction. |
| 4.3 Flood Prone Land | The objectives of this direction are: (a) to ensure that development of flood prone land is consistent with the NSW Government's Flood Prone Land Policy and the principles of the Floodplain Development Manual 2005, and (b) to ensure that the provisions of an LEP on flood prone land is commensurate with flood hazard and includes consideration of the potential flood impacts both on and off the subject land. | Inconsistent. The Planning Proposal seeks to rezone rural land in a flood planning area to residential. However, the inconsistency is considered minor, and can be addressed through the development application process. Refer to Section C (8) Environmental Impacts of the Planning Proposal. |
| 4.4 Planning for Bushfire Protection | The objectives of this direction are: (a) to protect life, property and the environment from bush | The Planning Proposal seeks to rezone land that is identified as bushfire prone. Consultation will occur with the NSW Rural Fire |

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

| Ministerial Direction | Objective of Direction | Consistency and Implication |
|--|--|---|
| | fire hazards, by discouraging the establishment of incompatible land uses in bush fire prone areas, and (b) to encourage sound management of bush fire prone areas. | Service in relation to the Planning Proposal. |
| 5 REGIONAL PLANNING | | |
| 5.10 Implementation of Regional Plans | The objective of this direction is to give legal effect to the vision, land use strategy, goals, directions and actions contained in Regional Plans. | Consistent. The Hunter Regional Plan 2036 is applicable to the Cessnock LGA. The Hunter Regional Plan provides the overarching framework to guide the NSW Government's land use planning priorities and decisions to 2036. Relevant to the Planning Proposal are the directions of the Hunter Regional Plan to revitalise existing communities, create compact settlements and promote housing diversity. The Planning Proposal will achieve these outcomes by removing conflicting residential lot size controls in the LEP 2011, rectifying mapping anomalies and expand the range of compatible of land uses in the IN2 Light Industrial Zone. |
| 6 LOCAL PLAN MAKING | | |
| 6.1 Approval and Referral Requirements | The objective of this direction is to ensure that LEP provisions encourage the efficient and appropriate assessment of development. | Consistent. Nothing in the Planning Proposal is contrary to the objectives of the Ministerial Direction. |
| 6.2 Reserving Land for Public Purposes | The objectives of this direction are: (a) to facilitate the provision of public services and facilities by reserving land for public purposes, and (b) to facilitate the removal of reservations of land for public purposes where the land is no longer required for acquisition. | Consistent. Nothing in the Planning Proposal is contrary to the objectives of the Ministerial Direction. |
| 6.3 Site Specific Provisions | The objective of this direction is to discourage unnecessarily restrictive site specific planning controls. | Consistent. Nothing in the Planning Proposal is contrary to the objectives of the Ministerial Direction. |

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

Section C: Environmental, Social and Economic Impact

7 Impact on Threatened Species

According to information available to Council, none of the land to which the Planning Proposal relates contains threatened species.

8 Environmental Impact

Flooding

Site 3(b) and part of Site 3(c) are likely to be impacted in a 1 in 100 year flood event from Swamp Creek.

Flood data for Swamp Creek is sourced from the Swamp and Fishery Creek Flood Study, carried out for Council by Worley Parsons in 2011. The flood data was adopted by Council in the same year and is the most current information Council holds regarding potential flooding in this watercourse. The extent of flooding in a 1 in 100 year event is shown in Figure 7.

Site 3(b) forms part of the bed and bank of Swamp Creek and for this reason is unlikely to be developed in the future. The proposed R2 Low Density Residential Zone is consistent with the zoning of Swamp Creek further south. Amendment 3(b) will correct an obvious inconsistency in the LEP mapping.

Site 3(c) comprises three privately owned allotments and unformed road reserve. The land could potentially be developed further in the future, subject to planning controls.

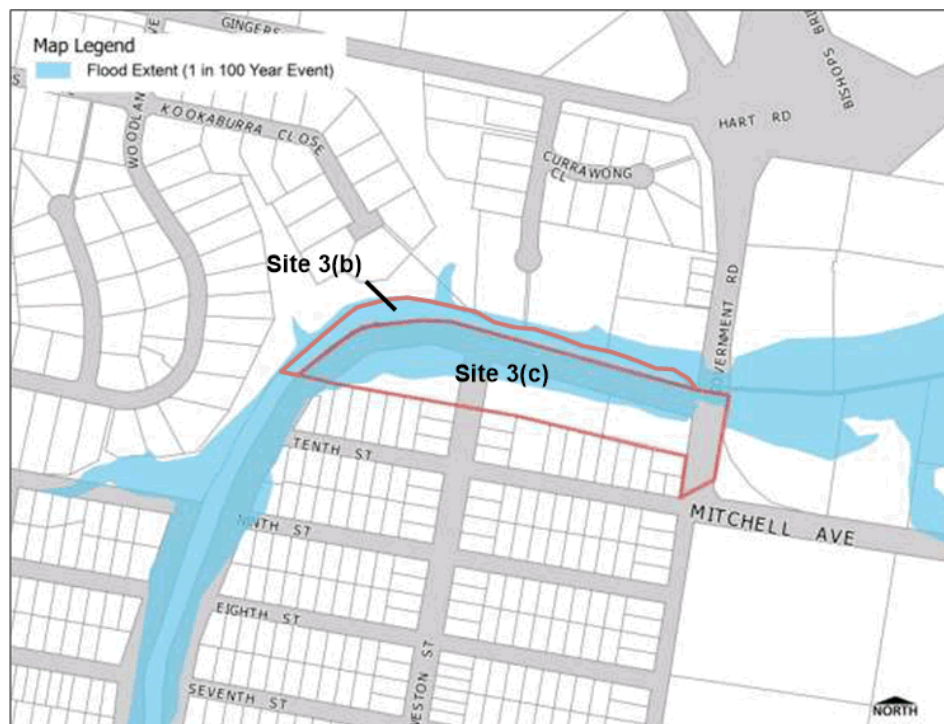


Figure 15: Impact of Flooding in 1 in 100 Year Event: Site 3(b) and (c)

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

Applying an RU2 Rural Landscape Zone to control the type and extent of development that can be carried out within site 3(c) is not Council's preferred approach.

On 15 November 2017, Council adopted a specific Development Control Plan (DCP) Chapter addressing development on flood prone land. The Chapter provides information and controls needed to prepare and assess development applications on flood prone land.

Council's Flood Prone Land DCP Chapter is consistent with the requirements of the NSW Flood Prone Land Policy and NSW Floodplain Development Manual 2005. The Chapter requires the submission of specific information to support applications for development on flood prone land. The information required by the DCP and the controls adopted are scaled in line with proposed use and known flood risk. Developments that are significantly impacted by flooding must be supported by a major flood assessment report. Sensitive land uses may be deemed unsuitable in high hazard classifications.

Council staff worked closely with OEH and SES to prepare the Flood Prone Land DCP Chapter. Both organisations are members of Council's Flood Plain Management Committee. The DCP Chapter was reviewed by OEH and comprehensive comments on the draft chapter were provided in November and December of 2016.

Chapter C.9: Development on Flood Prone Land of the Cessnock DCP is available at the following link:

<http://www.cessnock.nsw.gov.au/planning-and-development/DevelopmentControlPlan>

The development application process is considered a more appropriate process to control development within Site 3(c) for the following reasons:

- The character of the land, its size, location and existing use is considered to be more closely aligned with a residential zoning.
- The current zone is inconsistent with the application of zones in the surrounding area.
- Certain residential land uses may be appropriate within the land despite the flood risk.
- A large portion of the flood affected area is identified as road reserve.
- Controls contained in Council's Flood Prone Land DCP Chapter will make it extremely difficult for inappropriate development to be approved on flood prone land.

Bushfire Risk

The Planning Proposal seeks to rezone land that is identified as bushfire prone. Consultation will occur with the NSW Rural Fire Service in relation to the Planning Proposal in accordance with Ministerial Direction 4.4.

9 Social and Economic Impacts

Social Impact

The Proposal encourages greater residential density in existing urban areas by deleting a provision in the LEP relating to the subdivision of residential zoned land designated 'T1'. The existing 'T1' provision inhibits infill development and is inconsistent with other development standards in the LEP that support subdivision to create smaller, more affordable, residential allotments.

At present, 60% of new dwellings in the Cessnock LGA occur in established settlements (SGS Economics and Planning, 2016). Deleting the existing 'T1' provision from the LEP ensures that infill development will continue to be a major component of residential land supply in the LGA.

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

Increasing residential density through infill development benefits the community by focusing new construction within the established urban area. This achieves greater use of existing services and infrastructure, reduces development costs, broadens dwelling mix and reinforces a sense of place and community. Compact settlements also enable lower infrastructure maintenance costs for Council and promote successful commercial centres that are regularly frequented by the local population (Cessnock City Council, 2018).

Economic Impact

The Cessnock LGA has sufficient zoned land to accommodate the projected demand for commercial floor space until at least 2041 (SGS Economics and Planning, 2017). In light of the present supply of commercial zoned land, any new 'out of centre' business, office or small floorplate retail development has the potential to significantly impact the LGA's existing centres by increasing vacancy rates. The commercial floor space vacancy rate for the Kurri Kurri and Weston commercial centres are identified in **Table 3**.

Table 3: Commercial Vacancy Rates – Kurri Kurri and Weston Commercial Centres

| Locality | Total Zoned Land (HA) | Total Commercial Floor space (SQM) | Vacant Commercial Floor space (SQM) | Vacant Commercial Floor space (% of Total) |
|---------------------------------|-----------------------|------------------------------------|-------------------------------------|--|
| Kurri Kurri - B2 Local Centre | 13.4 | 37,453 | 5,560 | 15% |
| Kurri Kurri - B4 Mixed Use Zone | 5.3 | 13,195 | 1,537 | 12% |
| Weston - B2 Local Centre | 1 | 4,373 | 337 | 8% |
| Weston - B4 Mixed Use Zone | 4.8 | 7,012 | 1,913 | 27% |
| Total | 24.5 | 62,033 | 9,347 | 15% |

Source: SGS Economics and Planning, 2016

The Planning Proposal encourages viable commercial centres by reducing the potential for 'out of centre' commercial development that is more appropriately located in the commercial centres. For example, *pubs* and *hotel and motel accommodation*, which are presently permitted in the IN2 Light Industrial Zone.

Building on the Kurri Kurri District Strategy, the Planning Proposal acknowledges that certain forms of 'large floorplate' retail development that are generally incompatible with 'compact' commercial centres, have a place in the IN2 Zone. Examples include *vehicle sales and hire premises*, *landscaping material supplies* and *plant nurseries*. These land uses typically require larger allotments for the storage of stock and are less sensitive to the impacts of industrial development.

Increasing the range of permissible land uses in the Precinct will provide greater flexibility for industrial development and encourage greater utilisation of the Local Government Area's industrial zones.

Aboriginal Heritage

The Cessnock LGA Aboriginal Heritage Study 2014 identifies areas of the local landscape that are more likely to contain surface and/or buried evidence of prior Aboriginal occupation and use. According to the Study, the sites that comprise Amendment 3 are identified as either moderate and/or low sensitivity. Consultation with the Local Aboriginal Land Council is nevertheless recommended to ensure local Aboriginal knowledge is obtained and considered.

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

Section D: State and Commonwealth Interests

10 Adequate Public Infrastructure

The Planning Proposal wholly relates to serviced land. The Proposal is not of a scale that would create a significant additional burden on existing reticulated services.

11 Consultation with State and Commonwealth Authorities

In accordance with the Gateway determination, consultation has occurred with the following public authorities/organisations. A copy of the agency responses are included at **Appendix 3**.

NSW Office of Environment and Heritage (Flooding)

The Office of Environment and Heritage (OEH) provided a response regarding the Planning Proposal on 3 September 2018. The response did not raise any issues regarding flood prone land (as required by the Gateway determination), but identified a need for Council to develop a specific Heritage Strategy for Kurri Kurri. In addition, the OEH response emphasised the importance of protecting and promoting heritage values and tourism related opportunities for visitors and residents.

The matters raised by OEH are more relevant to the Kurri Kurri District Strategy and are capable of being addressed when the Strategy is reviewed in due course.

NSW Rural Fire Service

The NSW Rural Fire Service (RFS) raised no objections to the Planning Proposal subject to a requirement that any future development of the land complies with Planning for Bush Fire Protection 2006 (or its equivalent).

The matter raised by RFS is typically addressed at the development application stage, i.e. development applications that relate to bushfire prone land are required to comply with Planning for Bushfire Protection.

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

PART 4: MAPPING

The following maps are required to be amended to achieve the intent of the Planning Proposal:

Lot Size Map Sheets

- 1720_COM_LSZ_005A_020_20150518
- 1720_COM_LSZ_006C_040_20160408
- 1720_COM_LSZ_006CA_010_20160121
- 1720_COM_LSZ_006D_040_20150518
- 1720_COM_LSZ_009A_040_20150518
- 1720_COM_LSZ_009AA_010_20141215

Land Zoning Map

- 1720_COM_LZN_009A_040_20150318
- 1720_COM_LZN_009AA_010_20141215

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

PART 5: COMMUNITY CONSULTATION

Community consultation will be undertaken in accordance with Council's set guidelines, requiring a minimum of twenty eight (28) days exhibition, and any specific requirements made by the Department of Planning and Environment and specified in the Gateway determination.

The proposed consultation strategy for this Planning Proposal includes:

- Direct notification of affected landowners of the public exhibition;
- Notification in the Cessnock Advertiser, locally circulated newspaper;
- Hard copy display at Council's Administration Building (Help & Information Centre); and Cessnock and Kurri Kurri Public Library; and
- Web based notification on Council's website at www.cessnock.nsw.gov.au

Planning Proposal – Kurri Kurri District Strategy – Consequential LEP Amendments

File No. 18/2017/5/1

PART 6: PROJECT TIMELINE

The Project Timeline will assist with tracking the progress of the Planning Proposal through the various stages of consultation and approval. It is estimated that the proposed amendment to the Cessnock Local Environmental Plan 2011 will be completed by April 2019.

PROJECT TIMELINE

| | May 2018 | Jul 2018 | Sep 2018 | Nov 2018 | Jan 2019 | Mar 2019 | May 2019 |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| STAGE 1 Submit to DoP&E – Gateway Panel consider Planning Proposal | | | | | | | |
| STAGE 2 Receive Gateway Determination | | | | | | | |
| STAGE 3 Preparation of documentation for Public Exhibition | | | | | | | |
| STAGE 4 Public Exhibition | | | | | | | |
| STAGE 5 Review/consideration of submission received | | | | | | | |
| STAGE 6 Report to Council | | | | | | | |
| STAGE 7 Forward Planning Proposal to DoP&E with request the amendment be made | | | | | | | |

Appendix 1: Council Report and Minutes

All Council reports and minutes are accessible from Council's website:
<http://www.cessnock.nsw.gov.au/council/meetings>.

Report to Ordinary Meeting of Council – 4 April 2018

https://www.cessnock.nsw.gov.au/resources/file/Agendas/2018/OC_04042018_AGN_2449.PDF

Minutes of Ordinary Meeting of Council – 4 April 2018

https://www.cessnock.nsw.gov.au/resources/file/Minutes/2018/OC_04042018_MIN_2449.PDF

[illegible]

Greenock Local Environmental Plan 2011

Lot Size Map - Street L&Z_005A

Minimum Lot Size (sqm)

| |
|-------|
| 100 |
| 150 |
| 200 |
| 250 |
| 300 |
| 350 |
| 400 |
| 450 |
| 500 |
| 550 |
| 600 |
| 650 |
| 700 |
| 750 |
| 800 |
| 850 |
| 900 |
| 950 |
| 1000 |
| 1500 |
| 2000 |
| 2500 |
| 3000 |
| 3500 |
| 4000 |
| 4500 |
| 5000 |
| 5500 |
| 6000 |
| 6500 |
| 7000 |
| 7500 |
| 8000 |
| 8500 |
| 9000 |
| 9500 |
| 10000 |

Legend

☐ Public Domain

PROPOSED

Greenock Local Environmental Plan 2011

Lot Size Map - Street L&Z_005A

Scale 1:1000

North Arrow

Inset Map

Greenock Local Government Area

Page 48 of 56

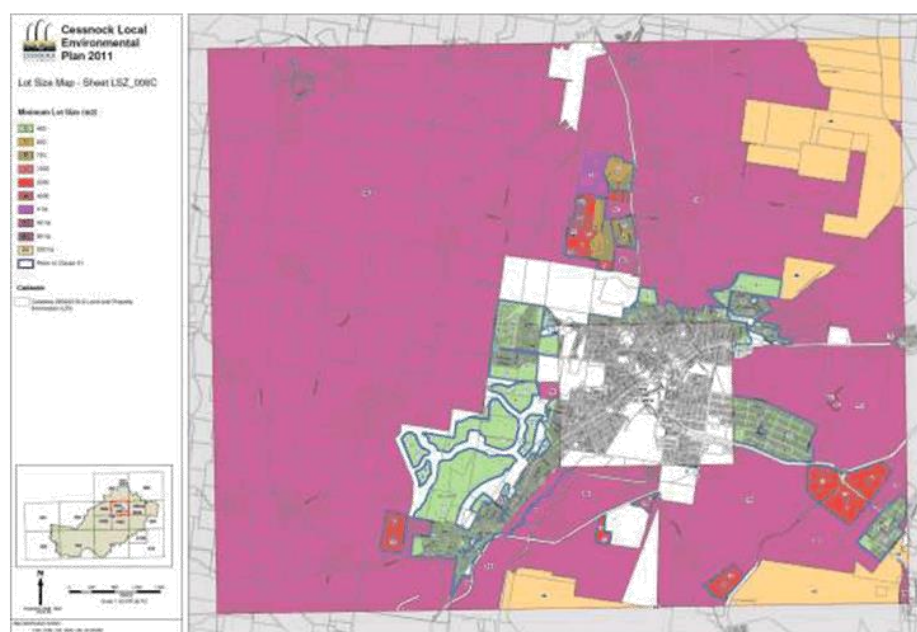


Figure 18: Existing 'T1' Lot Size Restrictions - LSZ_005A

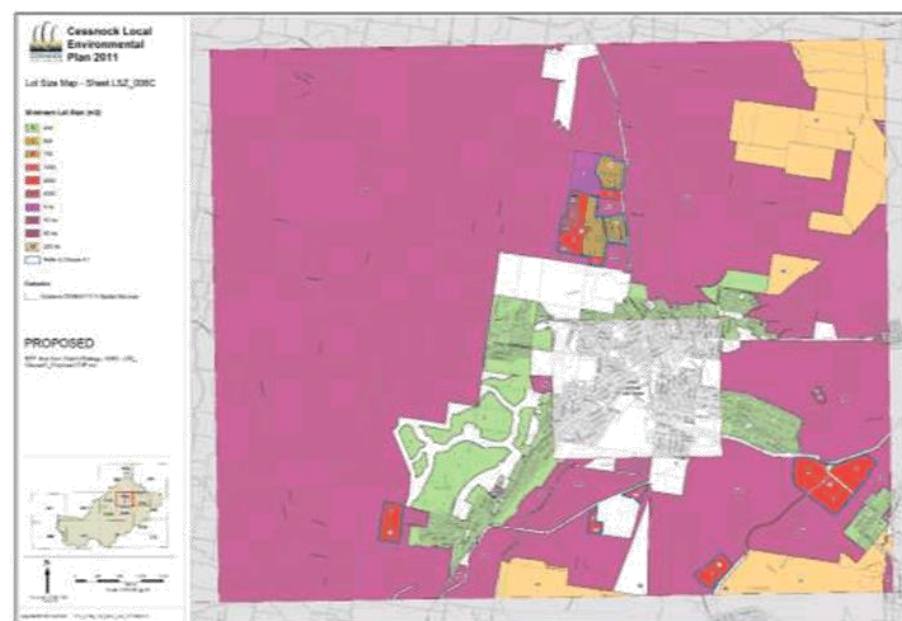
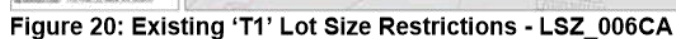


Figure 19: Proposed Removal of 'T1' Lot Size Restrictions - LSZ_005A



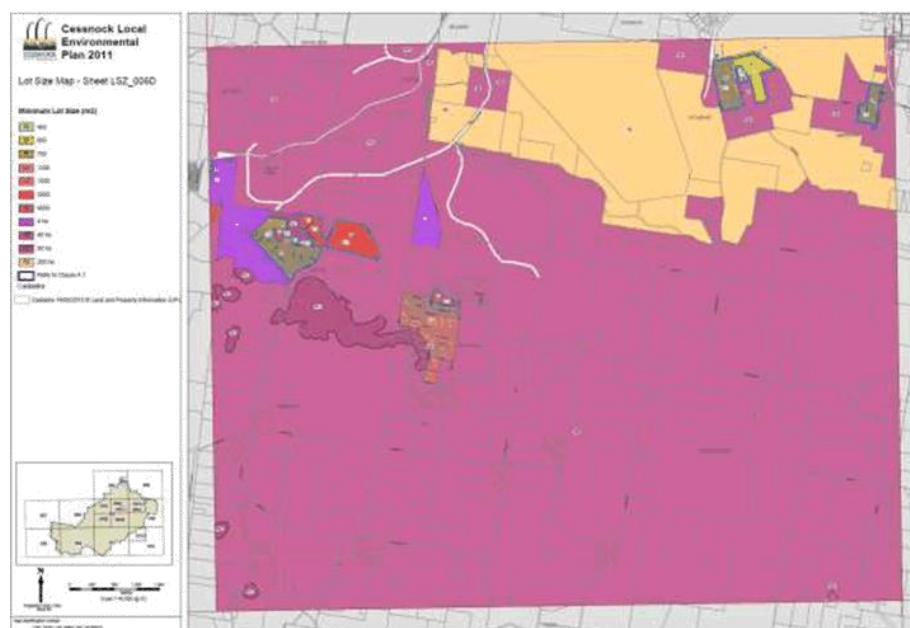


Figure 22: Existing 'T1' Lot Size Restrictions - LSZ_006D

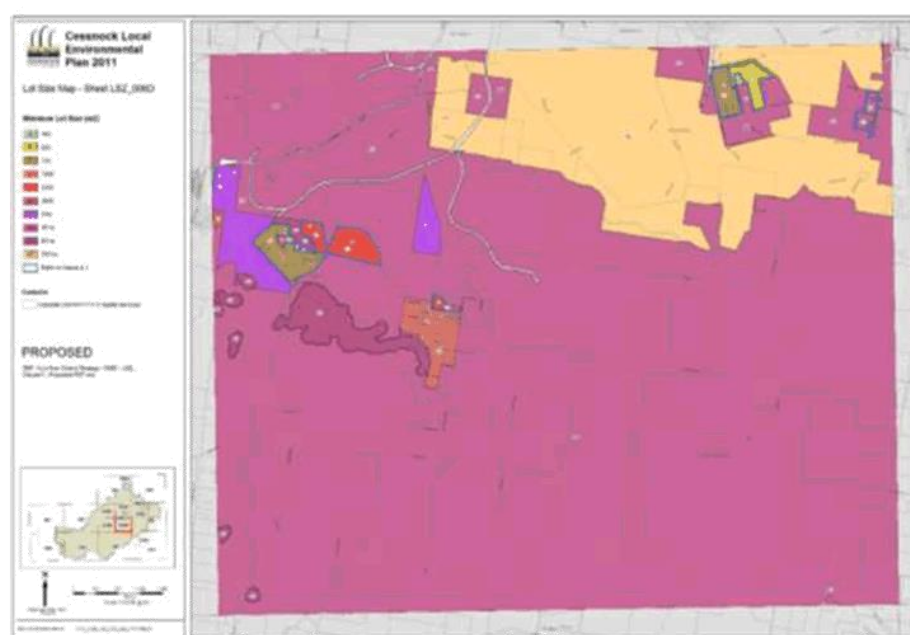


Figure 23: Proposed Removal of 'T1' Lot Size Restrictions - LSZ_006D

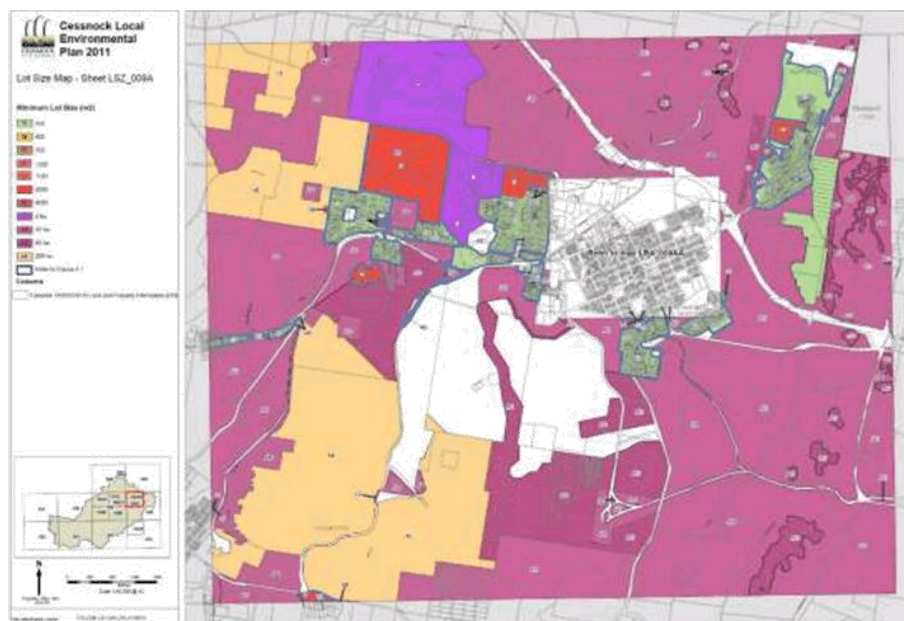


Figure 24: Existing 'T1' Lot Size Restrictions - LSZ_009A

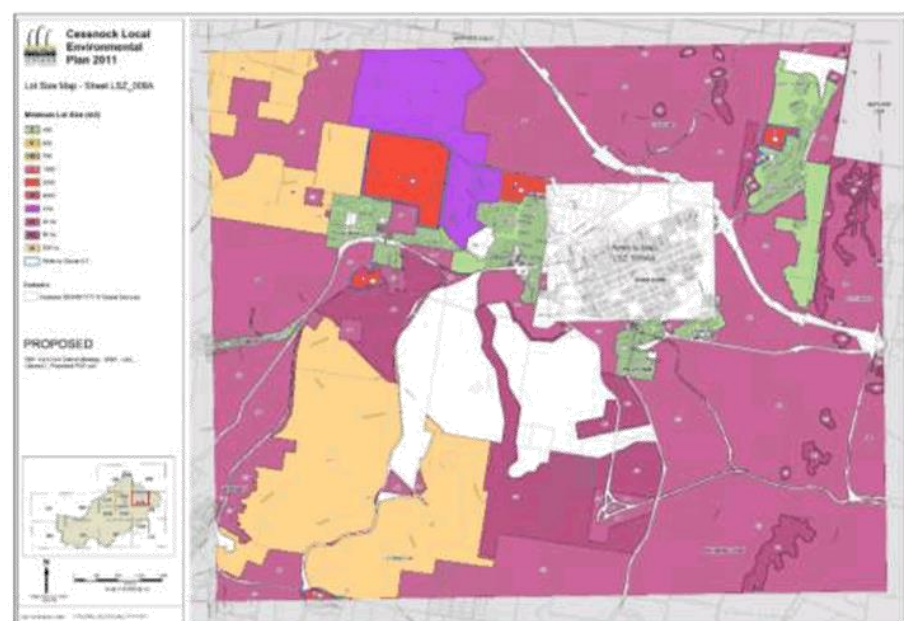


Figure 25: Proposed Removal of 'T1' Lot Size Restrictions - LSZ_009A



Figure 26: Existing 'T1' Lot Size Restrictions - LSZ_009AA

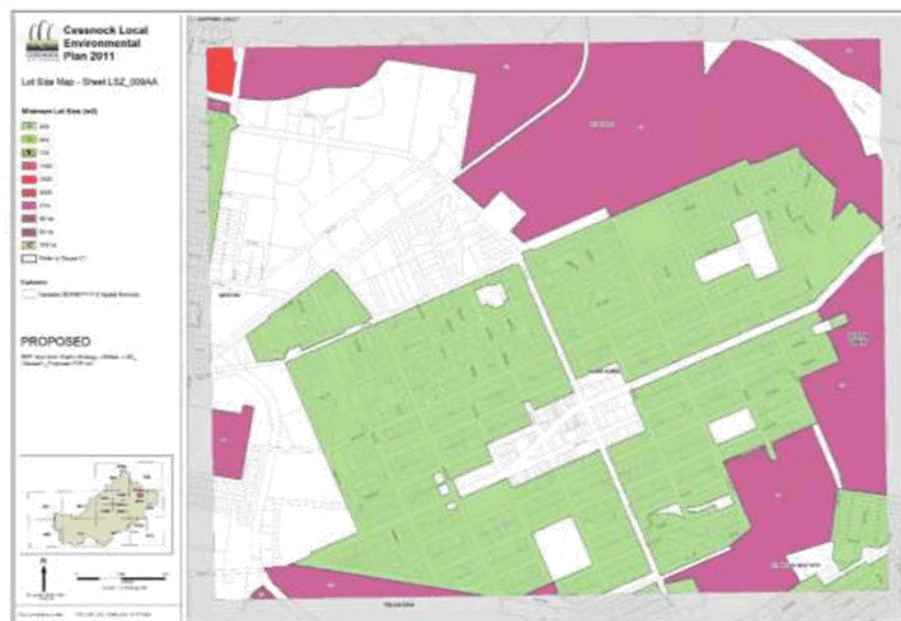


Figure 27: Proposed Removal of 'T1' Lot Size Restrictions - LSZ_009AA

Appendix 3: Agency Consultation

NSW Office of Environment and Heritage (Flooding)

The Office of Environment and Heritage (OEH) provided a response regarding the Planning Proposal on 3 September 2018. The response did not raise any issues regarding flood prone land (as required by the Gateway determination), but identified a need for Council to develop a specific Heritage Strategy for Kurri Kurri. In addition, the OEH response emphasised the importance of protecting and promoting heritage values and tourism related opportunities for visitors and residents.

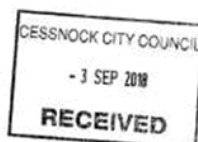
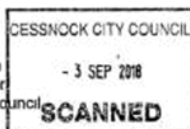
The matters raised by OEH are more relevant to the Kurri Kurri District Strategy and are capable of being addressed when the Strategy is reviewed in due course.



Office of
Environment
& Heritage

DOC18/583957

Mr Stephen Glen
General Manager
Cessnock City Council
PO Box 152
Cessnock NSW 2325



Attn: Mr Iain Rush

Dear Mr Glen

Thank you for the opportunity to comment on the planning proposal for the Kurn Kurn Consequential Amendments. It is noted that the document is limited to the Kurn Kurn District, including Kurn Kurn, Weston, Pelaw Main and Stanford Merthyr.

We understand that the plan is a broad document not designed to identify specific heritage principles, objectives, constraints or opportunities for heritage items located within the council area. Instead it is a broad vision for the future development and direction of the Kurn Kurn District area.

The main text demonstrates an intent to balance the development of services, infrastructure and growth with conservation of the natural and built environment and recognises the importance of heritage in building a healthy and living community. It is noted that these views are not followed through in the plan's identified actions. It is suggested that consideration be given to considering the inclusion of suitable actions associated with:

- Ensuring development does not compromise the character and values of heritage items and areas
- Exploring the potential/need for a heritage strategy for the Kurn Kurn District and a district heritage study to inform heritage and development decisions, and manage impacts
- Identifying and implementing existing relevant documents such as the heritage provisions of Councils DCP
- Promoting heritage values and tourism related opportunities for visitors and residents

If you have any enquiries regarding this matter, please do not hesitate to contact Nicole Secomb, Heritage Programs Officer at the Heritage Division, OEH by telephone on 02 9873 8532 (Tues, Thurs, Fri) or via email at nicole.secomb@environment.nsw.gov.au

Yours sincerely

ROB KELLY
A/Manager – Statewide programs
Heritage Division

PO Box 3720 Parramatta NSW 2124
10 Valence Ave Parramatta NSW 2150
Tel: (02) 9895 6211 Fax:
ASN 30 841 387 271
www.environment.nsw.gov.au

Page 54 of 56

NSW Rural Fire Service

The NSW Rural Fire Service (RFS) raised no objections to the Planning Proposal subject to a requirement that any future development of the land complies with Planning for Bush Fire Protection 2006 (or its equivalent).

The matter raised by RFS is typically addressed at the development application stage, i.e. development applications that relate to bushfire prone land are required to comply with Planning for Bushfire Protection.



NSW RURAL FIRE SERVICE



The General Manager
Cessnock City Council
PO Box 152
CESSNOCK NSW 2325

Your reference: 2018_CESSN_002_00
Our reference: R18/2951
30 August 2018

Attention: Iain Rush

Dear Iain,

Planning Proposal – Kurri Kurri District Strategy Consequential LEP Amendments

Reference is made to Council's correspondence dated 15 August seeking comment in relation to the above planning proposal, which seeks to reclassify and rezone various properties across the Cessnock Local Government Area.

The New South Wales Rural Fire Service (NSW RFS) has reviewed the proposal with regard to Section 4.4 of the directions issued in accordance with the *Environmental Planning and Assessment Act 1979*.

The objectives of the direction are:

- (a) to protect life, property and the environment from bush fire hazards, by discouraging the establishment of incompatible land uses in bush fire prone areas, and
- (b) to encourage sound management of bush fire prone areas.

The direction provides that a planning proposal must:

- (a) have regard to *Planning for Bushfire Protection 2006*,
- (b) introduce controls that avoid placing inappropriate developments in hazardous areas, and
- (c) ensure that bushfire hazard reduction is not prohibited within the APZ.

Based upon an assessment of the information provided, NSW RFS raises no objections to the proposal subject to a requirement that any future development of the land complies with *Planning for Bush Fire Protection 2006* or equivalent. This includes, but is not limited to:

- > Provision of Asset Protection Zones (APZs) within the proposed lots in accordance with Table A2.4;
- > Access to be provided in accordance with the design specifications set out in section 4.1.3; and,
- > Services to be provided in accordance with section 4.1.3.

If you have any queries regarding this advice, please contact Matthew Apps, Development Assessment and Planning Officer, on 1300 NSW RFS.

Postal address
NSW Rural Fire Service
Planning and Environment Services
Locked Bag 17
GRANVILLE NSW 2141

T 1300 NSW RFS
F (02) 8741 5433
E records@rfs.nsw.gov.au
www.rfs.nsw.gov.au

Consideration and Response to Submissions: Kurri Kurri District Strategy Consequential Amendments Planning Proposal

| Proposed Amendment | Issue Summary | Council Response |
|--|--|--|
| 2a - Amend the LEP 2011 by deleting the 'T1' lot size restrictions, sub-clause 4.1(4A)(a) | Deleting the existing development standard will result in there being no restriction to the minimum lot size | <p>The deletion of sub-clause 4.1(4A)(a), 'T1' provisions, from the LEP 2011 will not alter the underlying minimum lot size of 450m² (excluding the area of any access handle) that applies to the Cessnock R2 Low Density Residential and R3 Medium Density Residential zones.</p> <p>The proposal will implement a new minimum lot size of 600m² (excluding the area of any access handle) to dual occupancy development in the Cessnock R2 Low Density Residential Zone.</p> <p>Residential allotments in the Cessnock LGA vary considerably in size. For this reason, Council has adopted a minimum lot size of 450m² in respect of lots zoned R2 Low Density Residential and R3 Medium Density Residential. Pursuant to sub-clause 4.1(4B) of the LEP 2011, this minimum lot size excludes the area of any access handle.</p> <p>Relevantly, the Planning Proposal does not propose to alter the underlying minimum lot size of 450m² (excluding the area of any access handle) that applies to the Cessnock R2 Low Density Residential and R3 Medium Density Residential zones.</p> <p>The proposal will implement a new minimum lot size of 600m² (excluding the area of any access handle) to dual occupancy development in the Cessnock R2 Low Density Residential Zone.</p> |
| 2b - Amend the LEP 2011 by introducing a minimum lot size of 600m ² for dual occupancy development in the R2 Low Density Residential Zone HIA Submission | <p>The minimum lot size in the LEP 2011 should reflect existing lot sizes in the LGA</p> <p>The amendment will result in dual occupancies on 300m² allotments</p> | <p>The amendment proposes to introduce a minimum lot size of 600m² (excluding the area of any access handle) for new dual occupancy development in the Cessnock R2 Low Density Residential Zone. This will effectively mean that a new dual occupancy development cannot be sited on an allotment that is less than 600m² in area (excluding the area of any access handle) if it is also zoned R2 Low Density Residential. To prevent future variations to the new clause, it is also proposed to set out (in clause 4.6 of the LEP 2011) that the new clause cannot be varied.</p> <p>Pursuant to clause 4.1C of the LEP 2011, the Torrens subdivision of an existing or proposed dual occupancy will still be permitted if the subdivision will result in each dwelling within the dual occupancy being located on a new allotment with an area of at least 300m² (excluding the area of any access handle).</p> |

| Proposed Amendment | Issue Summary | Council Response |
|--------------------|--|--|
| | <p>The amendment will place pressure on a property market that is already unaffordable</p> <p>The Proposal will have economic impacts on the building industry, trades and prospective property investors</p> <p>As a minimum, the amendment should include transitional arrangements for prospective landowners that have entered into contracts to purchase land.</p> <p>Council has undertaken a process of changing the planning rules that commenced in the middle of processing dual occupancy applications that were lodged under a statutory regime that permitted the activity.</p> <p>Council is changing the rules without adequate notification for prospective landowners who have purchased land for the purposes of dual occupancy development under the current rules.</p> | <p>Collectively, the amendments encourage increased residential density, affordability and diversity around the City's existing urban centres. This is achieved by deleting sub-clause 4.1(4A)(a) from the LEP 2011. The sub-clause relates to the subdivision of residential zoned land designated 'T1' in the LEP maps. The existing clause currently prevents the Torrens subdivision of a considerable number of residential allotments in the LGA.</p> <p>The amendment will reduce the potential for medium-density outcomes in the R2 Low Density Residential Zone, including potential for clustering of dual occupancy development on allotments within the Zone. The amendment is required to offset any negative consequences brought about by the immediate deletion of Sub-clause 4.1(4A)(a) of the LEP 2011.</p> <p>Planning regulations change from time to time and this may impact property investment. The proposed amendments to the LEP 2011 were exhibited in accordance with the <i>Environmental Planning and Assessment Act 1979</i> and the Department of Planning and Environment's Gateway determination.</p> <p>The LEP 2011 presently gives rise to the clustering of dual occupancy development in the R2 Low Density Residential Zone. Clusters of dual occupancy development have the appearance of medium density housing, which is inconsistent with the objective of the R2 Zone to 'provide for the housing needs of the community within a low density residential environment'.</p> <p>The proposed deletion of Sub-clause 4.1(4A)(a) of the LEP 2011 (Amendment 2a) will compound this issue by allowing significantly more lots in the R2 Zone to be subdivided in a battle-axe arrangement to the minimum lot size of 450m². On each of these new allotments a dual occupancy could be sited.</p> <p>The introduction of Part 3B Low Rise Medium Density Housing Code of State Environmental Planning Policy (Exempt and Complying Development Codes) 2008 further compounds the issue as it permits certain dual occupancy development to occur on a lot with an area as little as 400m² in the R2 Low Density Residential Zone.</p> <p>Unplanned density in the LGA's R2 Low Density Residential Zone will impact the established character of towns and villages in the Cessnock LGA and place considerable pressure on the City's road infrastructure and reticulated sewer and water supply.</p> |

| Proposed Amendment | Issue Summary | Council Response |
|--------------------|---|---|
| | <p>No detail has been provided in relation to the proposed DCP amendments</p> <p>Council's advice that dual place occupancies would place pressure on the City's reticulated sewer and water supply are false and not supported by any HWC confirmation</p> | <p>Any future amendment to the DCP regarding dual occupancy development is capable of being progressed independently of the Planning Proposal. Future DCP amendments will be exhibited in accordance with the applicable legislative requirements.</p> <p>With the exception of some of the large lot residential properties to the north of Abermain, the Kurri Kurri District is entirely serviced by the Hunter Water Corporation's reticulated water and sewer network.</p> <p>A major component of the existing sewer network is the Kurri Kurri Wastewater Treatment Facility, located off McLeod Road in Kurri Kurri. The Facility serves the communities of Abermain, Weston, Kurri Kurri, Stanford Merthyr, Pelaw Main, Heddon Greta and Cliffleigh. According to Hunter Water, the Facility treats 3.4 megalitres per day and can handle wastewater from a population equivalent to 21,500 people.</p> <p>In 2016, the population of the Kurri Kurri District was approximately 17,000 people; however, is projected to rise rapidly in the forthcoming years, due to the substantial population growth projected in the wider Kurri Kurri District, including in the growth area to the north of the Hunter Expressway and through anticipated infill development and medium density redevelopment nearer the established commercial centres of Kurri Kurri and Weston.</p> <p>Unplanned density in the Cessnock R2 Low Density Residential Zone has the potential to impact the established character of towns and villages and place considerable pressure on the City's reticulated sewer and water supply and road infrastructure.</p> |
| | <p>The amendment is misleading as it requires the area of the access handle to be excluded.</p> <p>Council's advice that there will be an effective reduction of 18% overall in dual occupiable lots in moving from minimum 400m² for dual occupancies to a 600m² for dual occupancy City wide is misleading. The use of the availability of lots >600m² does not accept that the majority of these lots are already developed.</p> | <p>It is necessary to incorporate the words, 'excluding the area of any access handle', due to the variability in the shape of allotments and to ensure the developable area of a battle-axe allotment is not consumed by access handle.</p> <p>An allotment in an established area can be made vacant by demolishing any existing structures within it. Alternatively, a new dwelling could be sited on an allotment that contains an existing dwelling, resulting in a dual occupancy development. On this basis, all residential allotments in the LGA should be considered 'available'.</p> |

| Proposed Amendment | Issue Summary | Council Response |
|--------------------|---|---|
| | The Proposal is inconsistent with both the Maitland and Newcastle Council areas. | There are several reasons as to why development standards differ from one council area to another. Foremost among these is local context, character and the community's vision for the Local Government Area. The Planning Proposal is an outcome of the Kurri Kurri District Strategy and the goal to encourage dual occupancy development and multi dwelling housing nearer the commercial centres of Kurri Kurri and Weston. |
| | Will result in economic hardship for prospective land owners. | The submission is noted. |
| | The proposal will damage commercial transactions already commenced. | The submission is noted. |
| | The Kurri Kurri District Strategy does not reference a proposed minimum lot size for dual occupancy development. | The Kurri Kurri District Strategy identifies the need to encourage dual occupancy and multi-dwelling developments nearer the commercial centres of Kurri Kurri and Weston. The Strategy is a 'high level' document that sets out a vision, directions and actions for the Kurri Kurri District, which can be translated into local policy. The Planning Proposal contains the necessary detail and reflect the intent of the Strategy. |
| | There has been insufficient research into the need for the increase in the minimum lot size for dual occupancy development. | The Proposal is consistent with the Kurri Kurri District Strategy and the intent of the Strategy to encourage dual occupancy development and multi dwelling housing nearer the commercial centres of Kurri Kurri and Weston. |
| | The Council report of 4 April 2018 does not reference the proposed development standard. | The Kurri Kurri District Strategy was developed by Cessnock City Council in collaboration with the local community and stakeholder groups. The Strategy was exhibited between June and August of 2017 and incorporates the community's aspirations for the future of the District, including a collective vision, directions and actions for land use planning and development in the District to 2036. |
| | The Proposal is inconsistent with Direction 21 of the Hunter Regional Plan 2036 – Create a compact settlement. | The Planning Proposal was amended by Council on 20 February 2019 to include a minimum lot size for new dual occupancy development in the Cessnock R2 Low Density Residential Zone. An amended Gateway determination was issued by DPE for the alteration on 5 April 2019. |
| | The Proposal is inconsistent with Direction 22 of the Hunter Regional Plan 2036 – Promote housing diversity | Collectively, the amendments are consistent with Direction 21 and 22 of the Hunter Regional Plan 2036, Cessnock City Wide Settlement Strategy and SEPP (Exempt and Complying Development Codes) 2008. |
| | The Proposal is inconsistent with the Cessnock City Wide Planning | The Planning Proposal will encourage increased residential density, affordability and diversity nearer the LGA's existing centres. This is achieved with the deletion of sub-clause 4.1(4A)(a) from the LEP 2011. Sub-clause 4.1(4A)(a) relates to the subdivision of residential zoned land designated 'T1' in the LEP 2011 maps. The clause prevents the Torrens subdivision of a considerable number of residential allotments in the LGA. |

| Proposed Amendment | Issue Summary | Council Response |
|--------------------|--|---|
| | <p>Strategy regarding the supply of affordable housing</p> <p>The proposed changes are inconsistent with respect to the broader aims and direction of SEPP (Exempt & Complying Development) 2008.</p> <p>The introduction of a minimum lot size for dual occupancies is not warranted because over the past few years, the number of multi-unit approvals has fallen in the Cessnock LGA.</p> <p>The Cessnock LGA is part of a significant growth corridor with a short supply of affordable housing and available rentals</p> | <p>Higher density living is considered appropriate nearer the commercial centres, where there is greater access to public transport, community services and recreation facilities. Areas in the immediate vicinity of commercial centres are considerably more accessible and are better equipped to accommodate higher density residential outcomes.</p> <p>The proposed minimum lot size for dual occupancy development in the R2 Low Density Residential Zone is a necessary component of the Planning Proposal. The clause will effectively reduce the potential for medium-density outcomes in the R2 Low Density Residential Zone, including the clustering of dual occupancy development on allotments within the Zone.</p> <p>The introduction of a minimum lot size for dual occupancy development will have a minor impact on the total number of allotments in the R2 Low Density Residential Zone on which a dual occupancy may be sited. There are currently 13,078 allotments in the Cessnock LGA zoned R2 Low Density Residential. Of these, 8,740 (66.8%) are greater than 400m², being the current minimum lot size for dual occupancy development under Part 3B of the Exempt and Complying Development Codes. Implementing a minimum lot size of 600m² for dual occupancy development in the Cessnock LEP 2011, would have the effect of reducing the potential number of allotments on which a dual occupancy could be sited (in the R2 Zone) to 6,381, a reduction of 18% overall.</p> <p>Notwithstanding the proposed amendment, the Planning Proposal still provides considerable infill development opportunities in the R2 Low Density Residential and R3 Medium Density Residential Zones.</p> <p>The Hunter Regional Plan 2036 identifies the Cessnock-Kurri Kurri-Maitland corridor as a 'growth area'. However, the term 'growth' should not be confused with 'density'. The two terms are not interchangeable, but have very precise meanings.</p> <p>The Planning Proposal will encourage increased residential density, affordability and diversity nearer the LGA's existing centres, where there is greater access to public transport and community services. This is achieved with the deletion of sub-clause 4.1(4A)(a) from the LEP 2011. Sub-clause 4.1(4A)(a) relates to the subdivision of residential zoned land designated 'T1' in the LEP 2011 maps and prevents the Torrens subdivision of a considerable number of residential allotments in the LGA.</p> |

March 2019 Quarterly Review of 2017-21 Delivery Program

Summary of Progress – 2018-19 Operational Plan Deliverables

| | Connected Safe & Creative Community | Sustainable & Prosperous Economy | Sustainable & Healthy Environment | Accessible Infrastructure Services & Facilities | Civic Leadership & Effective Governance | Total | % |
|----------|--|--|---|--|--|-------|------|
| On-Track | 39 | 14 | 24 | 13 | 40 | 130 | 80% |
| At Risk | - | - | 3 | 1 | 2 | 6 | 4% |
| Complete | 7 | 4 | 4 | 5 | 6 | 26 | 16% |
| Total | 46 | 18 | 31 | 19 | 48 | 162 | 100% |



Summary of Progress – Carryover 2017-18 Operational Plan Deliverables

| | | | | | | | |
|--|---|---|---|---|---|----|------|
| On-Track | 1 | - | - | 1 | 1 | 3 | 18% |
| At Risk | - | - | 2 | - | - | 2 | 12% |
| Complete | - | 3 | 3 | 2 | 4 | 12 | 70% |
| Total | 1 | 3 | 5 | 3 | 5 | 17 | 100% |
| Included in 2018-19 Op Plan (reported above) | 1 | 3 | 4 | 2 | 2 | 12 | |
| Deferred to 2019-20 Op Plan | | | 2 | | | 2 | |



Summary of Progress – Delivery Program Measures



| | Connected Safe & Creative Community | Sustainable & Prosperous Economy | Sustainable & Healthy Environment | Accessible Infrastructure Services & Facilities | Civic Leadership & Effective Governance | Total | % |
|----------|--|--|---|--|--|-------|------|
| On-Track | 9 | 3 | 10 | 5 | 6 | 33 | 80% |
| Ahead | 7 | 1 | - | - | - | 8 | 20% |
| At Risk | - | - | - | - | - | - | 0% |
| Total | 16 | 4 | 10 | 5 | 6 | 41 | 100% |



Community's Desired Outcome: A Connected, Safe & Creative Community

OBJECTIVE 1.1: PROMOTING SOCIAL CONNECTIONS

- We are connected to others in our neighbourhood and across the Local Government Area.
- Our community has opportunities to celebrate together.

| DELIVERY PROGRAM 2017-21 | | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|--|---|----------------------------|--|---------------------------------|
| 1.1.1 | Engage with the community in reconciliation activities. |  | | | |
| 1.1.1.a | Organise an event, with a diverse program of activities, to recognise and celebrate National Reconciliation Week and NAIDOC Week. | | 70% | <ul style="list-style-type: none"> A calendar of events for 2018 NAIDOC Week was developed and included the listing of 19 events (held July - action complete). The Week was a success. Planning for National Reconciliation Week has commenced in consultation with the Aboriginal and Torres Strait Islander Committee. | Community & Cultural Engagement |
| 1.1.1.b | Progress the Innovate Reconciliation Action Plan first year deliverables and report on the outcomes to the Aboriginal and Torres Strait Islander Committee. | | 70% | <ul style="list-style-type: none"> Implementation of the Innovate Reconciliation Action Plan well underway. A progress report on the actions implemented to date was tabled at the Aboriginal and Torres Strait Islander Committee Meeting held February 2019. The 2019 CPAC Season Program includes Aboriginal Performances and is an action in the RAP. The wording for entry signage acknowledging the traditional custodians of the land has been consulted with wider stakeholders and tabled at the Committee Meeting. Council meeting rooms at the Administrative Building have been renamed with Aboriginal names in consultation with the Committee. | Community & Cultural Engagement |
| 1.1.2 | Develop and deliver programs to engage young people. |  | | | |
| 1.1.2.a | Provide a youth drop-in centre that is a safe space for young people to engage and participate in a diverse range of activities. | | 80% | <ul style="list-style-type: none"> Pilot project using weekly the PCYC indoor skate venue has been well received. Greta youth outreach program held 3 times per month as part of the CYCOS summer program. Discussions have commenced to scope programming ideas for Kurri Kurri including use of the Kurri Kurri Library venue. Aberdare drop in summer program is offered two days per week. | Community & Cultural Engagement |
| 1.1.2.b | Council's youth service, CYCOS, to continue working in partnership with external organisations to implement youth based community programs that address alcohol consumption and misuse and illicit drug use. | | 95% | <ul style="list-style-type: none"> Prevention programs for drug and alcohol participated in this reporting year include Pit Stop (held at all 3 public high schools - year 9) and The Gathering (held at all 3 public high schools - year 10). | Community & Cultural Engagement |

Community's Desired Outcome: A Connected, Safe & Creative Community


| DELIVERY PROGRAM 2017-21 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|---|---|--|---------------------------------|
| 1.1.2.c | Undertake a review to identify if there are opportunities for Council's youth service, CYCOS, to further expand its outreach programs. | 90% | <ul style="list-style-type: none"> A review of the CYCOS model has occurred to determine further opportunities for youth programming and includes youth holiday activities, amendment to hours during school holidays being more accessible to young people during the day, and identification of agency partnerships that could enable increased locations to be serviced. Opportunities are being discussed with CYCOS staff as per the documented Business Case. | Community & Cultural Engagement |
| 1.1.2.d | Organise an event, with a diverse program of activities, to recognise and celebrate Youth Week. | 80% | <ul style="list-style-type: none"> Planning for Youth Week in collaboration with the wider youth service network is well underway and a calendar of events has been prepared listing 25 activities. The calendar of events is being promoted including use of social media. CYCOS has a number of activities listed in the calendar of events. | Community & Cultural Engagement |
| 1.1.3 | Commence implementation of the Disability Inclusion Action Plan. |  | | |
| 1.1.3.a | Develop a practice guideline outlining and encouraging the host of community activities associated with Seniors Week, Youth Week and NAIDOC Week to have awareness of and provide activities that are accessible. | 70% | <ul style="list-style-type: none"> A practice guideline that incorporates a checklist encouraging accessible events has been drafted and is being reviewed by stakeholders. | Community & Cultural Engagement |
| 1.1.3.b | Investigate our organisation becoming Relay Service Friendly to assist people with hearing or speech impairment. | 100% | <ul style="list-style-type: none"> The investigation for Council being National Relay Service Friendly is complete and Council has achieved this. On Council's webpage the contact page has been updated to include the National Relay Service. It also includes a web page that informs of the Relay Service and how the service can be accessed http://www.cessnock.nsw.gov.au/community/AccessInclusion/nrs | Community & Cultural Engagement |
| 1.1.3.c | Promote Council facilities with infrastructure in place that supports access. | 60% | <ul style="list-style-type: none"> An accessibility tool has been developed and a number of Council's cultural facilities have been assessed. The access supports available at these facilities will be listed on Council's website by the end of June. | Community & Cultural Engagement |
| 1.1.4 | Develop and deliver a program of community and civic events. |  | | |
| 1.1.4.a | Organise a program of events, with diverse activities, to recognise and celebrate Seniors' Week. | 100% | <ul style="list-style-type: none"> Seniors Week was held February and included the listing of 35 events comprising arts and culture, health and well-being, history, learning and special interest. The Seniors Week Committee evaluated the program including attendance and project outcomes at its meeting held March 2019. It is estimated over 2,000 participations occurred for the event program. Financial sponsorship was provided by 8 local businesses/organisations. | Community & Cultural Engagement |
| 1.1.4.b | Organise the Spring Awakening Festival event with a diverse program of activities. | 100% | <ul style="list-style-type: none"> Due to adverse weather forecasts Spring Awakening 2018 was cancelled. The event had been planned to include new activities. Planning for next year's event will include considerations for an alternate secondary date in the event of adverse weather. | Community & Cultural Engagement |

Community's Desired Outcome: A Connected, Safe & Creative Community




| DELIVERY PROGRAM 2017-21 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|---|----------------------------|---|---------------------------------|
| 1.1.4 c | Organise the Carols In The Park event with a diverse program of activities. | 100% | <ul style="list-style-type: none"> Carols in the Park was held 7 December 2018 and was well received by the community. Over 3,000 people attended the event. | Community & Cultural Engagement |
| 1.1.4 d | Organise Citizenship Ceremonies. | 90% | <ul style="list-style-type: none"> Citizenship Ceremony was conducted as part of the Australia Day Awards Ceremony. | Executive Support |
| 1.1.4 e | Organise Australia Day Awards Ceremony. | 100% | <ul style="list-style-type: none"> | Executive Support |

OBJECTIVE 1.2: STRENGTHENING COMMUNITY CULTURE





- Our community is aware of and has access to community services.
- Our residents show pride in our local government area.
- Our community organisations have opportunities to work together to develop and deliver services.
- We have adequate multi-purpose sporting and recreation facilities.
- Our facilities are utilised by community groups.

| DELIVERY PROGRAM 2017-21 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|---|---|--|------------------------|
| 1.2.1 | Continue to promote the range of community services across the local government area. |  | | |
| 1.2.1 a | Increase community connectivity through strengthening Council's social media presence. | 90% | <ul style="list-style-type: none"> Cessnock City Council's social media presence continues to experience strong growth. | Media & Communications |
| 1.2.1 b | Improve community awareness about Council's services through media and communications material, including Council's electronic platforms. | 90% | <ul style="list-style-type: none"> Social Media posts between Jan and March highlighted a number of Council Services. These included promoting the mattress drop off days, Seniors Week, Youth Week, Illegal Dumping on Charities Campaign, Mayoral Scholarships. Council also used social media to promote the Be Pool Safe Campaign, the Sunday Family Fun Days at the Pool and Council's Australia Day Celebrations. | Media & Communications |

Community's Desired Outcome: A Connected, Safe & Creative Community

| DELIVERY PROGRAM 2017-21 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|---|---|--|-----------------------------------|
| 1.2.1.c | Improve community awareness about Council's services through media and communications material. | 90% | <ul style="list-style-type: none"> Media releases, website updates and social posts in this period included promoting the mattress drop off days, library events, upgrades to local parks, Braxton Clean Up Australia Day, Free Tree Giveaway, Seniors Week, the Mayoral Scholarships. The Braxton Town Centre Draft Public Domain Plan and Draft Development Control Plan. The Pool Safety campaign, responsible pet ownership and the Illegal Dumping on Charities Campaign. | Media & Communications |
| 1.2.1.d | Maintain the Community Directory and update it to include volunteering opportunities with the local community. | 80% | <ul style="list-style-type: none"> A comprehensive update of the community directory was undertaken with the support of the School Based Trainee roles late 2018. Updates of online community service listings will occur as required. | Community & Cultural Engagement |
| 1.2.2 | Collaborate with the community to develop and deliver services. |  | | |
| 1.2.2.a | Be an active member of collaborative network groups that strive for inclusive, safer and healthier communities. This includes domestic violence, crime prevention and healthy lifestyles. | 80% | <ul style="list-style-type: none"> Collaborative meetings attended by the Unit included Cessnock Healthy Lifestyle Network, General Interagency, Youth Interagency, Cessnock Place Based Project, Cessnock Anti-Violence Network. | Community & Cultural Engagement |
| 1.2.3 | Commence implementation of the Community Infrastructure Strategic Plan. |  | | |
| 1.2.3.a | Liaise with community groups who operate from Council owned cultural facilities, to provide a welcoming, engaging, inclusive, safe and accessible environment. | 80% | <ul style="list-style-type: none"> A meeting was held with Council staff and Wollombi Cultural Centre Management Committee discussing a range of program initiatives and future capital works. A funding grant for \$7,267 was awarded for crime prevention measures at Marthaville Arts and Cultural Centre. Council determined at its meeting held 20 February 2019 that the occupation of Richmond Main Preservation Society in Precinct B buildings is to cease 28 February 2019. A licence for access to Precinct A is being progressed with the Society in addition to discussions for remedial Precinct B. | Community & Cultural Engagement |
| 1.2.4 | Provide and manage a range of community, sporting and aquatic facilities. |  | | |
| 1.2.4.a | Promote Council's \$ for \$ programs to community groups including the eligibility criteria for infrastructure projects that seek to improve Council owned and/or managed community facilities to be welcoming, engaging, inclusive, safe and accessible. | 80% | <ul style="list-style-type: none"> Promotion ongoing during meetings with user groups and advertising when grants are announced. | Open Space & Community Facilities |
| 1.2.4.b | Support community groups to improve community facilities via dollar-for-dollar grants. | 100% | <ul style="list-style-type: none"> All 2018-19 funds have been distributed. | Open Space & Community Facilities |

Community's Desired Outcome: A Connected, Safe & Creative Community





| DELIVERY PROGRAM 2017-21 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|--|---|--|-----------------------------------|
| 1.2.4.c | Support community groups to manage facilities in conjunction with Council. | 80% | <ul style="list-style-type: none"> Regular site meetings held with user groups and committees to address issues and plan for the future. | Open Space & Community Facilities |
| 1.2.5 | Develop and implement adopted masterplans for community facilities. |  | | Open Space & Community Facilities |
| 1.2.5.a | Develop and implement (subject to funding) adopted masterplans for recreation and community facilities. | 80% | <ul style="list-style-type: none"> Projects from Masterplans for Cessnock CBD, Bridges Hill (Cessnock) and Miller Park undertaken. | Open Space & Community Facilities |
| 1.2.6 | Provide a variety of affordable interment options to the community. |  | | |
| 1.2.6.a | Review and update the Cemetery Strategic Plan. | 2017-18 95% | <ul style="list-style-type: none"> Masterplans for Gordon Williams Memorial Lawn Cemetery and Kurri Kurri Cemetery seeking adoption on 3 April. | Open Space & Community Facilities |
| 1.2.6.a | Commence implementation of the Cemetery Strategic Plan. | 10% | <ul style="list-style-type: none"> Strategy/plan underway. | Open Space & Community Facilities |
| 1.2.7 | Prepare and implement a Sponsorship & Subsidies Policy and procedure to build community capacity. |  | | |
| 1.2.7.a | Prepare and implement a Sponsorship & Subsidies Policy and Procedure. | 100% | <ul style="list-style-type: none"> Policy developed and presented to Council in June 2018. | Director Works & Infrastructure |
| 1.2.8 | Commence implementation of the LGA Signage Strategy. |  | | |
| 1.2.8.a | Construct city gateways and signage from the LGA Signage Strategy subject to grant funding being received. | 75% | <ul style="list-style-type: none"> Progressed construction of Gateways. | Infrastructure |
| 1.2.8.b | Prepare and implement a Signage Technical Manual. | 80% | <ul style="list-style-type: none"> Upgrades for DDA compliance. | Infrastructure |

OBJECTIVE 1.3: PROMOTING SAFE COMMUNITIES

- Our residents and visitors feel safe in the Cessnock Local Government Area.
- Our CBD areas are safe at night.
- Our roads are safe for motorists and pedestrians.

| DELIVERY PROGRAM 2017-21 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|---|---|---------|----------------|
| 1.3.1 | Participate in collaborative partnerships to prevent crime. |  | | |




Community's Desired Outcome: A Connected, Safe & Creative Community

| DELIVERY PROGRAM 2017-21 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|--|--|--|-------------------|
| 1.3.1.a | Participate on the Cessnock City Liquor Accord and Community Safety Precinct Committee. | 90% | <ul style="list-style-type: none"> Participated in meetings. | Infrastructure |
| 1.3.2 | Carry out regulatory and education programs to protect residential amenity and community health and safety. |  | | |
| 1.3.2.a | Assess requests for additional, changes to existing and special event alcohol-free zones across the LGA. | 90% | <ul style="list-style-type: none"> Processed alcohol-free zone suspension for Stomp Festival. | Infrastructure |
| 1.3.2.b | Conduct internal driver awareness sessions. | 80% | <ul style="list-style-type: none"> Road Safety information circulated. | Infrastructure |
| 1.3.2.c | Conduct Graduated Licensing Scheme Workshops for supervisors and learner drivers. | 90% | <ul style="list-style-type: none"> Next workshop 11 April 2019. | Infrastructure |
| 1.3.3 | Continue to comprehensively and professionally process construction certificates and complying development certificates. |  | | |
| 1.3.3.a | Comprehensively and professionally process construction certificates and complying development certificates. | 75% | <ul style="list-style-type: none"> Completed. | Health & Building |
| 1.3.4 | Continue implementation of local government road safety projects from the Road Safety Strategic Plan 2014-2018. |  | | |
| 1.3.4.a | Deliver road safety education and awareness programs under the Joint Local Government Road Safety Program. | 90% | <ul style="list-style-type: none"> Attended RSO Steering Committee in March 2019. | Infrastructure |
| 1.3.4.b | Prepare a Road Safety Strategic Plan 2019-23. | 70% | <ul style="list-style-type: none"> Progressed Communications Plan, and collating previous 5 year crash data. | Infrastructure |
| 1.3.5 | Improve the safety of the road network. |  | | |
| 1.3.5.a | Provide designs and documentation for road works and traffic facilities to improve the safety of the road environment. | 75% | <ul style="list-style-type: none"> Progressed designs for traffic facilities in school zones - Ellalong and Holy Spirit Abermain. | Infrastructure |
| 1.3.5.b | Assess applications for heavy vehicle movements within the LGA. | 75% | <ul style="list-style-type: none"> Internal procedure developed and pre-approved routes investigated. | Infrastructure |
| 1.3.5.c | Research and respond to road safety and road engineering enquiries. | 75% | <ul style="list-style-type: none"> Prioritised investigations and responses based on safety risk. | Infrastructure |
| 1.3.5.d | Prepare reports for and facilitate the Local Development Committee (Traffic). | 70% | <ul style="list-style-type: none"> Internal referrals for traffic generating development processed. | Infrastructure |
| 1.3.5.e | Prepare reports for and facilitate the Local Traffic Committee. | 75% | <ul style="list-style-type: none"> Facilitated committee. | Infrastructure |

Community's Desired Outcome: A Connected, Safe & Creative Community








OBJECTIVE 1.4: FOSTERING AN ARTICULATE AND CREATIVE COMMUNITY

- We have thriving cultural precincts throughout the local government area that celebrate our heritage and culture.
- We have a diverse range of cultural and heritage activities.









| DELIVERY PROGRAM 2017-21 | | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|--|--|----------------------------|---|---------------------------------|
| 1.4.1 | Develop and deliver the annual Cessnock Performing Arts season program. |  | | | |
| 1.4.1.a | Deliver a diverse and engaging Cessnock Performing Arts Centre season program. | | 80% | <ul style="list-style-type: none"> Bookings from professional hirers for use of CPAC in 2019 have increased when compared to 2018. The season launch 'The Maestro & The Diva' was well attended. CPAC partnered with the Cessnock Citizens Association to deliver Sing-Sational and was an event listed as part of Seniors Festival. | Community & Cultural Engagement |
| 1.4.2 | Continue implementation of the priority projects from the Cessnock City Library Review, Report & Strategy. |  | | | |
| 1.4.2.a | Expand the outreach library programs including increased promotion and awareness of its e-resources. | | 80% | <ul style="list-style-type: none"> The Library is promoting its 24/7 Library (e-resources) within the community. A recent addition to the e-resource collection is access to free movies (limit in place of 10 movies per month) for library members. | Community & Cultural Engagement |
| 1.4.2.b | Improve access to Cessnock Library. | | 60% | <ul style="list-style-type: none"> Draft architectural drawings have been received and are being considered for the installation of the lift at Cessnock Library Branch. Tender documents are being prepared by Council staff. | Community & Cultural Engagement |
| 1.4.2.c | Improve customer service facilities at Kurri Kurri library. | | 80% | <ul style="list-style-type: none"> Internal building works are nearing completion at Kurri Kurri Library to reconfigure the floor space. The relocation of the customer service desk has occurred and achieves an inviting welcome when accessing the library. The service desk is height adjustable achieving improved inclusion for children and people with disability. | Community & Cultural Engagement |
| 1.4.3 | Promote and participate in a range of cultural and heritage activities across the Local Government Area. |  | | | |
| 1.4.3.a | Support the Stomp Festival. | | 70% | <ul style="list-style-type: none"> Event planning by Cessnock Chamber of Commerce is underway for 2019 stomp. \$5000 agreed sponsorship provided. Project support has been approved in order to support expansion into family friendly markets. Promoted business participation through Advance Cessnock City, and event promotion through the Hunter Valley Visitor Information Centre. | Economic Development |
| 1.4.3.b | Support the Nostalgia Festival. | | 95% | <ul style="list-style-type: none"> Support provided to Nostalgia Festival in 2019. Promoted through the Hunter Valley Visitor Information Centre and post event report discussion to take place with event managers. | Economic Development |

Community's Desired Outcome: **A Connected, Safe & Creative Community**

MEASURES

| MEASURES | CONTEXT/BENCHMARK | BASE | TARGET | CURRENT | STATUS | COMMENT |
|--|---|--------------------------------|----------------|---------|---|--------------------------------------|
| Regulatory Premises Inspections | This measure is the number of regulatory premises inspections carried out divided by the programmed regulatory premises inspections during a year. Regulatory premises inspections include food shop inspections, skin penetration inspections etc. This is a measure of Council's contribution to the health and safety of the community. In 2015-16 there were 732 inspections and 95% of programmed inspections were carried out. | 95% 2015-16 | 100% | 70% |  | Program on track to meet target KPI. |
| Public Swimming Pool and Spa Inspections | This measure is the number of public swimming pools and spas inspected divided by the programmed number of public swimming pool and spa inspections. This is a measure of Council's contribution to the health and safety of the community. In 2015-16 there were 94 public swimming pools and spas and 100% of programmed inspections were carried out. | 100% 2015-16 | 100% | 100% |  | 2018-19 Program Completed. |
| Participation in major civic and community events and programs | The number of community members attending and participating in major civic and community events and programs provided by CPAC each year. | 2,500 2015 | Increase | 4,796 |  | Ahead |
| Cessnock Performing Arts Centre Audience | This measure is the number audience members that have attended performances at the Cessnock Performing Arts Centre in a calendar year. This measure is sourced from the centre's ticketing system. | 12,028 2015 | Maintain | 12,467 |  | Ahead |
| Library Programs | This measure is the number of programs offered at Council's libraries. This data is sourced from NSW Public Libraries statistics. This is a measure of the libraries engagement with the community for the purpose of both recreation and education. In 2014-15 the median for NSW public libraries was 563 programs. | 810 programs 2014-15 | >NSW median | 777 |  | |
| Library Programs | This measures the number of attendees at library programs. This data is sourced from NSW Public Libraries statistics. This is a measure of the libraries engagement with the community for the purpose of both recreation and education. In 2014-15 the median for NSW public libraries was 11,582 attendees. | 15,582 attendees 2014-15 | >NSW median | 17,156 |  | Ahead |
| Seniors Week | This measures the diversity and growth of activities offered on the Seniors Week calendar. Number of activities listed in Seniors Week event calendar. The target measure was 15 in 2015-16. | 15 2015-16 | Increase | 35 |  | Ahead |
| Seniors Week | This measures the engagement with the community during Seniors Week. Number of attendees at Seniors Week events. This measure was 1,500 in 2016-17. | 1,500 2016-17 | Maintain | 2,100 |  | Ahead |





Community's Desired Outcome: **A Connected, Safe & Creative Community**

| MEASURES | CONTEXT/BENCHMARK | BASE | TARGET | CURRENT | STATUS | COMMENT |
|------------------------------|---|--------------------|----------|---------------|--|---|
| Engagement with young people | This measure is the number of young people attending and participating in structured programs and drop-in services with CYCOS each year. This is a measure of the effectiveness of Council's provision of services to young people. This measure was 11,234 in 2015-16. | 11,234 2015-16 | Maintain | 6,473 |  | |
| Youth Week | This measures the diversity and growth of activities offered on the Youth Week calendar. Number of activities listed in Youth Week event calendar. The target measure was 15 in 2015-16. | 15 2015-16 | Increase | - |  | Event scheduled to occur April 2019 |
| Youth Week | This measures the engagement with the community during Youth Week. Number of attendees at Youth Week events. This measure was 1,800 in 2016-17. | 1,800 2016-17 | Maintain | - |  | Event scheduled to occur April 2019 |
| NAIDOC Week | This measures the diversity and growth of activities offered on the NAIDOC Week calendar. Number of activities listed in NAIDOC Week event calendar. The target measure was 10 in 2015-16. | 10 2015-16 | Increase | 19 |  Ahead | |
| NAIDOC Week | This measures the engagement with the community during NAIDOC Week. Number of attendees at Council hosted NAIDOC Week events. This measure was 2,800 in 2016-17. | 2,800 2016-17 | Maintain | 2,700 |  | |
| Aquatic Facility Patronage | This is a measure of attendance and utilisation of Kurri Kurri Aquatic & Fitness Centre. Number of customers per annum. This data is sourced from attendance data. This measure was 120,000 in 2016-17. | 120,000 2015-16 | >120,000 | 93,831 YTD |  | March 2019 attendances 11,807. Total attendances for the quarter 33,832 (93,831 YTD) |
| Aquatic Facility Patronage | This is a measure of attendance and utilisation of Cessnock Aquatic facility. Number of customers per annum. This data is sourced from attendance data. This measure was 42,102 in 2016-17. | 42,102 2016-17 | >42,102 | 44,442 YTD |  Ahead | March 2019 attendances 4,557. Total attendances for the quarter 23,446 (44,442 YTD) |
| Aquatic Facility Patronage | This is a measure of attendance and utilisation of Branxton Aquatic facility. Number of customers per annum. This data is sourced from attendance data. This measure was 25,771 in 2016-17. | 25,771 2016-17 | >25,800 | 23,751 YTD |  | March 2019 attendances 1,990. Total attendances for the quarter 13,624 (23,751 YTD) |

Community's Desired Outcome: A Sustainable & Prosperous Economy

OBJECTIVE 2.1: DIVERSIFYING LOCAL BUSINESS OPTIONS

- Our local government area is attractive to and supportive of business.
- We have a diversity of businesses and industries across the local government area.
- We have adequate industrial and employment lands and thriving commercial precincts.

| DELIVERY PROGRAM 2017-21 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|---|---|--|----------------------|
| 2.1.1 | Undertake a follow-up Business Capability Study (to include trend analysis) and a Liveability Study. |  | | |
| 2.1.1.a | Undertake a follow-up Business Capability Study to include trend analysis from the initial study. | 20% | <ul style="list-style-type: none"> Database capture tools being reviewed and procured under the grant. Training with ABR data booked for staff in preparation for survey. Survey instrument being finalised. Online tools being developed. | Economic Development |
| 2.1.2. | Identify opportunities and advocate for economic development and infrastructure funding. |  | | |
| 2.1.2.a | Undertake research for economic analysis and reporting, prepare publications, submissions and discussion papers and economic strategic planning for funding attraction. | 70% | <ul style="list-style-type: none"> Business Capability study being progressed with questions around critical business needs, barriers, and generating ideas for unlocking economic potential for the region. Secured funding to renew the Economic Development Strategy in 2019-20, to develop a tourism opportunities plan, some photography, and sub plans for the Visitor Centre, main street programs, and Business Investment Attraction. Application submitted to NSW GLE for Cessnock Airport Upgrades \$8.848M. RGTEF secured \$2.260M for tourism signage. Waiting outcome for R4R. | Economic Development |
| 2.1.3 | Implement a Business Investment Attraction Program. |  | | |
| 2.1.3.a | Update the Business Investment Prospectus and marketing collateral. | 60% | <ul style="list-style-type: none"> Review of the economic development strategy and business investment attraction documents scheduled for 2019-20. | Economic Development |
| 2.1.3.b | Implement the Business Investment Attraction Program in cooperation with Advance Cessnock City partners. Identify target businesses for relocation to Cessnock. | 60% | <ul style="list-style-type: none"> Continued discussions with potential new investors, ongoing enquiries. Ongoing support to potential investors seeking information and ongoing collaborative opportunities in establishment of a business. Reviewing data capturing around the new resident materials. | Economic Development |
| 2.1.4 | Provide support for activation of commercial centres, business engagement, promotion and support for business growth. |  | | |

Community's Desired Outcome: A Sustainable & Prosperous Economy




| DELIVERY PROGRAM 2017-21 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|--|----------------------------|---|----------------------|
| 2.1.4.a | Provide financial support for the activation of commercial centres and deliver business support and promotion for business growth and retention. | 50% | <ul style="list-style-type: none"> Reviewing application processes and governance protocols associated with funding for Advance Cessnock City partners. Funding for current financial year approved. More robust governance and KPI guidelines drafted to present to the committee for May 2019. | Economic Development |
| 2.1.5 | Finalise and commence implementation of the Cessnock Commercial Precinct, Public Domain Plan, DCP and s94 Plan. | 2017-18 100% | <ul style="list-style-type: none"> 2017-18 action completed. Council successful in obtaining a grant for \$3 million to implement priority actions. Projects will be implemented and reported as part of the Capital Works Program as funding becomes available. Scheduled for 2019-20 budget year. | Strategic Planning |
| 2.1.5.a | Implement priority projects the Cessnock CBD Plan, subject to grant funding. | 100% | <ul style="list-style-type: none"> 2018-19 action completed. (See 2.1.5) | Strategic Planning |
| 2.1.6 | Finalise and commence implementation of the Kurri Kurri District Plan and Town Centre Masterplan, Public Domain Plan, DCP and s94 Plan. | 2017-18 100% | <ul style="list-style-type: none"> 2017-21 Delivery Program strategy actions completed (including 2017-18 carryover actions). This project will now be implemented and reported as part of the Capital Works Program. | Strategic Planning |
| 2.1.6.a | Implement the priority projects in the Kurri Kurri District Strategy and Town Centre Masterplans, subject to grant funding. | 100% | <ul style="list-style-type: none"> 2018-19 action completed. (See 2.1.6) | Strategic Planning |
| 2.1.7 | Continue delivery of the Branxton Sub-Regional Plan – Stage 2. | 90% | <ul style="list-style-type: none"> Submissions received during public exhibition and consultation under assessment. Councilor briefing scheduled 8 May with report to Council 15 May seeking adoption of the PDP and DCP. | Strategic Planning |

OBJECTIVE 2.2: ACHIEVING MORE SUSTAINABLE EMPLOYMENT OPPORTUNITIES

- We have learning opportunities for people of all ages.
- We have employment opportunities in the local government area.

| DELIVERY PROGRAM 2017-21 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|--|----------------------------|---|----------------------|
| 2.2.1 | Develop and communicate employment-related information to businesses. | | | |
| 2.2.1.a | Develop critical information kits on workforce planning, employment incentives, flexible work arrangements and industrial relations. | 80% | <ul style="list-style-type: none"> Information kits on "pathways to meaningful employment" and process flows drafted to assist businesses with employment incentives developed for the Cessnock City Jobs Portal. Discussions held with key agencies and TAFE. | Economic Development |

Community's Desired Outcome: A Sustainable & Prosperous Economy




| DELIVERY PROGRAM 2017-21 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|--|--|---|----------------------|
| 2.2.2 | Undertake a Skills Needs Analysis and collaborate with State and Federal Governments to promote employment. |  100% | <ul style="list-style-type: none"> Project delivered and acquired. | Economic Development |
| 2.2.2.a | Collaborate with State and Federal Governments, provide critical career website links for employment and promote employment opportunities through digital means. | 95% | <ul style="list-style-type: none"> Skills audit published on Advance Cessnock City website, and distributed to key stakeholders. Seeking opportunities to leverage case studies from job providers. | Economic Development |
| 2.2.3 | Continue the Cessnock City Youth First Project. |  100% | <ul style="list-style-type: none"> Action completed in 2017-18. Cessnock City Youth First Project won the 2018 Economic Development Australia award for Strategic Thinking. | Economic Development |
| 2.2.4 | Provide and promote apprenticeships and traineeships within Council. |  | | |
| 2.2.4.a | Introduce graduate program in critical functional areas. | 25% | <ul style="list-style-type: none"> | Human Resources |
| 2.2.4.b | Expand the existing apprenticeships, traineeship and work experience program. | 60% | <ul style="list-style-type: none"> Council currently has four apprentices employed within our Works and Infrastructure Directorate in Bridge Carpentry, Carpentry and Painting trades and two Trainees employees in Finance and Environmental Health. In addition, three apprentices completed their trade this year and have applied for and been successful in obtaining a permanent position at Council. Council has advertised for the three vacant positions, Apprentice Mechanic and 2 x Apprentice Parks and have been successful in placing three people into these positions commencing in January. | Human Resources |

OBJECTIVE 2.3: INCREASING TOURISM OPPORTUNITIES AND VISITATION IN THE AREA

- We have a range of diverse visitor experiences across the entire local government area.
- Our local government area is attractive to visitors.





| DELIVERY PROGRAM 2017-21 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|--|---|---|----------------------|
| 2.3.1 | Collaboratively identify markets and promote the local government area's tourism industry. |  | <ul style="list-style-type: none"> 2017-18 action included in the 2018-19 Operational Plan reported against 2.3.1 b (2017-18 Action Completed) | Economic Development |

Community's Desired Outcome: A Sustainable & Prosperous Economy

| DELIVERY PROGRAM 2017-21 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|---|---|--|----------------------|
| 2.3.1 a | Identify product development opportunities and promote and grow industry capacity building within the visitor economy. | 80% | <ul style="list-style-type: none"> Ongoing. Tourism Product Development supported through the visitor centre which supports a diverse range of businesses and experiences. The visitor map has been delivered, with 500 businesses signing on. Promotes a wider range of businesses in the visitor economy. Currently investigating the Great North Walk and pursuing research into strategic projects to increase visitor numbers through the centre. Partnership with DSSN, Singleton Council and HVWTA to deliver renewed media and some tourism plans for the region. | Economic Development |
| 2.3.1 b | Provide support for major destination marketing campaigns. | 100% | <ul style="list-style-type: none"> 2018-19 Campaign completed. Discussions held to plan for 2019-20 campaign. | Economic Development |
| 2.3.2 | Promote and grow the Hunter Valley Visitor Centre. |  | | |
| 2.3.2 a | Increase visitation, financial sustainability and grow the promotion of local suppliers and indigenous businesses through the Centre. | 60% | <ul style="list-style-type: none"> Progressing towards presale of Fee for Service for 2019-20. | Economic Development |
| 2.3.3 | Support major community events and festivals. |  | | |
| 2.3.3 a | Assess requests associated with major community events and festivals, including use of public road reserve open space and assets. | 75% | <ul style="list-style-type: none"> Assessed applications for Stomp, Nostalgia, Lovedale Long Lunch. Progressed liaison re Postle Bike GP. | Infrastructure |
| 2.3.4 | Commence an implementation plan for the Vineyard Signage Strategy. |  | | |
| 2.3.4 a | Prepare an implementation strategy to replace the existing Vineyards mapping system subject to grant funding being received. | 70% | <ul style="list-style-type: none"> Progressed Implementation Strategy. | Infrastructure |

Community's Desired Outcome: A Sustainable & Prosperous Economy





MEASURES

| MEASURES | CONTEXT/BENCHMARK | BASE | TARGET | CURRENT | STATUS | COMMENT |
|---|---|--------------------|----------|---------------|--|---|
| Satisfaction with economic development activities | This measure is from a random survey of residents where they are asked to rate their satisfaction with Council's efforts in encouraging business and industry on a scale of 1-5 where 1 = low satisfaction and 5 = high satisfaction. The 2016 rating was 3.16 (compared with 3.07 in 2014). | 3.16 2016 | >3 | 2.93 2019 |  | |
| Engagement with business community | This measure is the number of unique visitors on the Advance Cessnock City website (sourced from the website analytics). This is a measure of engagement with the local business community. The number of unique visitors in 2015-16 was 25,860. | 25,860 2015-16 | 28,000 | 22,244 YTD |  | Jan 2019- Mar 2019 = 8,083. Oct 2018 - Dec 2018 = 6,322 July 2018- Sep 2018 = 7839. |
| Engagement with potential tourists | This measure is the number of unique visitors on the Hunter Valley Visitor Centre website (sourced from the website analytics). This is a measure of engagement with tourists/potential tourists to the area. The number of unique visitors in 2015-16 was 361,918. | 361,918 2015-16 | 398,000 | 518,885 |  Ahead | Jan 2019- Mar 2019 = 144,152 Oct 2018 - Dec 2018 = 180,292 July 2018 - Sep 2018 = 194,441 |
| Visits to Hunter Valley Visitor Centre | This measure is the number of visitors to the Hunter Valley Visitor Centre (sourced from the counters at the entrance to the Hunter Valley Visitor Centre). This is a measure of in-bound tourism to the area. The number of visitors in 2016 was 102,175. | 102,175 2016 | >100,000 | 88057 YTD |  | |





Community's Desired Outcome: A Sustainable & Prosperous Economy

OBJECTIVE 3.1: PROTECTING & ENHANCING THE NATURAL ENVIRONMENT & THE RURAL CHARACTER OF THE AREA

- Our area's rural character and heritage is protected.
- Our community is aware of the value of natural resources and biodiversity.
- Our environmental amenity is protected and enhanced.
- Our waterways and catchments are maintained and enhanced.

| DELIVERY PROGRAM 2017-21 | | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|--|---|----------------------------|---|--------------------|
| 3.1.1 | Finalise Cessnock City Planning Strategy and commence implementation. | | | | |
| 3.1.1.a | Finalise the Cessnock City Planning Strategy. |  | 2017-21 30% | <ul style="list-style-type: none"> Drafting of Strategy progressing with final draft 2nd quarter 2019. Includes the following 2017-21 Delivery Program actions which form part of the Cessnock City Planning Strategy: <ul style="list-style-type: none"> 3.1.2.a Undertake a strategic land use review of urban villages in the LGA. 3.1.4.a Ensure future zones within the planning framework are truly reflective of land capability and biodiversity values. 2.1.2.2 Review zoning for Hunter Economic Zone. 3.2.1.1 Include the outcomes of the Recreation & Open Space as an amendment to the new Local Environmental Plan. | Strategic Planning |
| 3.1.1.b | Commence review of Cessnock LEP 2011. |  | 0% | <ul style="list-style-type: none"> Action post finalisation of the Cessnock City Planning Strategy. | Strategic Planning |
| 3.1.2 | Undertake a strategic land use review of the urban villages in the local government area. |  | | | |
| 3.1.2.a | Undertake a strategic land use review of urban villages in the LGA. | | | <ul style="list-style-type: none"> Being implemented as part of the Cessnock City Planning Strategy and will be reported against 3.1.1.a | Strategic Planning |
| 3.1.3 | Progress the review of land use planning controls within the vineyard district. |  | 25% | <ul style="list-style-type: none"> Report on Council agenda for 17 April meeting seeking endorsement of the membership of the Working group and draft Consultation Plan. | Strategic Planning |
| 3.1.4 | Continue implementation of the Biodiversity Strategy. | | | | |
| 3.1.4.a | Ensure future zones within the planning framework are truly reflective of land capability and biodiversity values. | | | <ul style="list-style-type: none"> Being implemented as part of the Cessnock City Planning Strategy and will be reported against 3.1.1.a | Strategic Planning |

Community's Desired Outcome: A Sustainable & Prosperous Economy

| DELIVERY PROGRAM 2017-21 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|--|--|--|---------------------|
| 3.1.4.b | Implement the Biodiversity Strategy Communication Plan to improve community awareness. | 70% | <ul style="list-style-type: none"> Planning community events for Our Bushland program in April and meeting with Taronga Zoo to discuss implementation of a schools program to raise awareness of significant species in the Cessnock area. Planning has commenced for the BioBlitz in September. | Environment & Waste |
| 3.1.5 | Continue to implement the Carbon Management & Energy Reduction Strategy. |  | | |
| 3.1.5.a | Commence implementation of the Energy Efficiency Project. | 2017-18 100% | <ul style="list-style-type: none"> Action included in the 2018-19 Operational Plan. Progress will be reported against 3.1.5.a below. | Environment & Waste |
| 3.1.5.a | Investigate options for energy performance contract for Council's high energy using sites. | 95% | <ul style="list-style-type: none"> Installation of efficient lighting is complete at 3 of 6 airport buildings and in CPAC auditorium. Works due for completion in May 2019. OEHL have appointed a consultant to assist CCC deliver community workshops in May-June and develop tender for air conditioning systems and review floodlighting at sportsgrounds for efficiency. | Environment & Waste |
| 3.1.6 | Manage the risks to climate change and improve resilience to extreme weather events, flooding, bushfire, mine subsidence and land contamination. |  | | |
| 3.1.6.a | Adopt a Climate Change Policy. | Deferred | <ul style="list-style-type: none"> Project deferred to the 2019-20 Operational Plan. | Strategic Planning |
| 3.1.6.b | Continue the investigation, prioritisation and remediation of closed landfill sites. | 2017-18 100% | <ul style="list-style-type: none"> Action included in the 2018-19 Operational Plan. Progress will be reported against 3.1.6.b below. | Environment & Waste |
| 3.1.6.b | Undertake investigations of Council's former waste sites. | 5%  | <ul style="list-style-type: none"> Exploring options to fast track. | Environment & Waste |
| 3.1.6.c | Adopt a contaminated land policy and procedures. | Deferred | <ul style="list-style-type: none"> Project deferred to the 2019-20 Operational Plan. | Strategic Planning |
| 3.1.7 | Manage Council's environmental assets. |  | | |
| 3.1.7.a | Develop and implement the flying fox camp management plan. | 2017-18 100% | <ul style="list-style-type: none"> 2017-18 actions complete. | Strategic Planning |
| 3.1.7.a | Implement the flying fox camp management plan, subject to grant funding. | 100% | <ul style="list-style-type: none"> Initial grant application finalised. Waiting further grant application opportunities. | Strategic Planning |
| 3.1.8 | Carry out regulatory and education programs to protect and enhance the natural environment and environmental health. |  | | |
| 3.1.8.a | Implement the On-Site Sewage Management (OSSM) inspection program. | 95% | <ul style="list-style-type: none"> Scheduled inspections completed in accordance with program. | Health & Building |

Community's Desired Outcome: A Sustainable & Prosperous Economy

| DELIVERY PROGRAM 2017-21 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|--|----------------------------|--|---------------------|
| 3.1.8.b | Implement the Regulatory Premises inspection program, including food shops, skin penetration premises, water cooling towers and public swimming pools. | 80% | <ul style="list-style-type: none"> 100% of public swimming pools have been inspected. Remaining regulatory premises inspection program completed in accordance with program. | Health & Building |
| 3.1.8.c | Improve Council's companion animals education programs focusing on responsible pet ownership as per the Companion Animals Management Plan. | 75% | <ul style="list-style-type: none"> Continuing ongoing education with owners, media releases and ongoing campaign to promote responsible pet ownership initiative/video. Free microchipping dates for May have been scheduled. Communications/Media will be promoting dates on 8 May at Kurri Kurri, 13 May at Huntlee, 20 May at Cessnock and 28 May at Peace Park. | Health & Building |
| 3.1.8.d | Implementation of the Regional Weeds Action Plan. | 70% | <ul style="list-style-type: none"> Implementation of Weeds Action Plan (WAP) on-going. | Environment & Waste |
| 3.1.8.e | Continue community engagement and education relating to environmental initiatives. | 60% | <ul style="list-style-type: none"> OEH energy workshops at Cessnock Library booked for May-June. Waste Services Guide has been delivered to all properties in the LGA. Compost giveaways held at Belbird on 12 March with 132 bags given away. | Environment & Waste |
| 3.1.9 | Commence implementation of the priority recommendations from flood studies and risk management plans for major catchments in the local government area. | | | |
| 3.1.9.a | Implement the following high priority projects from the Swamp/Fishery Creek Floodplain Risk Management Plan: <ul style="list-style-type: none"> Swamp Creek Flood Warning System - Concept Design Swamp Creek Vegetation Clearing (Stage 1 of 3 subject to grant funding) | 60% | <ul style="list-style-type: none"> Progressed design concepts for warning system, clearing in progress. | Infrastructure |
| 3.1.9.b | Implement the following high priority projects from the Cessnock City/Black Creek Flood Risk Management Plan: <ul style="list-style-type: none"> Cessnock Voluntary House Raising Scheme (Stage 1 of 3) South Cessnock Bund Wall - Design South Cessnock Flood Warning System - Concept Design (Stage 1 of 2) | 60% | <ul style="list-style-type: none"> Progressed project, identified issues with land ownership & access. | Infrastructure |
| 3.1.9.c | Implement the following high priority project from the Wollombi Flood Risk Management Study and Plan: <ul style="list-style-type: none"> Wollombi Flood Warning System - Construct (Stage 1 of 2) | 75% | <ul style="list-style-type: none"> Installed Radio Repeater tower at Mount Congewai. | Infrastructure |

Community's Desired Outcome: A Sustainable & Prosperous Economy




| DELIVERY PROGRAM 2017-21 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|---|----------------------------|--|-----------------------------------|
| 3.1.9.d | Facilitate Council's Floodplain Management Committee to develop and implement Floodplain Risk Management Studies and Plans, and to consider associated technical, social, economic and ecological issues to manage the impact of flooding on the LGA. | 90% | <ul style="list-style-type: none"> Scheduled Final meeting for June 2019. | Infrastructure |
| 3.1.9.e | Complete the Greta/Anvil Creek Flood Study. | 100% | <ul style="list-style-type: none"> Finalised study and adopted by Council 20/03/2019. | Infrastructure |
| 3.1.9.f | Review Infrastructure Plan to suit planned expansion of new infrastructure for future development. | 30% | <ul style="list-style-type: none"> Progressed Infrastructure Plan. | Infrastructure |
| 3.1.10 | Continue implementation of Council's Trunk Stormwater Drainage Strategy to protect and enhance the natural environment. | 2017-18 95% | <ul style="list-style-type: none"> Report to council 17/04/2019, re adoption of Stormwater, waterway floodplain strategy. | Infrastructure |
| 3.1.10.a | Investigate and design works identified in the Trunk Stormwater Drainage Strategy Implementation Plan. | 50% | <ul style="list-style-type: none"> Prepared draft Implementation Plan. | Infrastructure |
| 3.1.11 | Commence development of a street tree strategy. | | | |
| 3.1.11.a | Continue to develop a tree management strategy. | 5% | <ul style="list-style-type: none"> Report to Council in April with an update and plan to complete strategy. | Open Space & Community Facilities |

OBJECTIVE 3.2: BETTER UTILISATION OF EXISTING OPEN SPACE

- Our open spaces are distributed where people live.
- We have green corridors connecting our open space areas.
- Our open spaces have suitable amenities and plenty of shade.

| DELIVERY PROGRAM 2017-21 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|--|----------------------------|---------|----------------|
| 3.2.1 | Implement the Recreation & Open Space Strategic Plan 2018. | | | |

Community's Desired Outcome: A Sustainable & Prosperous Economy



| DELIVERY PROGRAM 2017-21 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|---|---|---|-----------------------------------|
| 3.2.1.a | Commence implementation of high priority recommendations from the Recreation & Open Space Strategic Plan 2018. | 80% | <ul style="list-style-type: none"> Several high priority recommendations have been implemented in line with Strategic Objective 2 - Provide a recreation and open space network that is well utilised and inclusive; Strategic Objective 3 - Maximise the social, economic and environmental benefits derived from recreation and open space areas; and Strategic Objective 4 - Take a leading role in the governance, leadership and advocacy of recreation and open space facilities and services. | Open Space & Community Facilities |
| 3.2.2 | Develop and update Plans of Management. |  | | |
| 3.2.2.a | Develop and update generic plans of management for community land. | 50% | <ul style="list-style-type: none"> Underway with prioritising of land to be included in new Plans of Management in accordance with the new Act. | Open Space & Community Facilities |
| 3.2.3 | Continue to implement the adopted masterplans for Council's recreation & community facilities and spaces. |  | | |
| 3.2.3.a | Continue to implement the adopted masterplans for Council's recreation and community facilities spaces including the Cessnock CBD Masterplan, Bridges Hill Masterplan, Kurri Kurri Cemetery and Gordon Williams Memorial Lawn Cemetery Masterplans. | 80% | <ul style="list-style-type: none"> Works in progress as per the adopted Capital Works Program. | Open Space & Community Facilities |
| 3.2.4 | Provide and maintain recreation facilities, streetscapes and public open space. |  | | |
| 3.2.4.a | Undertake routine maintenance in accordance with schedules. | 80% | <ul style="list-style-type: none"> Routine maintenance completed as per resource allocations and service levels for open space & community facilities. | Open Space & Community Facilities |

OBJECTIVE 3.3: BETTER WASTE MANAGEMENT AND RECYCLING

- We divert more of our household waste for recycling or re-processing.







| DELIVERY PROGRAM 2017-21 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|--|----------------------------|---------|----------------|
| 3.3.1 | Construct and introduce and waste transfer station at Council's Waste Management Centre. | 100% | | |
| 3.3.2 | Commence construction of the landfill extension project. | | | |

Community's Desired Outcome: A Sustainable & Prosperous Economy





| DELIVERY PROGRAM 2017-21 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|--|---|---|---------------------|
| 3.3.2.a | Finalise construction plans for the landfill extension project. | 60% | <ul style="list-style-type: none"> Work is being undertaken to update capping and closure plan for the existing landfill. This will include details of the additional lift for the existing landfill, which will delay the requirement to commence construction of the new landfill cell. | Environment & Waste |
| 3.3.3 | Continue implementation of the priority projects from the Waste Management Strategy 2014-19 and the EPA Waste Less Recycle More program. |  | | Environment & Waste |
| 3.3.3.a | Undertake problem waste management strategies including safe sharps disposal, mattress drop-offs, community recycling centres and stations. | 70% | <ul style="list-style-type: none"> Mattress drop-off held on 9 March - 800 mattresses were collected. | Environment & Waste |
| 3.3.3.b | Formalise agreement with Council's recycling contractor relating to the container deposit scheme and the kerbside recycling service. | 100% | <ul style="list-style-type: none"> Hunter Resource Recovery Board adopted position and Council have adopted the (HRR) Board recommendation. | Environment & Waste |
| 3.3.3.c | Develop policies and procedures to increase the efficiency of waste services, including missed bins, multi-unit dwellings, community exemptions and public place bins. | 90% | <ul style="list-style-type: none"> Waste Services Guide has been delivered to all properties in the LGA. A review of policies and procedures of waste services is currently underway. | Environment & Waste |
| 3.3.3.d | Project manage the development of waste management and recycling facilities in accordance with the Waste Management Strategy 2014-19. | 75% | <ul style="list-style-type: none"> Revising existing land fill cap design. | Infrastructure |
| 3.3.4 | Update the Waste Management Strategy for the period 2020-24. |  | <ul style="list-style-type: none"> 2018-19 actions reported at 3.3.4.a | Environment & Waste |
| 3.3.4.a | Undertake community consultation and review the existing Waste Management Strategy and prepare a draft Strategy for the 2020-24 period. | 40% | <ul style="list-style-type: none"> Development of materials for community consultation for Waste Management Strategy underway. <ul style="list-style-type: none"> Community Survey will be live from 29 April to 31 May. Community information sessions will be held at Millfield and Cessnock on 7 May and Branxton and Kurri Kurri on 21 May. | Environment & Waste |
| 3.3.5 | Continue to implement programs that target litter and illegal dumping. |  | | |
| 3.3.5.a | Participate in the regional illegal dumping (RID) squad. | 80% | <ul style="list-style-type: none"> Ongoing involvement with the RID squad including identification and investigation of illegal dumping sites. | Environment & Waste |
| 3.3.5.b | Undertake litter reduction projects and illegal dumping cleanups and prevention, subject to grant funding. | 75% | <ul style="list-style-type: none"> Signage has been installed at shops and bus stops as part of the illegal dumping at charities program. Clean-up Australia Day was held on 3 March - 17 sites collected 6.5 tonnes of waste. Council received a grant of \$89,492 from Round 6 of the EPAs illegal dumping grants to partner with National Parks to tackle illegal dumping. | Environment & Waste |

Community's Desired Outcome: A Sustainable & Prosperous Economy

MEASURES

| MEASURES | CONTEXT/BENCHMARK | BASE | TARGET | CURRENT | STATUS | COMMENT |
|---|---|---------------------|----------|--------------|---|---|
| Biodiversity, sustainability & natural resource matters | This measure is the number of people engaged in biodiversity, sustainability and natural resource workshops, presentations and consultation. The number of people attending workshops, presentations and consultations. | N/A | 1,000 | 530 |  | Clean up Australia Day on 3 March had 17 Sites collect 6.5 tonnes waste. Compost giveaways held at Bellbird on 12 March with 132 bags given away. |
| Biodiversity, sustainability & natural resource matters | This is the measure of decreased energy consumption in council properties. The number of megawatt hours used This data is sourced from energy account data. | 1369 MW hrs 2016-17 | Decrease | 1,031 MW hrs |  | 4.5 sites lighting retrofits completed (Admin Building, Works Depot, Cessnock Library, Tourist Info Centre & Airport Western Terminal). Lighting for remaining Airport buildings and CPAC scheduled for completion May 2019. |
| Environmental health and protection inspections | This measure is the number of on-site sewage management systems and the number of inspections carried out divided by the programmed number of inspections in line with Council's On-Site Sewage Management System Strategy. This is a measure of Council's contribution to the health of the local environment In 2015-16 749 inspections were carried out. | 83% 2015-16 | >80% | 80% |  | Program on track to meet the target KPI. |
| Completion of Capital Works Program - Recreation | This measure is the number of completed projects divided by the total number of projects (in the CFR, CBR, CFP, CBC, and CFC sections) of the adopted Recreation & Buildings Capital Works Program. | 64% | >85% | 33% |  | Majority of the 12 projects are scheduled for quarters 3 and 4 |
| Waste & Recycling | This is a measure of the number of tonnes recycled and re-processed via the kerbside recycling and organics collection service. The kerbside recycling service was provided to 21,022 properties in 2015-16. This measure is sourced from Hunter Resource Recovery and Australian Native Landscapes service data. | 5,501t 2015-16 | 11,300t | 7224.95t |  | Jul-Mar: 2,974.49 tonnes recycling 4,250.46 tonnes garden organics 39% diversion from kerbside collections In the first 12 months since the CDS commencement kerbside recycling has decreased by 648 tonnes. 4 Return and Earn machines available in the LGA for redemption by residents. |
| Waste & Recycling | This is a measure of the number of domestic waste collection services provided by Council. In 2015-16 there were 21,022 domestic waste collection services. This data is sourced from the annual rates data. | 21,022 2015-16 | Increase | 21,756 |  | Reported annually. Increase in collection services in line with development occurring cross LGA. |

Community's Desired Outcome: A Sustainable & Prosperous Economy

| MEASURES | CONTEXT/BENCHMARK | BASE | TARGET | CURRENT | STATUS | COMMENT |
|-------------------|--|------|----------|---------|---|---|
| Waste & Recycling | This is a measure of the diversion of problem waste from landfill. The number of tonnes of problem waste collected at Cessnock Community Recycling Centre. This data is sourced from the EPA and Toxfree service data. | N/A | Increase | 118.5t |  | 118.5 tonnes of problem waste have been received onsite and sent for reprocessing and appropriate disposal from July to March. |
| Waste & Recycling | This is a measure of the diversion of waste from landfill. The overall percentage diversion of waste from landfill. This data is sourced from service contractors and weigh bridge data. | N/A | Increase | 33% |  | Current diversion rate for 2018/19 is 33%. |
| Waste & Recycling | This is a measure of increased Resource Recovery at Cessnock Waste Management Centre. The number of tonnes recycled and re-processed from Cessnock Waste Management Centre. This data is sourced from weigh bridge data. | N/A | Increase | 2,115t |  | 2,650 tonnes of recoverable materials received at the site from July to March. 2,115 tonnes have been sent off-site for reprocessing. |
| Illegal dumping | This is a measure of community engagement reporting illegal dumping. This is a measure of illegal dumping sites reported. This data is sourced from CRM's and RID online entries. | N/A | Increase | 40 |  | |




Community's Desired Outcome: A Sustainable & Prosperous Economy

OBJECTIVE 4.1: BETTER TRANSPORT LINKS

- We have access to a range of public and community transport within the local government area.
- We have access to a range of public and community transport beyond the local government area.
- We have a new passenger train service in Cessnock.
- Our communities are linked by walking and bike tracks.

| DELIVERY PROGRAM 2017-21 | | | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|---|---|------------------|----------------------------|--|-----------------------------------|
| 4.1.1 | Advocate for increased road, public and community transport and associated infrastructure funding. |  | | | | |
| 4.1.1.a | Prepare applications for available grant funding to improve commuter, freight and tourism transport links. | | | 100% | • | Infrastructure |
| 4.1.1.b | Prepare funding applications for upgrades of public transport stops. | | | 100% | • | Infrastructure |
| 4.1.2 | Commence implementation of the Traffic & Transport Strategy. |  | | | | |
| 4.1.2.a | Investigate and design the following high priority projects from the Traffic & Transport Strategy. <ul style="list-style-type: none"> • Old Maitland Road, Northern outer CBD bypass Stage 1. |  | | 40% | • Briefed consultant to prepare concept options report. | Infrastructure |
| 4.1.3 | Commence implementation of the Pedestrian Access & Mobility Plan. |  | | | | |
| 4.1.3.a | Implement the following high priority pathway projects from the Pedestrian Access & Mobility Plan. <ul style="list-style-type: none"> - Kendall Street, Bellbird - Buckland Avenue, Cessnock - Rawson Street, Cessnock | | | 70% | • Completed construction of Buckland Avenue pathway and progressed design for Kendall Street. | Infrastructure |
| 4.1.4 | Commence implementation of the Cycling Strategy. |  | | | | |
| 4.1.4.a | Investigate and design the following high priority project from the Cycling Strategy. <ul style="list-style-type: none"> - Bridge Street, Cessnock | | | 40% | • Developed Concept Design. | Infrastructure |
| 4.1.5 | Contribute to the investigations and planning for the Richmond Vale Rail Trail. |  | | | | |
| 4.1.5.a | Progress the trail concept development for the Richmond Vale Trail. | | | 40% | • Review of available documentation complete. Awaiting further information from Newcastle Council in April 2019. | Open Space & Community Facilities |

Community's Desired Outcome: A Sustainable & Prosperous Economy

| DELIVERY PROGRAM 2017-21 | | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|--|---|----------------------------|---|--------------------|
| 4.1.6 | Continue implementation of the Cessnock Airport Strategic Plan. |  | | <ul style="list-style-type: none"> Action included in the 2018-19 Operational Plan and will be reported against 4.1.6.a | |
| 4.1.6.a | Review the Cessnock Airport Strategic Plan. | | 80% | <ul style="list-style-type: none"> Draft Strategic Plan being reviewed following public exhibition and stakeholder consultation. | Strategic Planning |
| 4.1.7 | Complete the preparation of a City Wide Section 94 Contributions Plan. |  | 100% | | Strategic Planning |
| 4.1.8 | Adopt the City Wide Section 94A Contributions Plan. |  | 100% | | Strategic Planning |

OBJECTIVE 4.2: IMPROVING THE ROAD NETWORK

- We have a high quality road network.
- We have managed the traffic impact of the Hunter Expressway on local communities.

| DELIVERY PROGRAM 2017-21 | | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|---|---|----------------------------|--|--------------------|
| 4.2.1 | Develop prioritised capital works programs in line with adopted Asset Management Plans. |  | | | |
| 4.2.1.a | Develop prioritised capital works programs in line with adopted Asset Management Plans. | | 60% | <ul style="list-style-type: none"> Progressed Planning. | Infrastructure |
| 4.2.2 | Deliver prioritised on-ground Capital Works and Maintenance Programs. |  | | | |
| 4.2.2.a | Undertake a review of the unsealed rural road schedule. | | 2017-18 95% | <ul style="list-style-type: none"> Historical data being reviewed. | Works & Operations |
| 4.2.2.a | Investigate alternative treatments for maintenance and construction works. | | 75% | | Works & Operations |
| 4.2.2.b | Undertake in-house design and document road work, bridges and culverts to meet required service levels for the Capital Works Program. | | 60% | <ul style="list-style-type: none"> Prepared in house designs and documentation. | Infrastructure |
| 4.2.2.c | Deliver Capital Works Program. | | 50% | Completed Milsons Arm Bridge, Whittings Bridge, Paynes Crossing Batter Stabilisation, progressing 30 projects. | Infrastructure |
| 4.2.2.d | Deliver Capital Works projects. | | 70% | | Works & Operations |

Quarterly Review of the Delivery Program 2017-2021

Page 25

Community's Desired Outcome: A Sustainable & Prosperous Economy

| DELIVERY PROGRAM 2017-21 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|--|----------------------------|---|--------------------------|
| 4.2.2 e | Continue to implement a new inspection regime (using technology for recording inspections and works) and integrate results with other corporate systems. | 75% | | Works & Operations |
| 4.2.3 | Continue to improve support services and facilities to assist works delivery and service provision. | | | |
| 4.2.3 a | Implement action plan from the "Leading Practice in Procurement" program. | 2017-18 100% | <ul style="list-style-type: none"> Is being addressed as part of ArcBlue program. Reported in procurement service program. | Finance & Administration |
| 4.2.3 b | Identify and scope the priority projects from the heavy plant and equipment service improvement project. | 2017-18 100% | | Works & Operations |
| 4.2.3 a | Complete the priority projects from the heavy plant and equipment service improvement project. | 60% | | Works & Operations |
| 4.2.3 b | Review the Depot Masterplan. | 100% | | Works & Operations |
| 4.2.4 | Work with the State Government to develop a land use strategy for the Hunter Expressway corridor. | | <ul style="list-style-type: none"> Action included in the 2018-19 Operational Plan and will be reported against 4.2.4 a | Strategic Planning |
| 4.2.4 a | Work with the State Government to develop a land use strategy for the Hunter Expressway corridor. | 80% | <ul style="list-style-type: none"> With Department of Planning and Industry for finalisation and release. | Strategic Planning |

OBJECTIVE 4.3: IMPROVING ACCESS TO HEALTH SERVICES LOCALLY

- We have better availability of and access to hospitals and health services in the local government area.
- We have better availability of and access to general practitioners and dental services in the local government area.
- We have regional standard health services, facilities and health professionals.

| DELIVERY PROGRAM 2017-21 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|--------------------------|--|----------------------------|--|---------------------------------|
| 4.3.1 | Advocate for health services on behalf of the community. | | | |
| 4.3.1 a | Develop a healthy catering guideline for implementation at community events where catering is funded by Council and/or provided at a Council hosted community event. | 30% | <ul style="list-style-type: none"> The development of a guideline has commenced with scoping of background documents and current practices complete and will inform the development of a draft guideline. | Community & Cultural Engagement |

Community's Desired Outcome: A Sustainable & Prosperous Economy

MEASURES

| MEASURES | CONTEXT/BENCHMARK | BASE | TARGET | CURRENT | STATUS | COMMENT |
|--|--|-------------------|--------------|-------------------|---|---------------------------------------|
| Asset Management Maturity | This measure is the qualitative assessment of Council's Asset Management maturity. The measure is assessed on a scale of basic, core and advanced. | Core June 2016 | Intermediate | Core |  | |
| Completion capital works program – roads, bridges and drainage | This measure is the number of completed projects divided by the total number of projects (in the CRL, CRR, CRV, CBS, CDR, RRL and RRR sections) of the adopted Roads, Bridges & Drainage Capital Works Program. | 84% 2015-16 | >85% | On track |  | Reported annually |
| Asset Renewal | This measure is the three year average of asset renewal (for buildings and infrastructure) divided by depreciation, amortisation & impairment (for buildings and infrastructure). The Fit for the Future benchmark is greater than 100% (average over three years). | 142.1% 2015-16 | >100% | 88.2% 2017-18 |  | Updated from annual statement figures |
| Infrastructure Backlog | This measure is the estimated cost to bring assets to a satisfactory condition divided by the total written down value of infrastructure, buildings, other structures and depreciable land improvements. The Fit for the Future benchmark is less than 2%. | 2.0% 2015-16 | <2% | 3.2% 2017-18 |  | Updated from annual statement figures |
| Asset Maintenance | This measure is the three year average of actual asset maintenance divided by required asset maintenance. The Fit for the Future benchmark is greater than 100% (average over three years). | 104.0% 2015-16 | >100% | 117.2% 2017-18 |  | Updated from annual statement figures |

Community's Desired Outcome: A Sustainable & Prosperous Economy


OBJECTIVE 5.1: FOSTERING AND SUPPORTING COMMUNITY LEADERSHIP

- We have well-trained and qualified leaders in our community and in our workforce.
- Our young people have aspirations to become leaders.
- Our Council is committed to implementing our community's vision.



| DELIVERY PROGRAM 2017-2021 | | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|----------------------------|--|---|----------------------------|---|--------------------------|
| 5.1.1 | Foster professional development of Councillors. |  | | | |
| 5.1.1.a | Undertake a needs analysis for professional development for Councillors. | | 100% | <ul style="list-style-type: none"> Professional Training and Development being delivered as per adopted plan. | Finance & Administration |
| 5.1.1.b | Prepare a cost-effective professional development program for Councillors. | | 100% | <ul style="list-style-type: none"> Professional Development Training Program 2018-19 Developed and adopted by Council. | Finance & Administration |
| 5.1.2 | Conduct pre-induction and induction programs for the 2020 local government election. |  | | | |
| 5.1.2.a | Develop interim agenda and topic descriptions for pre-induction and induction programs for the 2020 local government election. | | 100% | <ul style="list-style-type: none"> | Finance & Administration |

OBJECTIVE 5.2: ENCOURAGING MORE COMMUNITY PARTICIPATION IN DECISION MAKING

- We are informed about our community.
- We are involved in decisions affecting our community.
- We have improved relationships between different levels of government.

| DELIVERY PROGRAM 2017-2021 | | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|----------------------------|--|---|----------------------------|--|------------------------|
| 5.2.1 | Commence implementation of priority projects from the Communications & Engagement Strategy. |  | | | |
| 5.2.1.a | Strengthen community engagement through improving consistency and quality of our engagement methods. | | 90% | <ul style="list-style-type: none"> Media and Communication continue to support staff undertaking community engagement. Media and Communication are working with the Business Improvement Officer to review Community Engagement Strategy. | Media & Communications |

Community's Desired Outcome: A Sustainable & Prosperous Economy


| DELIVERY PROGRAM 2017-2021 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|----------------------------|--|---|---|-----------------------------------|
| 5.2.2 | Actively participate in and collaborate with Hunter Joint Organisation to promote the interests of the local government area. |  | | |
| 5.2.2 a | Actively participate in and collaborate with Hunter Joint Organisation to promote the interests of the LGA. | 75% | <ul style="list-style-type: none"> Participate in monthly Joint Organisation meetings. | General Manager |
| 5.2.3 | Continue to monitor and respond to the State Government's local government reform program to improve the financial sustainability of councils. |  | <ul style="list-style-type: none"> | |
| 5.2.3 a | Monitor and respond to the State Government's local government reform program. | 75% | <ul style="list-style-type: none"> Office of Local Government will be joining a new Planning & Industry Cluster as a result of changes following the NSW State election. | Finance & Administration |
| 5.2.4 | Continue to support and monitor the operations of Section 355 committees. |  | | |
| 5.2.4 a | Continue to support and monitor the operations of Section 355 committees. | 80% | <ul style="list-style-type: none"> Regular site meetings held with user groups and committee's to address issues and plan for the future. | Open Space & Community Facilities |

OBJECTIVE 5.3: MAKING COUNCIL MORE RESPONSIVE TO THE COMMUNITY




- Our Council is responsive to the community.
- Our Council's processes are efficient and transparent.

| DELIVERY PROGRAM 2017-2021 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|----------------------------|---|---|---------|----------------|
| 5.3.1 | Develop and commence implementation of the Customer Service Strategy sub-plans. |  | | |


Community's Desired Outcome: A Sustainable & Prosperous Economy

| DELIVERY PROGRAM 2017-2021 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|----------------------------|--|---|---|---------------------------------------|
| 5.3.1.a | Invest/ Build/ Extend our people - Invest in Customer service training across the organisation. Build an organisation which has a focus on the customer by having well trained staff. Extend our commitment to improve customer service by training customer service champions across the organisation. | 75% | <ul style="list-style-type: none"> Improving the customer experience through values, culture and leadership with the commencement of the Customer Service Program has been seen the General Manager and Executive Leadership Team complete the program by spending time in both Customer Relations and Customer Contact Centre observing and obtaining a good understanding of the customer service teams functions and experiencing live customer interactions. Continued to build Customer Service Champions with a focus for the March quarter on Ranger Services. Customer Service training phase 2 has been completed with a focus of perception and self-awareness. Engaging Customer Service staff to engage our customers by providing call coaching and face to face coaching. Knowledge Management System (KMS) protocol is being utilised by all sections of council to share information with Customer Service Counter and Call Centre Staff to deliver accurate information to our customers and Community. CRM categories and workflows have been reviewed in line with services provided by Council to enable accurate reporting of CRMs received, processing and completed. This review is also in line with the management of PDP reviews. CRM reporting has been expanded to manage overdue CRMs. Introduction of the Visitor Sign In system to streamline the customer's experience. The installation of phone queue monitoring screen in the Contact Centre has resulted in improvements with both individual and overall performance for service standards. Review of Council's After Hours provider has been undertaken with Well Done the successful provider. Overall improved service levels (65.11% to 75.02%), abandoned calls (6.85% to 3.01%) Measuring and monitoring customer feedback with the commencement of a Mystery Customer for both Customer Relations and Customer Contact areas. Additional CRM categories have been added to Council's eServices for Animal and Enforcement related requests. Extensive testing has been undertaken for the Community Portal. | Business Support & Customer Relations |
| 5.3.1.b | Systems - Invest in technology to improve customer service, implement webchat, expand Council's online customer request system and knowledge management system. Build on Council's systems to enable ongoing monitoring, performance and reporting of customer service. Extend by providing a wider range of online services available to the community. | 90% | | Business Support & Customer Relations |
| 5.3.1.c | Engagement - Invest in an improved delivery of Council's after hours telephone service, and improve communication with Customers by keeping the customer informed. Build on user friendly customer focused online forms. Extend communication of Council's service and delivery utilising 'The Gateway' Council's online Community Portal | 90% | | Business Support & Customer Relations |
| 5.3.2 | Continue to conduct regular development consultation forums. |  | | |





Community's Desired Outcome: A Sustainable & Prosperous Economy

| DELIVERY PROGRAM 2017-2021 | | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|----------------------------|---|---|----------------------------|--|---------------------------------------|
| 5.3.2 a | Conduct regular development consultation forums. | | 90% | <ul style="list-style-type: none"> Development Consultation Forum held on 10 April 2019, with approximately 42 external attendees, and 3 external speakers. | Development Services |
| 5.3.3 | Continue to efficiently and effectively process development applications and respond to planning-related enquiries. |  | | | |
| 5.3.3 a | Continue to efficiently and effectively process development applications and respond to planning-related enquiries. | | 90% | <ul style="list-style-type: none"> Overall, DA's and planning-related inquiries are assessed/responded to efficiently. | Development Services |
| 5.3.3 b | Refine and expand the online lodgement of applications. | | 60% | <ul style="list-style-type: none"> Internal discussions have continued to discuss the elimination of the use of hard copy files. A workshop was held with the Department of Planning in relation to the ePlanning Program for online CDC lodgement, Online Referral and Concurrence tools, & Online DA Lodgement. Council has committed to implement the online CDC tool and the mandated Online Referral and Concurrent Tool. A demonstration by Council's current vendor Civica's Online Lodgement was undertaken which sees this portal integrate with other modules of Council's corporate systems. | Business Support & Customer Relations |
| 5.3.3 c | Assess and mitigate the impact of traffic generated by development. | | 75% | <ul style="list-style-type: none"> Attended pre DA Meetings, participated in proponent consultation, internal referrals for traffic generating development processed. | Infrastructure |
| 5.3.4 | Develop and implement a strategic and operational internal audit plan. |  | | | Internal Audit |
| 5.3.4 a | Develop and implement a strategic and annual internal audit plan. | | 80% | <ul style="list-style-type: none"> Roads audit 80% complete. IT General Controls final draft report submitted. Asset Accounting and Customer Satisfaction audits to be scoped. | Internal Audit |
| 5.3.5 | Implement the Risk Management Strategy. |  | | | |
| 5.3.5 a | Undertake consultation on the crisis Management Plan sub-plans. | | 2017-18 95% | <ul style="list-style-type: none"> Risk Management Policy in place. Enterprise Risk Management (ERM) Framework was presented to the Ordinary Council meeting on 7 March 2018 and was adopted. The framework is being implemented across Council and Crisis Management is a component of introducing the Enterprise Risk Framework. | Human Resources |




Community's Desired Outcome: A Sustainable & Prosperous Economy

| DELIVERY PROGRAM 2017-2021 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|----------------------------|---|---|--|-----------------|
| 5.3.5 a | Develop an operational risk register. | 30% | <ul style="list-style-type: none"> Operational Risk Registers have been developed for IT, Waste Services, and Customer Service have been developed. The safety and risk team have commenced meeting with the Works and Operations Team and the Community and Cultural Team to commence the process of developing their risk registers. | Human Resources |
| 5.3.5 b | Maintain Council's corporate risk register. | 70% | <ul style="list-style-type: none"> The Corporate/Strategic Risk Register was presented to the Audit committee in May 2018. Further work to take place to ensure Risk Owners are managing risk appropriately. | Human Resources |
| 5.3.5 c | Develop crisis management plans as identified in Councils risk register. | 80% | <ul style="list-style-type: none"> Risk Management Policy in place. Enterprise Risk Management (ERM) Framework was presented to the Ordinary Council meeting on 7 March 2018 and was adopted. The framework is being implemented across Council and Crisis Management is a component of introducing the Enterprise Risk Framework. | Human Resources |
| 5.3.6 | Implement systems and strategies to improve productivity across the organisation. |  | | |
| 5.3.6 a | Re-negotiate the existing Enterprise Agreement. | 2017-18 100% | <ul style="list-style-type: none"> The Cessnock City Council Enterprise Agreement 2018 was ratified by the NSW Industrial Relations Commission on 20 September 2018. The Agreement is now in effect. | Human Resources |
| 5.3.6 b | Develop and commence implementation of an on-line Work Health & Risk system. | 2017-18 100% | <ul style="list-style-type: none"> Action included in the 2018-19 Operational Plan and will be reported against 5.3.6 d | Human Resources |
| 5.3.6 a | Expand the performance management system. | 100% | <ul style="list-style-type: none"> A review of the process for the 2017/2018 year is complete. The 18/19 PDP objective setting is close to complete noting the shorter review period. | Human Resources |
| 5.3.6 b | Review all learning and development activities to streamline and improve learning and development at Council. | 75% | <ul style="list-style-type: none"> New Study Assistance Policy has been developed, implemented and following staff consultation has been adopted. First round of Study Assistance applications have been received and assessed and the second round is currently open for application. A review of records associated with licences and qualifications has taken place for outdoor staff and will be undertaken for indoor staff. Further reviews are taking place of the competency process and other learning and development activities. | Human Resources |




Community's Desired Outcome: A Sustainable & Prosperous Economy

| DELIVERY PROGRAM 2017-2021 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|----------------------------|---|---|--|--------------------------|
| 5.3.6.c | Develop and implement a Leadership and Emerging Leaders training program. | 60% | <ul style="list-style-type: none"> Via the local Government Skill Set funding Council is putting a number of staff through leadership training and project management training. A formalised Leaders and Emerging leaders training package still to be developed. | Human Resources |
| 5.3.6.d | Complete the implementation of the on-line Work Health & Risk system. | 60% | <ul style="list-style-type: none"> The Incident Reporting and Hazard module of Doneseafe are now complete. A soft launch of Doneseafe has taken place with testing to be undertaken until February 2019. Further modules will be implemented over the next 6-12 months. | Human Resources |
| 5.3.7 | Continue to educate staff on statutory compliance obligations. |  | | |
| 5.3.7.a | Continue to deliver Code of Conduct training at staff induction. | 70% | <ul style="list-style-type: none"> Council continues to deliver Code of Conduct training at monthly staff inductions. | Finance & Administration |
| 5.3.7.b | Continue to deliver ongoing compliance related training for all staff and refresher training as needed. | 70% | <ul style="list-style-type: none"> Council continues to deliver compliance training to staff as part of the Council's Learning and Development Training Program. | Finance & Administration |
| 5.3.8 | Carry out governance functions, provide advice and conduct education programs to comply with legislation and best practice. |  | | |
| 5.3.8.a | Ensure Council meets its compliance obligations with practical governance frameworks and documentation supporting Councils effective and efficient operation. | 70% | <ul style="list-style-type: none"> Council continues to improve and manage its compliance obligations in line with the Office of Local Government requirements and industry best practice. | Finance & Administration |
| 5.3.9 | Action the Strategic Property Review. |  | | |
| 5.3.9.b | Commence investigation of Stage 2 properties. | 2017-18 100% | <ul style="list-style-type: none"> Phase 2 properties actions being implemented. | Strategic Planning |
| 5.3.9.a | Progress and implement the Strategic Property Review Project. | 75% | <ul style="list-style-type: none"> | Strategic Planning |
| 5.3.10 | Further embed IP&R as the centerpiece of the new LG Act. |  | | |
| 5.3.10.a | Investigate options for an integrated electronic corporate management system to build on the functionality of Our Plan. | 60% | <ul style="list-style-type: none"> Tender report being prepared for Council. | Finance & Administration |
| 5.3.10.b | Develop plan for phased implementation of a new IP&R system and work across council to provide a fully integrated corporate planning tool. | 5% | <ul style="list-style-type: none"> Will commence pending the outcome of the tender process (5.3.10.a). | Finance & Administration |
| 5.3.10.c | Document integration of council strategies and plans in preparation for a system to establish clear linkages through all planning documents. | 40% | <ul style="list-style-type: none"> Documentation of strategies & recommendations commenced. This will be a staged project linked with the implementation of the corporate management system. | Finance & Administration |

Community's Desired Outcome: A Sustainable & Prosperous Economy







| DELIVERY PROGRAM 2017-2021 | | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|----------------------------|--|---|----------------------------|--|--------------------------|
| 5.3.10.d | Carry out review of grants policy and framework to align with Council's strategic direction. | | 25% | <ul style="list-style-type: none"> Council is currently developing a Grants Management Policy which will provide Council with a framework in which it will seek and manage its grant funding opportunities. | Finance & Administration |
| 5.3.11 | Continue implementation of the Financial Sustainability Initiative projects. |  | | | |
| 5.3.11.a | Review of Council's rating structure and categorisations. Stage 1 (draft findings) |  | 40% | <ul style="list-style-type: none"> Scope has been increased. Staff are reviewing timing of receipt of income as well as structure. | Finance & Administration |
| 5.3.11.b | Undertake a high level service level review to gauge community expectations (estimate service costs). | | 20% | <ul style="list-style-type: none"> Draft Community Engagement Survey report has been provided for review. | Finance & Administration |
| 5.3.11.c | Assess service and funding options based on community feedback from the service level review. |  | 0% | <ul style="list-style-type: none"> Dependent on analysis of community engagement survey. Analysis is being completed in more depth. | Finance & Administration |
| 5.3.11.d | Council workshop to review funding/resource allocations to appropriate service and funding options for consideration (after service review). | | 0% | <ul style="list-style-type: none"> Service resource priorities will be determined as part of analysis of Community Engagement Survey. | Finance & Administration |
| 5.3.11.e | Maintain principle of balanced operating budget and ensure programs are fully funded. | | 70% | <ul style="list-style-type: none"> | Finance & Administration |
| 5.3.11.f | Undertake a Fees & Charges review applying the principles of cost recovery and structuring charges to match Council's community objectives. | | 10% | <ul style="list-style-type: none"> | Finance & Administration |
| 5.3.11.g | Undertake a review of asset depreciation and capital expenditure in line with a review of Asset Management Plans and Council's Long-Term Financial Plan. | | 60% | <ul style="list-style-type: none"> Closed tenders for condition assessment for road assets, assessed conditions of bus shelters, preparing RFQ for revaluation of assets. | Infrastructure |
| 5.3.11.h | Continue implementation of the Plant and Fleet Management review to ensure efficient and effective use of resources. | | 75% | <ul style="list-style-type: none"> | Works & Operations |
| 5.3.11.i | Continue implementation of the Purchasing and Procurement Service Improvement Project. | | 70% | <ul style="list-style-type: none"> | Finance & Administration |
| 5.3.11.j | Undertake a review of records management to improve records keeping practices and minimise Council's risk exposure. | | 100% | <ul style="list-style-type: none"> Practices reviewed and corrective actions implemented as per Records Audit report. | Information Technology |

Community's Desired Outcome: A Sustainable & Prosperous Economy

| DELIVERY PROGRAM 2017-2021 | DELIVERY PROGRAM | OPERATIONAL PLAN 2018-19 % | COMMENT | RESPONSIBILITY |
|----------------------------|--|---|--|--------------------------|
| 5.3.1.k | Develop an action plan to support the implementation of continuous improvement focus across the organisation. | 100% | <ul style="list-style-type: none"> The Organisational Improvement Action Plan was adopted by Executive in 2016. Following a project scoping exercise it was determined that each business unit would be responsible for continuous improvements in their own work area and that future work on embedding a continuous improvement culture will be part of the Productivity Improvements & Costs Savings Project. The Productivity & Costs Savings Projects have been incorporated into the Delivery Program. | Human Resources |
| 5.3.12 | Continue to improve financial systems and services to support the organisation. |  | | |
| 5.3.12.b | Commence review of Council's rating structure and categorisations. | 2017-18 100% | <ul style="list-style-type: none"> Council has commenced the review of Council's rating structure and categorisations and has therefore met this objective. As reflected in the objective this will be an ongoing activity with further alignment pursued across ratepayer classifications. A more complete review is dependent upon the IPART review being finalised. The report is currently with the minister. | Finance & Administration |
| 5.3.12.a | Utilise the Long-Term Financial Plan to forecast future adherence to balanced budget and expenditure that is fully funded. | 50% | <ul style="list-style-type: none"> | Finance & Administration |
| 5.3.12.b | Review Council's Revenue Policy to assess when Council will charge for services and the basis for determining the charges that should apply. | 0% | <ul style="list-style-type: none"> | Finance & Administration |
| 5.3.12.c | Investigate options for providing internal monthly reporting. | 30% | <ul style="list-style-type: none"> | Finance & Administration |
| 5.3.13 | Continue to improve Council's use of technology to inform and engage the community. |  | | |
| 5.3.13.a | Provide updates on the current Capital Works Program, particularly with respect to traffic disruptions and construction works. | 70% | <ul style="list-style-type: none"> Provided mail outs to owner occupiers and issued press releases, updated Council website, prepared press releases, established "Cessnock Under Construction" web page. | Infrastructure |
| 5.3.14 | Implement the Workforce Plan. |  | <ul style="list-style-type: none"> Project Plan is being developed. Actions have been allocated to PDP's of relevant staff. | Human Resources |
| 5.3.14.a | Scope the Succession Planning project. | 5% | <ul style="list-style-type: none"> | Human Resources |
| 5.3.14.b | Undertake a skills audit. | 50% | <ul style="list-style-type: none"> A review of licences and qualifications for outdoor staff has been completed. A review of the qualifications of indoor staff will take place in the new financial year. | Human Resources |

Community's Desired Outcome: A Sustainable & Prosperous Economy

MEASURES

| MEASURES | CONTEXT/BENCHMARK | BASE | TARGET | CURRENT | STATUS | COMMENT |
|---|--|--------------------------------------|------------------|--------------------------------|---|---|
| Development Application Processing Times | This measure is the mean and the median number of days to process Development Applications (for all DAs which have been determined). This data is sourced from the Local Development Performance Monitoring Report. | 49 Mean 2015-16 23 Median 2015-16 | Maintain 28 days | 53.61 Mean 29 Median YTD |  | 244 DA's were determined during the Jan - March Quarter. YTD (July 2018 - March 2019) a total of 739 applications were determined. Jan - Mar 68.44 Mean 39 Median |
| Satisfaction with Council's performance overall | This measure is from a random survey of residents where they are asked to rate their satisfaction with Council's performance overall on a scale of 1-5, where 1 = low satisfaction and 5 = high satisfaction. The benchmark in 2009 from similar surveys with over 15,000 residents across 25 local government areas was 3.5. The 2016 rating was 3.27 (compared with 3.22 in 2014). | 3.27 2016 | >3.5 | 3.17 2019 |  | |
| Response to Customer Requests | The number of customer requests that are completed within agreed timeframes divided by the total number of customer requests completed. This data is sourced from the workflows in Council's customer request management system. | 74% 2015-16 | 75% | 85% |  | A total of 6633 were completed during the Jan- Mar 2019 quarter. YTD a total of 18,165 CRMs have been completed with 85% within the agreed timeframe. |
| Operating Performance | This measure is the three year average of the operating result (excluding capital grants and contributions) divided by total operating revenue (excluding capital grants and contributions). The Fit for the Future benchmark is better than breakeven (average over three years). | (0.014) 2015-16 | >0 | -1.39% |  | Report provided to Audit Committee in first instance then to Council in Quarterly Budget Review. |
| Own Source Revenue | This measure is the three year average of the total operating result (excluding capital grants and contributions) divided by total operating revenue. The Fit for the Future benchmark is greater than 60% (average over three years). | 67.4% 2015-16 | >60% | 76.12% |  | Report provided to Audit Committee in first instance then to Council in Quarterly Budget Review. |
| Debt Service | This measure is the three year average of the cost of debt service (principal and interest) divided by total operating revenue. The Fit for the Future benchmark is greater than 0% and less than 20% (average over three years). | 2.5% 2015-16 | >0 and <20% | 5.56% |  | Report provided to Audit Committee in first instance then to Council in Quarterly Budget Review. |

2018-19 CAPITAL WORKS PROGRAM

March 2019 Quarterly Review of 2017-21 Capital Works Program

| | Connected Safe & Creative Community | Sustainable & Prosperous Economy | Sustainable & Healthy Environment | Accessible Infrastructure Services & Facilities | Total | % |
|---------------------------------------|--|--|---|--|-----------|-------------|
| Complete | 3 | 4 | 9 | 9 | 25 | 29% |
| On track | 2 | 1 | - | 3 | 6 | 7% |
| In Progress | 12 | 6 | 16 | 18 | 52 | 60% |
| Pending (proposed for deferral) | - | - | - | 4 | 4 | 4% |
| Total Program | 17[#] | 11 | 25 | 34[#] | 87 | 100% |
| Unfunded | 5 | - | 1 | 20 | 26 | |
| Deferred | - | - | - | 1 | 1 | |
| New Projects (March 1/4) [#] | 1 | - | - | 4 | 5 | |
| Carryover projects* | 4 | - | 4 | 12 | 20 | |

*Carryover projects 2016-17 & 2017-18

| | Connected Safe & Creative Community | Sustainable & Prosperous Economy | Sustainable & Healthy Environment | Accessible Infrastructure Services & Facilities | Total | % |
|-------------------|--|--|---|--|-----------|-------------|
| Complete | 2 | - | 3 | 9 | 14 | 70% |
| On track | - | - | - | - | - | 0% |
| In Progress | 1 | - | 1 | 3 | 5 | 25% |
| At Risk/ unfunded | 1 | - | - | - | 1 | 5% |
| Total | 4 | - | 4 | 12 | 20 | 100% |

2018-19 CAPITAL WORKS PROGRAM

A Connected, safe and creative community

| CEMETERIES FACILITIES CONSTRUCTION PROGRAM | | 2018-19 | |
|---|--------------|------------------|---|
| PROJECT NAME | PROJECT No. | STATUS | COMMENTS |
| All Cemeteries (Cessnock, Millfield, Wollombi) – Fence renewal | CFC-2018-001 | Complete | |
| All Cemeteries (Aberdare, Cessnock, Kurri Kurri, Ellalong, Millfield) – Signage renewal ongoing | CFC-2016-003 | In Progress | Signage delivered. Installation scheduled. |
| Brantxon Cemetery – remove timber pergola (lych gate) | CFC-2019-002 | In Progress | Change of project description from replace timber trusses on pergola to remove timber pergola (lych gate) |
| Kurri Kurri Lawn Cemetery – Construct new section of lawn cemetery stage 2 | CFC-2017-001 | In Progress | |
| Funding Source: Internal Loans, General Fund | | \$182,000 | Original Budget |

| CULTURAL FACILITIES RENEWAL PROGRAM | | 2018-19 | |
|--|--------------|------------|---|
| PROJECT NAME | PROJECT No. | STATUS | COMMENTS |
| Cessnock – CYCOS (Grant funding dependent) – Replacement of deck | RFC-2019-002 | Unfunded | Grant funding dependent |
| Cessnock – Marthaville (Grant funding dependent) – Back security screen door | RFC-2019-001 | Unfunded | Grant funding dependent |
| Cessnock Performing Arts Centre (Grant funding dependent) – Dock loading bay | RFC-2019-005 | Unfunded | Grant funding dependent Design being prepared. Funds not secured for actual works. |
| Kurri Kurri Library (Grant funding dependent) – Replacement of water damaged chipboard | RFC-2019-004 | Unfunded | Grant funding dependent |
| Richmond Main (Grant funding dependent) – Conservation management activities | RFC-2019-003 | Unfunded | Grant funding dependent CMP adopted. Application submitted to Regional Cultural Fund to assist with the delivery of the Plans Policies was not successful. Application submitted 7/2/2019 for State Heritage Grant for maintenance to Ablutions Block. |
| Funding Source: Grant Funding Dependent | | \$0 | Original Budget |

| COMMUNITY BUILDINGS RENEWAL PROGRAM | | 2018-19 | |
|---|--------------|----------|--------------------------|
| PROJECT NAME | PROJECT No. | STATUS | COMMENTS |
| Bellbird Community Hall – Upgrade toilets | RBC-2018-001 | Complete | 2017-18 Carryover |
| Kearsley Community Hall (Grant funding dependent) – Replace kitchen cupboards | RBC-2018-002 | Unfunded | 2017-18 Carryover |
| Bellbird Community Hall – Access improvements and toilet upgrade | RBC-2018-001 | Complete | |

2018-19 CAPITAL WORKS PROGRAM

| | | | |
|--|------------------|------------------------|-----------------------------|
| Branxton Community Hall – Female Toilet Upgrade | RBC-2019-001 | In Progress | |
| Kurri Kurri – Senior Citizens Hall – Replace Kitchen | RBC-2019-002 | In Progress | |
| Wollombi Community Centre – Upgrade toilet | RBC-2019-003 | In Progress | PDP issued for construction |
| Various Community Facilities – Asset renewal | RBC-2019-004 | In Progress | PDP issued for construction |
| <i>Funding Source: General Fund, Grant</i> | \$209,375 | <i>Original Budget</i> | |

| 2018-19 | | | |
|---|------------------|----------------------------|--|
| PROJECT NAME | PROJECT No. | STATUS | COMMENTS |
| Cessnock Homels Clubhouse – Stage 1 facility upgrade | RBR-2018-001 | Complete | 2017-18 Carryover |
| Various – Birralee Park, Kurri Kurri Netball Courts, Cessnock Civic Indoor Sports Centre, Mount View Park and Jeffery Park – Food Premises Compliance Program | RBR-2018-002 | In Progress | 2017-18 Carryover - Mount View Park in Progress. Multi-year program with other facilities programmed for work in future budgets. |
| Cessnock Civic Indoor Sports Centre – Floor sanding and surfacing | RBR-2015-002 | On track | |
| Cessnock Tennis Clubhouse | RBR-2019-004 | In Progress | |
| Weston Bears Soccer – Grandstand renewal | RBR-2019-003 | In Progress | |
| Various – Birralee Park, Kurri Kurri Netball Courts, Mount View Park and Varty Park – Food premises compliance program | RBR-2019-002 | In Progress | Mount View Park in Progress. Multi-year program with other facilities programmed for works in future budgets. |
| Kurri Kurri Rugby League Old Boys Shed – drainage upgrade | RBR-2019-005 | New Project In Progress | |
| <i>Funding Source: General Fund</i> | \$133,800 | <i>Original Budget</i> | |

| 2018-19 | | | |
|--|------------------|------------------------|--|
| PROJECT NAME | PROJECT No. | STATUS | COMMENTS |
| Branxton Pool Renewal Program | RFP-2019-001 | In Progress | |
| Cessnock Pool Renewal Program | RFP-2019-002 | Complete | |
| Kurri Kurri Aquatic & Fitness Centre Renewal Program | RFP-2019-003 | On track | Works will commence during a planned shutdown 1/7 - 13/7 |
| <i>Funding Source: General Fund</i> | \$203,200 | <i>Original Budget</i> | |

2018-19 CAPITAL WORKS PROGRAM

A sustainable and prosperous economy

| CESSNOCK CIVIC PRECINCT REVITALISATION PROGRAM | | 2018-19 | |
|---|--------------|--------------------|--|
| PROJECT NAME | PROJECT No. | STATUS | COMMENTS |
| Cessnock Regional Recreation Precinct Access Improvements | RCC-2019-010 | On track | Works will be completed in-line with grant funding conditions. |
| Upgrade Bridges Hill Park Playground | RCC-2017-001 | In Progress | Works will be completed in-line with grant funding conditions. |
| Improve walking path access from CBD to Bridges Hill Park | RCC-2017-002 | Complete | |
| Upgrade of Vincent St laneways, lighting and public art | RCC-2019-008 | In Progress | Progressing works in-line with grant funding conditions. |
| Connection of Charlton south between Hall St and Aberdare Rd | RCC-2019-004 | In Progress | Progressing works in-line with grant funding conditions. |
| Create new pedestrian links across drainage channels | RCC-2019-005 | In Progress | Progressing works in-line with grant funding conditions. |
| Install bike parking at library, art gallery, and major retailers | RCC-2019-006 | Complete | |
| Facilitate Public Art with solar and signage | RCC-2019-007 | In Progress | Works will be completed in-line with grant funding conditions. |
| Funding Source: General Fund, s94, Grant Funding | | \$1,407,078 | Original Budget |

| SIGNAGE PROGRAM | | 2018-19 | |
|--|-------------|--------------------|-------------------------|
| PROJECT NAME | PROJECT No. | STATUS | COMMENTS |
| Visitors Information Centre – Tourist Information Bay | | Complete | |
| Wine Country Road and Broke Road – Tourist Information Bay | | Complete | |
| LGA Gateway Signs – 3 x entry point signs | | In Progress | Commenced construction. |
| Funding Source: Grant Funding | | \$1,085,000 | Original Budget |

A sustainable and healthy environment

| DRAINAGE CONSTRUCTION PROGRAM | | 2018-19 | |
|---|--------------|----------|---|
| PROJECT NAME | PROJECT No. | STATUS | COMMENTS |
| Thomas Street North Rothbury – Drainage | CDR-2017-003 | Complete | 2016-17 Carryover – Project cannot be progressed until easement acquisition issues have been resolved. Project CDR-2020-006 included in the 2019-20 Drainage Construction Program to progress this action. |
| Cooper Street Heddong Greta – Investigation (Stage 1) | CDR-2016-003 | Complete | 2016-17 Carryover – Project cannot be progressed until easement acquisition (and funding) issues have been resolved. This action will continue to be reported against project CDR-2019-004 below. |

2018-19 CAPITAL WORKS PROGRAM

| | | | |
|--|--------------------|------------------------|--|
| Abermain – Ridley St construction | CDR-2019-001 | Complete | |
| Branxton – Thomas St drainage construction | CDR-2019-002 | In Progress | Progressed easement issues. |
| Greta – Anvil St construction | CDR-2019-003 | Complete | |
| Greta – Whitburn Estate Stages 3 & 4 | CDR-2020-002 | In Progress | Progressed investigation. |
| Heddon Greta – Cooper St Stage 1 construction | CDR-2019-004 | In Progress | Progressed investigation. Commenced Drainage Catchment Analysis upstream of Cliff Street to inform easement acquisition. |
| Heddon Greta – Cliff St investigation and design | CDR-2019-007 | In Progress | Progressed investigation. |
| Kurri Kurri – Edward St investigation and design | CDR-2019-006 | In Progress | Progressed investigation. |
| Nulkaba – Tallwood Ave construction | CDR-2019-005 | In Progress | Progressed investigation. |
| <i>Funding Source: Loan, Stormwater Levy</i> | \$1,047,000 | <i>Original Budget</i> | |

| 2018-19 | | | |
|---|------------------|------------------------|-------------------------------------|
| PROJECT NAME | PROJECT No. | STATUS | COMMENTS |
| Floodplain Management | | | |
| Abermain & Weston – Flood warning system concept design | PMF-2018-006 | In Progress | |
| Cessnock – Flood warning system concept design | PMF-2018-005 | In Progress | Progressed design. |
| Wollombi – Flood warning system concept design | PMF-2018-004 | In Progress | Progressed design. |
| <i>Funding Source: Stormwater Levy, Grant Funding</i> | \$290,000 | <i>Original Budget</i> | Progressed design and installation. |

| 2018-19 | | | |
|--|--------------|-------------|---|
| PROJECT NAME | PROJECT No. | STATUS | COMMENTS |
| Various – Veterans Memorial Park (Abermain), Jeffries Park (Abermain) – Playground replacement program | CFR-2018-001 | In Progress | 2017-18 Carryover – Tender for design and construction of Veteran's Memorial Park closes 31 January 2019. Jeffries Park scheduled for June quarter. |
| Various – Maybury Peace Park (Weston), Abernethy Park, Whitburn Estate (Greta), Hedleigh Park (Heddon Greta), Kitchener Poppelhead Park – Playground shade program | CRF-2018-002 | Complete | 2017-18 Carryover |
| Crawfordville Park – skate module, fencing and park furniture | CFR-2019-006 | In Progress | Works in Progress. Consultant has been engaged to complete Skate Park assessment & design at Millfield. Construction to commence following community engagement & adoption of design. |
| Hunter River Reserve – Fencing improvements | CFR-2019-001 | Complete | |
| Kurri Kurri Central Oval (Grant funding dependent) – Cricket Oval installation of floodlighting | CFR-2019-002 | Unfunded | Grant funding dependent |

2018-19 CAPITAL WORKS PROGRAM

| | | | |
|--|------------------|------------------------|--|
| Miller Park Braxton – Installation of picnic shelter & seating | CFR-2019-003 | In Progress | PDP issued for construction |
| TAFE Park Cessnock – Installation of park seating | CFR-2019-005 | Complete | |
| Various Playgrounds – Citywide shade program | CFR-2019-007 | Complete | |
| Jeffries Park (Abermain) – Playground replacement program | CFR-2019-004 | In Progress | Contract awarded. Planning and design underway. Design being finalised to go on public exhibition in-line with Council's Playground Policy. Proposed to commence construction mid-May pending exhibition period. |
| Veteran's Memorial Park (Aberdare) | CFR-2018-001 | In Progress | Works in Progress. Design being drafted to go on public exhibition in-line with Council's Playground Policy. |
| <i>Funding Source: Grants, General Fund, s94</i> | \$660,855 | <i>Original Budget</i> | |

| 2018-19 | | | |
|--|------------------|------------------------|--|
| PROJECT NAME | PROJECT No. | STATUS | COMMENTS |
| Birralee Park Kurri Kurri – fencing renewal | RFR-2019-003 | Complete | |
| Kurri Kurri Sportsground – fence replacement | RFR-2019-004 | Complete | |
| Maybury Peace Park Weston – remediation of rock edging around pond – stage 2 | RFR-2018-003 | In Progress | Works in Progress. Additional funds to complete project in draft 2019-20 RFR Program. Works scheduled for June/July. |
| Various – long jump pits renewal | RFR-2018-001 | In Progress | |
| Various Parks & Reserves – assets renewal | RFR-2019-002 | Complete | |
| Various Playgrounds – install concrete plinths around playground | RFR-2019-001 | Complete | |
| <i>Funding Source: General Fund, Grant Funding</i> | \$237,855 | <i>Original Budget</i> | |

Accessible infrastructure, services and facilities

| 2018-19 | | | |
|---|-------------|------------------------|-------------------------|
| PROJECT NAME | PROJECT No. | STATUS | COMMENTS |
| Cessnock Airport (Grant funding dependent) – Eastern area hardstand | | Unfunded | Grant funding dependent |
| Cessnock Airport (Grant funding dependent) – Hangar facilities and aircraft storage | | Unfunded | Grant funding dependent |
| Cessnock Airport (Grant funding dependent) – Water connection | | Unfunded | Grant funding dependent |
| Cessnock Airport (Grant funding dependent) – Sewer connection | | Unfunded | Grant funding dependent |
| <i>Funding Source: Grant Funding Dependent, Loan (Council Contribution)</i> | \$0 | <i>Original Budget</i> | |

2018-19 CAPITAL WORKS PROGRAM

| AIRPORT RENEWAL PROGRAM | | 2018-19 | |
|---|-------------|----------|-------------------------|
| PROJECT NAME | PROJECT No. | STATUS | COMMENTS |
| Cessnock Airport (Grant funding dependent) – Perimeter fencing | | Unfunded | Grant funding dependent |
| Cessnock Airport (Grant funding dependent) – Runway resealing | | Unfunded | Grant funding dependent |
| Cessnock Airport (Grant funding dependent) – Taxiway widening and resealing | | Unfunded | Grant funding dependent |
| Funding Source: Grant Funding Dependent, Loan (Council Contribution) | | \$0 | Original Budget |

| BRIDGE CONSTRUCTION PROGRAM | | 2018-19 | |
|---|--------------|-------------|--|
| PROJECT NAME | PROJECT No. | STATUS | COMMENTS |
| Milsons Arm Bridge Laguna – Refurbish/Replacement | CBS-2017-007 | Complete | 2016-17 Carryover - Investigation complete. Design complete. |
| Neath Road Neath – Culvert Replacement | CBS-2017-012 | Complete | 2016-17 Carryover |
| Congewai – Thursbys Bridge refurbishment | CBS-2018-002 | In Progress | 2017-18 Carryover – Investigation complete. Progressed design. |
| Laguna – Walagan Creek #3 refurbishment | CBS-2018-006 | In Progress | 2017-18 Carryover - Progressed investigation. Progressed Heritage Impact Assessment. |
| Mulbring – Whitebridge Road culvert replacement | CBS-2018-003 | Complete | 2017-18 Carryover |
| Rothbury – Wilderness 2 refurbishment | CBS-2018-001 | Complete | 2017-18 Carryover |
| Quorrobolong – Fosters Bridge construction | CBS-2016-001 | In Progress | 2017-18 Carryover - Investigation complete. Design in progress. Multi- year project included in the 2019-20 Program. |
| Wollombi – Yango Creek investigation and design | CBS-2017-004 | Complete | 2017-18 Carryover - Investigation complete. Design complete. Multi- year project included in the 2019-20 Program. |
| Bellbird – Abbotsford Street Bridge refurbishment | CBS-2018-007 | Deferred | Deferred as per resolution W195/2018 |
| Cedar Creek – Sawpit Road Crossing | CBS-2019-005 | In Progress | Completed investigation. Progressed design. |
| Cessnock – Ferguson St investigation and design | CBS-2019-002 | On track | |
| Greta – Anvil Creek replacement | CBS-2017-005 | In Progress | Progressed investigation. |
| Paynes Crossing – Paynes Crossing Bridge (Grant funded) | CBS-2019-001 | In Progress | Progressed negotiations with Singleton Council. |
| Quorrobolong – Whitings Bridge investigation and design and refurbishment | CBS-2018-004 | Complete | |
| Sandy Creek Road – Culvert load capacity investigation | CBS-2019-006 | Complete | Completed field work and reporting on initial scope. |
| Wollombi – Cumneens Bridge investigation | CBS-2019-006 | In Progress | Completed investigation. Progressed Heritage Impact Assessment. |
| Funding Source: Grants, General Fund, Reserves, Contributions | | \$3,125,595 | Original Budget |

2018-19 CAPITAL WORKS PROGRAM

| LOCAL ROAD CONSTRUCTION PROGRAM | | 2018-19 | |
|---|--------------|-----------------------------------|--|
| PROJECT NAME | PROJECT No. | STATUS | COMMENTS |
| Gallagher Street Cessnock Turning Head | CRL-2017-006 | In Progress | 2016-17 Carryover – Completed investigation and design. Commenced investigation of alternate options. |
| CBD/Civic Precinct – Roads component | CRL-2019-001 | In Progress | Completed design. Assessed tender for construction. |
| Fosters Bridge Project – Roads component | CRL-2018-001 | In Progress | Closed and assessed tender |
| Baileys Lane Abermain - Seal 250m of unsealed road east from Frame Drive intersection | CRL-2019-008 | New Project Complete | Council resolved PE24/2019 to include this work in 2018-19 Program. |
| Great North Road, Laguna – Ramsays Leap | CRL-2019-012 | New Project In Progress | |
| Funding Source: General Fund, Reserves, Grants, s94, Loan | | \$2,292,261 | Original Budget |

| LOCAL ROAD RENEWAL PROGRAM | | 2018-19 | |
|---|--------------|--------------------------------|---|
| PROJECT NAME | PROJECT No. | STATUS | COMMENTS |
| Car Park Resurfacing/Rehabilitation | RRL-2019-004 | In Progress | Commenced investigation. |
| Dog Hole Road, Stockington – Geotechnical Risk Assessment – works approximately 1km west of the Lenaghans Drive, Minmi intersection | RRR-2019-004 | In Progress | Completed investigation and design. |
| Government Rd, Cessnock – from Anzac to Pangari | RRL-2019-010 | In Progress | Completed investigation. |
| Heddon St Kurri Kurri – from Northcote to Deakin | RRL-2019-007 | Pending | Proposed to be deferred and reconsidered for inclusion in the Delivery Program 2021-25 due to adverse geotechnical findings and requires full reconstruction. |
| Local Road Resurfacing Program | RRL-2019-001 | In Progress | |
| Macquarie Ave, Cessnock – from Arcadia to Wangi | RRL-2019-005 | Pending | Proposed to be deferred and reconsidered for the Delivery Program 2021-25 as inspections show road is maintaining satisfactory condition under current traffic loading. |
| McGrane St, Cessnock – from Leonard to Bridge | RRL-2019-009 | On track | |
| Mount View Road, Millfield – from CH13978 to Second | RRL-2019-008 | Pending | Proposed to be deferred and reconsidered for the Delivery Program 2021-25 due to the anticipated impact of construction traffic and changed traffic patterns associated with a significant residential sub division on Mount View Road. |
| Cessnock Street, Kitchener – from CH3259 to Heddon | RRL-2019-006 | Complete | Project description amended to more accurately describe location: From - Quorrobolong Rd. Kitchener To - Cessnock Street, Kitchener. |
| Kline Street, Weston – Eighth Street to End | RRL-2019-016 | New Project Complete | Council resolved BN26/2017 to include this work in 2017-18 Program |

2018-19 CAPITAL WORKS PROGRAM

| | | | |
|---|--------------------|------------------------|--|
| Wainsley Street, Millfield – Between Eleventh Avenue and Davis Street | RRL-2019-015 | New Project Complete | Council resolved W149/2017 to include this work in 2018-19 Program |
| Henderson St, Cessnock (Grant funding dependent) | | Unfunded | Grant funding dependent |
| Buckland Ave, Cessnock (Grant funding dependent) | | Unfunded | Grant funding dependent |
| Marlton St, Cessnock (Grant funding dependent) | | Unfunded | Grant funding dependent |
| Campbell St, Ellalong including intersection with Undine St (Grant funding dependent) | | Unfunded | Grant funding dependent |
| <i>Funding Source: Grants, Special Rate Variation</i> | \$2,015,495 | <i>Original Budget</i> | |

| 2018-19 | | | |
|--|------------------|------------------------|---|
| TRAFFIC FACILITIES PROGRAM | | | |
| PROJECT NAME | PROJECT No. | STATUS | COMMENTS |
| Bowen Street Branxton – Public school parking footpath | CFT-2018-001 | Complete | |
| Rugby Street Ellalong – Public school children's crossing | CFT-2018-002 | In Progress | Completed investigation. Progressed design. |
| King Street Abermain – Holy Spirit Infants School parking and footpath | CFT-2018-004 | In Progress | Completed investigation. Progressed design. |
| Lovedale and Widerness Road – Intersection and design | CFT-2019-007 | On track | Council resolved W189/2017 to include this work in 2018-19 Program. |
| <i>Funding Source: Grants</i> | \$167,383 | <i>Original Budget</i> | |

| 2018-19 | | | |
|---|------------------|------------------------|---------------------------|
| PATHWAYS CONSTRUCTION PROGRAM | | | |
| PROJECT NAME | PROJECT No. | STATUS | COMMENTS |
| Cessnock – Campbell Street – move pedestrian crossing further away | CPW-2018-001 | Complete | 2017-18 Carryover |
| Victoria Street Cycleway – connection from Dowling Lane to Bridges Hill Park | CPW-2018-003 | Complete | 2017-18 Carryover |
| Belbird – Kendall St – from intersection of Doyle St to Mary St | CPW-2019-001 | In Progress | Commenced concept design. |
| Bridge Street Cycleway (Cessnock) – Stage 1 investigation and design | CPW-2019-002 | In Progress | Commenced concept design. |
| Cessnock – Buckland Ave and View St – pram ramps and extension of path | CPW-2019-003 | Complete | |
| Cessnock – Rawson St – pathway from Quarrybylong St to Brandis St | CPW-2019-004 | In Progress | Commenced investigation. |
| Kearsley – Caledonia St | CPW-2019-006 | In Progress | Commenced concept design. |
| Richmond Vale Trail – Trail concept development (Grant funding dependent) | | Unfunded | Grant funding dependent |
| Wine Country Drive – Keriew to Lomas Lane – proposed shared pathway (Grant funding dependent) | | Unfunded | Grant funding dependent |
| <i>Funding Source: General Fund</i> | \$263,500 | <i>Original Budget</i> | |

2018-19 CAPITAL WORKS PROGRAM

| REGIONAL ROAD RENEWAL PROGRAM | | 2018-19 | |
|--|--------------|-------------|---|
| PROJECT NAME | PROJECT No. | STATUS | COMMENTS |
| Paynes Crossing Road Paynes Crossing – Geotechnical Risk Assessment – works 2km north of the intersection with Wollombi Road | RRR-2018-004 | Complete | 2017-18 Carryover |
| Regional Roads Resurfacing Program | RRR-2019-002 | In Progress | |
| MR181 Wollombi Road Millfield – Stage 5 | RRR-2019-003 | Complete | |
| Cessnock Rd Weston – Maybury Peace Park access intersection construction | | | Peace Park intersection construction is proposed to be deferred indefinitely. The Concept Options Report prepared in 2018-19 proposed 3 options for improving safety at the entrances to the Park. The options included: <ul style="list-style-type: none"> • installation of a median island with pedestrian fencing, • construction of a channelised right hand turn intersection treatment, or • construction of an urban basic right turn (BAR). At this location Cessnock Road Weston is a classified road (MR588), forming part of state route B68. Matters on state roads are managed by Roads and Maritime Services (RMS), preliminary consideration by RMS for these options did not support an increase in access arrangements at this location. |
| | RRR-2019-005 | Pending | |
| | | | Access to Maybury Peace Park will be considered as part of a master plan for Maybury Peace Park. |
| Funding Source: Grants, SRV | | \$1,319,900 | Original Budget |

| RMS BLACKSPOT OR SAFER ROADS PROGRAM | | 2018-19 | |
|--|--------------|----------|-------------------------|
| PROJECT NAME | PROJECT No. | STATUS | COMMENTS |
| Cessnock Rd, Weston (Grant Funding Dependent) – Median treatment - Elsholz | CRR-2018-001 | Complete | 2017-18 Carryover |
| State Grant Funding Safety Initiatives – Safer Roads Program | | Unfunded | |
| Federal Grant Funded Road Safety Initiatives – Black Spot Program | | Unfunded | |
| Allandale Rd and McGrane St (Grant funding dependent) – Intersection safety analysis | CRR-2019-001 | Unfunded | Grant funding dependent |
| Old Maitland Rd, Cessnock (Grant funding dependent) – road safety audit full length | CRR-2019-002 | Unfunded | Grant funding dependent |
| Paynes Crossing Road (Grant funding dependent) – road safety audit works | CRR-2019-003 | Unfunded | Grant funding dependent |
| Majors Lane, Keimbah (Grant funding dependent) – road safety audit works | CRR-2019-004 | Unfunded | Grant funding dependent |
| Lovedale Rd, Lovedale (Grant funding dependent) – road safety audit works | CRR-2019-005 | Unfunded | Grant funding dependent |
| Funding Source: | | \$0 | Original Budget |



EVALUATION MATRIX

| Tender No.: T511920HUN | | Weighting | Tender | Supply and Delivery of Ready Mix Concrete | | | | |
|--|--|------------|-------------------------|---|--------------|------------------|-----------------|--------------------|
| Evaluation Criteria | | % | Boral Resources Country | Entire Concrete | Hanson | Hunter Ready Mix | Hymix Australia | Maitland Ready Mix |
| Price Evaluation Criteria | | | | | | | | |
| 2.2 m3 x LEAN MIX CONCRETE (LOW STRENGTH - USED UNDER CULVERT BASES ETC.) - DELIVERED TO ZONE 1 | | 15 | No Offer | 14.48 | 14.52 | 15.00 | No Offer | 12.79 |
| 2.4 m3 x STRENGTH GRADE N20 80MM SLUMP AGGREGATE SIZE 10MM - DELIVERED TO ZONE 2 | | 15 | 14.81 | 15.00 | 14.70 | 14.27 | 14.48 | 14.56 |
| 1.2m3 x STRENGTH GRADE N25 80MM SLUMP AGGREGATE SIZE 20MM - DELIVERED TO ZONE 3 | | 15 | 13.57 | 14.44 | 13.84 | 15.00 | 13.36 | 14.03 |
| 1.8m3 x STRENGTH GRADE N32 80MM SLUMP AGGREGATE SIZE 10MM - DELIVERED TO ZONE 4 | | 15 | 12.97 | 11.22 | 13.12 | 15.00 | 12.73 | 12.58 |
| Total Price | | 60 | 41.36 | 55.13 | 56.18 | 59.27 | 40.57 | 53.96 |
| Referees | | 5 | 4.80 | 4.67 | 4.40 | 3.33 | 4.48 | 5.00 |
| Quality Assurance | | 10 | 10.00 | 5.00 | 10.00 | 10.00 | 10.00 | 5.00 |
| WH&S | | 10 | 6.00 | 5.00 | 10.00 | 6.00 | 10.00 | 6.00 |
| ESD | | 10 | 7.00 | 6.00 | 10.00 | 7.00 | 10.00 | 6.00 |
| Physical Resources | | 5 | 4.00 | 2.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| Total | | 100 | 73.16 | 77.80 | 94.58 | 89.61 | 79.05 | 79.96 |



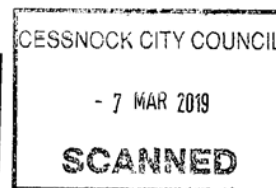
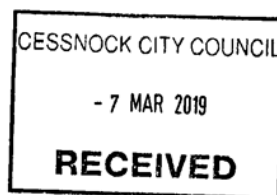
| EVALUATION MATRIX | | | | |
|----------------------------------|------------|--|------------------|--------------|
| Tender No.: T521920HUN | Weighting | Tender Name: Provision of Hygiene Services | | |
| Evaluation Criteria | % | Flick Anticimex | Rentokil Initial | San Serve |
| Price | | | | |
| Sanitary unit*x1 weekly | 7.50 | 5.15 | 7.50 | 4.77 |
| Air Freshener* | 7.50 | 6.96 | 4.49 | 7.50 |
| Saniwipes* | 7.50 | 5.24 | 3.67 | 7.50 |
| Hygiene t'ment flush WC* | 7.50 | 5.74 | 3.87 | 7.50 |
| Hygiene t'ment urinal x 1* | 7.50 | 5.74 | 3.87 | 7.50 |
| Nappy Waste Disp Unit x 1 weekly | 7.50 | 7.50 | 5.09 | 5.10 |
| Nappy Waste Disp Unit x 2 weekly | 7.50 | 7.50 | 5.09 | 5.10 |
| Nappy Waste Disp Unit x 4 weekly | 7.50 | 7.50 | 5.09 | 5.10 |
| Total Price | 60 | 51.32 | 38.66 | 50.07 |
| Referees | 10 | 2.13 | 5.73 | 2.67 |
| Quality Assurance | 10 | 10.00 | 5.00 | 5.00 |
| WH&S | 10 | 5.00 | 10.00 | 5.00 |
| Customer Service | 5 | 5.00 | 5.00 | 5.00 |
| Previous Experience | 5 | 3.00 | 5.00 | 4.00 |
| Total | 100 | 76.46 | 69.40 | 71.74 |

change.org

Recipient: Cessnock council

Letter: Greetings,

Restore the bus stop and rebuild the bus shelter on Helena St Ellalong.



Signatures

| Name | Location | Date |
|-----------------------|---------------------------------------|------------|
| Leigh Shears | Newcastle, New South Wales, Australia | 2019-02-25 |
| Georgina Perrin | Ellalong, Australia | 2019-02-26 |
| Helen Marler | Australia | 2019-02-26 |
| Kylie Bennetts | Ellalong, Australia | 2019-02-26 |
| Kieralie Palmer | Ellalong, Australia | 2019-02-26 |
| Jody Ann | Ellalong, Australia | 2019-02-26 |
| Jessica Martin | Australia | 2019-02-26 |
| Trish Robertson | Australia | 2019-02-26 |
| Joanne Evans | Cessnock, Australia | 2019-02-26 |
| Adriana Rueda | Ellalong, Australia | 2019-02-26 |
| Joshua Carroll-Walden | Australia | 2019-02-26 |
| Sheree Sneesby | Ellalong, Australia | 2019-02-26 |
| Glenda Delaforce | Mooroobool, Australia | 2019-02-26 |
| Corinne Delaney | Cessnock, Australia | 2019-02-27 |
| Rochelle Lindsay | Cessnock, Australia | 2019-02-27 |
| Joanne Campione | Gold Coast, Australia | 2019-02-27 |
| Christine Kirk | Australia | 2019-02-27 |
| Christina JOHNSTON | Ellalong, Australia | 2019-02-27 |
| Rebecca Elliott | ELLALONG (NSW), Australia | 2019-02-27 |
| Taylah Anderson | Hamilton, Australia | 2019-02-27 |

| Name | Location | Date |
|------------------|----------------------|-------------|
| Aleisha Holmes | Australia | 2019-02-27 |
| Samantha Bagg | Ellalong, Australia | 2019-02-27 |
| Kate Noble | Australia | 2019-02-27 |
| margaret lake | Australia | 2019-02-27 |
| Danielle Douglas | Lalor, Australia | 2019-02-27 |
| Kim Murdock | Australia | 2019-02-27 |
| Kellie Hancock | Sydney, Australia | 2019-02-27 |
| Lillian chisholm | Australia | 2019-02-27 |
| Rheannon Monk | Australia | 2019-02-27 |
| Michele Edson | Australia | 2019-02-28 |
| Sarah wild | Australia | 2019-02-28 |
| Lisa Hendrick | Australia | 2019-02-28 |
| Zoe Nolan | Australia | 2019-02-28 |
| lisa parsons | Nulkaba, Australia | 2019-02-28 |
| Rachael Chapman | Fairfield, Australia | 2019-02-28 |
| Stephen Sills | Australia | 2019-02-28 |
| tammy lambie | newcastle, Australia | 2019-02-28 |
| Rachel Gilbert | Ellalong, Australia | 2019-02-28 |
| Jill Howard | Ellalong, Australia | 2019-02-28 |
| Kerrie Harvey | Australia | 2019-02-28 |
| Lisette Townsend | Ellalong, Australia | 2019-02-28 |
| Annette Fisher | Ellalong, Australia | 2019-02-28 |

| Name | Location | Date |
|--------------------|---------------------------|-------------|
| Jacqueline Martin | Australia | 2019-02-28 |
| David Edwards | Ellalong, Australia | 2019-02-28 |
| Robyn Langley | Ellalong, Australia | 2019-02-28 |
| Fiona Frederick | Ellalong, Australia | 2019-02-28 |
| James Winchester | Cessnock, Australia | 2019-02-28 |
| Laurene Tagg | Ashbury, Australia | 2019-02-28 |
| Kimberly Walters | Ellalong, Australia | 2019-02-28 |
| Meighan Winchester | Australia | 2019-02-28 |
| Hayden O'Brien | Australia | 2019-02-28 |
| Dylan Parmaksiz | Australia | 2019-02-28 |
| Bryce Wilkinon | Toronto, Australia | 2019-02-28 |
| Amanda Mcclenahan | Cessnock, Australia | 2019-02-28 |
| Sheenagh Bentley | Sydney, Australia | 2019-02-28 |
| PAUL HADFIELD | CESSNOCK, Australia | 2019-02-28 |
| Rhonda Hadfield | Australia | 2019-02-28 |
| Leticia White | Australia | 2019-02-28 |
| Carol Newland | Australia | 2019-02-28 |
| Jacqueline Lindsay | Fern bay, Australia | 2019-02-28 |
| William Copeland | Wentworthville, Australia | 2019-02-28 |
| samantha dewey | Australia | 2019-02-28 |
| Jessica James | Gosford, Australia | 2019-02-28 |
| Shelby Diola | Ellalong, Australia | 2019-02-28 |

| Name | Location | Date |
|-------------------|-------------------------|-------------|
| Debra Henry | Ellalong, Australia | 2019-02-28 |
| Jane Falkner | Australia | 2019-02-28 |
| Jodi Fittler | Bellbird, Australia | 2019-02-28 |
| Justine Farr | Ellalong, Australia | 2019-02-28 |
| Sally Shakespeare | Ellalong, Australia | 2019-02-28 |
| Alfred Kroese | Chatswood, Australia | 2019-02-28 |
| Robert Webber | Dulwich Hill, Australia | 2019-02-28 |
| Sinead Sperrin | Ellalong, Australia | 2019-02-28 |
| nicole donald | Sydney, Australia | 2019-03-01 |
| T King | Ellalong, Australia | 2019-03-01 |
| Naomi Martin | Ellalong, Australia | 2019-03-01 |
| Tracey Winchester | Bellbird, Australia | 2019-03-01 |
| Dakota King | Sydney, Australia | 2019-03-01 |
| Malcolm Wade | Australia | 2019-03-01 |
| Peter Au | Australia | 2019-03-01 |
| Leah Hardy | Ellalong, Australia | 2019-03-01 |
| debbie baxter | Budgewoi, Australia | 2019-03-01 |
| Alex Anderson | Ellalong, Australia | 2019-03-02 |
| Dianne Elliott | Ellalong, Australia | 2019-03-02 |
| Shae Brown | Ellalong, Australia | 2019-03-02 |
| ZOe Sweeny | Australia | 2019-03-02 |
| Dylan Long | Birkdale, Australia | 2019-03-02 |

| Name | Location | Date |
|-------------------------------|-------------------------|-------------|
| Kimberley Kowalski | Australia | 2019-03-04 |
| Vanessa Hargans | Australia | 2019-03-04 |
| Ellie Lamb | Australia | 2019-03-04 |
| Tamara Braovic | Australia | 2019-03-04 |
| Belinda Garvie | Australia | 2019-03-04 |
| Chris Hannan | Ellalong, Australia | 2019-03-04 |
| Tarnya Spruce | Edgeworth, Australia | 2019-03-04 |
| Brenda Unuwai-Nohotima-Haruru | CESSNOCK, Australia | 2019-03-04 |
| Caleb Garvie | Prestons, Australia | 2019-03-04 |
| Trev Schreiber | Cessnock, Australia | 2019-03-04 |
| Fiona Wallace | Castle Hill, Australia | 2019-03-04 |
| Barry Miller | Ellalong, Australia | 2019-03-04 |
| Diana Edwards | Australia | 2019-03-04 |
| Natasha Coote | Ellalong, Australia | 2019-03-04 |
| jeb crossley | Kahibah, Australia | 2019-03-04 |
| Eric Lance | Hunters Hill, Australia | 2019-03-04 |
| Joanne McMillan | Quorrobolong, Australia | 2019-03-04 |
| Kristen Leary | Congewai, Australia | 2019-03-04 |
| Jade Sneesby | Cessnock, Australia | 2019-03-04 |
| Samantha gall | Australia | 2019-03-04 |
| Angela Blackett | Australia | 2019-03-04 |

| Name | Location | Date |
|--------------------------|-----------------------|-------------|
| stacey thomas | Australia | 2019-03-04 |
| Jade Griffiths | Ellalong, Australia | 2019-03-04 |
| Denise Whiteley | anna bay, Australia | 2019-03-04 |
| Warrick Hicks | Australia | 2019-03-04 |
| Jodie christie | Australia | 2019-03-04 |
| Belinda Coyle | Australia | 2019-03-04 |
| MELANIE Harrison | Bellbird, Australia | 2019-03-04 |
| Megan Martindale | Australia | 2019-03-04 |
| Roger Lewis | Australia | 2019-03-04 |
| Melanie Kent | Ellalong, Australia | 2019-03-04 |
| Kay Lazzaroni | Australia | 2019-03-04 |
| Tracey White | Ellalong, Australia | 2019-03-04 |
| Kara Schultz | Australia | 2019-03-04 |
| Jennifer Boulton | Australia | 2019-03-04 |
| Taylah Mills | Australia | 2019-03-04 |
| Toni evans | Australia | 2019-03-04 |
| Belinda Belinda Chisholm | Wahroonga, Australia | 2019-03-04 |
| Rose Smith | Ellalong, Australia | 2019-03-04 |
| Angela Lewandowski | blue haven, Australia | 2019-03-04 |
| Tony Legge | Cessnock, Australia | 2019-03-05 |
| Amber Shakespeare | Kellyville, Australia | 2019-03-05 |
| Barry Schofield | Australia | 2019-03-05 |

| Name | Location | Date |
|-----------------------|---------------------|-------------|
| Ashleigh Norris-Kelly | Paxton, Australia | 2019-03-05 |
| Tahlia Christie | Sydney, Australia | 2019-03-05 |
| Bree Elliott | Brisbane, Australia | 2019-03-05 |
| Meg Martel | Farley, Australia | 2019-03-05 |
| Rebecca Reeve | Ellalong, Australia | 2019-03-05 |
| Sarahh Frenchh | Australia | 2019-03-05 |
| Linda Counsell | Da Nang, Vietnam | 2019-03-05 |
| Natasha Fenton | Adelaide, Australia | 2019-03-05 |
| Gabrielle Peace | Cessnock, Australia | 2019-03-05 |
| Thea Urquhart | Australia | 2019-03-05 |
| Natalie Newton | Australia | 2019-03-05 |
| Bernice Hardy | Australia | 2019-03-05 |

25

We the undersigned residents of Ellalong, petition the Council to reinstate the Helena Street Bus Shelter.

We note that any petition received may be publicly available by the council, unless we specifically advise otherwise.

| Name | Address | Phone Number | Signature |
|-----------------|--------------|--------------|-----------|
| WENDIE BEAL-JOE | 74 Helena St | ELLALONG | |

PETITION
Re-construct the Helena St Bus Shelter

To the Council of the City of Cessnock:

We the undersigned residents of Ellalong, petition the Council to reinstate the Helena Street Bus Shelter.

The contact person for this petition is: Leigh Shears, 63 Helena Street Ellalong, Phone number: 0401798002

We note that any petition received may be publicly available by the council, unless we specifically advise otherwise.

[illegible]

PETITION






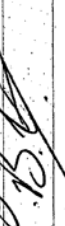




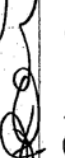
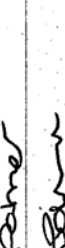



Re-construct the Helena St Bus Shelter

To the Council of the City of Cessnock:

We the undersigned residents of Ellalong, petition the Council to reinstate the Helena Street Bus Shelter.

The contact person for this petition is: Leigh Shears, 63 Helena Street Ellalong, Phone number: 0401798002

We note that any petition received may be publicly available by the council, unless we specifically advise otherwise.

| Name | Address | Phone Number | Signature |
|------------|---------------------------|--------------|---|
| W.R. TAGG | 30 CHURCH ST. ELLALONG | 49 981 765 |  |
| MOCK J. | 2 HELENA ST ELLALONG | 049909579 |  |
| S. CADE | 22 CHURCH ST ELLALONG | 0498679529 |  |
| R. Langley | 94 Vulture Ellalong | 041352204 |  |
| Chloe | 81 WABBY GUM RD ELLALONG | 047661582 |  |
| B. Smith | 102 Vulture St Ellalong | 049448587 |  |
| P. HEPBURN | 16 WATSON ST ELLALONG | 0408684255 |  |
| L. TAGG. | 30 Church St Ellalong | 49981765 |  |
| D. SAMUEL | 137 DRY CREEK RD ELLALONG | 0492926903 |  |
| B. Foley | 782 CONCRETE RD CONGLEDAI | |  |
| M. Foley | 782 CONCRETE RD CONGLEDAI | |  |
| S. CHANING | 80 HELENA ST, ELLALONG | 49981217 |  |
| K. PALMER | 84 HELENA ST, ELLALONG | 0458040802 |  |
| E. PALMER | 84 HELENA ST, ELLALONG | 49981218 |  |
| C. PALMER | 84 HELENA ST, ELLALONG | 0476176710 |  |

२७२

We the undersigned residents of Ellalong, petition the Council to reinstate the Helena Street Bus Shelter.

We note that any petition received may be publicly available by the council, unless we specifically advise otherwise.

| Name | Address | Phone Number | Signature |
|--------------|------------------------------|--------------|-----------|
| W. Finn | 40 TRURO St ELLA LONG | | W.F. |
| B. Charnago | 19 Regent Street Cessnock | | B.C. |
| B.P. Thawle | 8 Earps Rd Paxton | | B.P.T. |
| Shelley Skrz | 7 Rugby St ELLA LONG | | S.S. |
| M. Jasper | 73 Hamilton Street ELLA LONG | | M.J. |
| O. Ryan | 9 SHOOT ST, ELLA LONG, NSW | | O.R. |
| T. Eberhard | 1/7 Dudley Rd, Chantstown | | T.E. |

PETITION


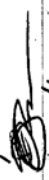









Re-construct the Helena St Bus Shelter

To the Council of the City of Cessnock:

We the undersigned residents of Ellalong, petition the Council to reinstate the Helena Street Bus Shelter.

The contact person for this petition is: Leigh Shears, 63 Helena Street Ellalong, Phone number: 0401798002

We note that any petition received may be publicly available by the council, unless we specifically advise otherwise.

| Name | Address | Phone Number | Signature |
|---------------------|---------------------------------------|---------------|---|
| Scott Black | 76 HELENA ST ELLALONG | 0417 818 912 |  |
| Don Brooks | 72 HELENA ST ELLALONG | 0403 330 931 |  |
| Eliza-Jane Mulligan | 70 Helena St Ellalong | 0476646100 | ES. MULLIGAN |
| Logan Neville | 70 Helena St Ellalong | 0487264349 | ELN |
| LISA GREEN | 61 HELENA ST, ELLALONG | 0428165519 | L.G. |
| KATRINA MANAMARA | 62 HELENA ST ELLALONG | 0402 978 635 | K. Manamara |
| Michael + Jo Payne | 58 HELENA ST ELLALONG | |  |
| Reberan Rumbel | 58 Helena St Ellalong | 0487644987 |  |
| JOHN PRITCHARD | 56 HELENA ST ELLALONG | 0403188377 |  |
| DOREEN FLEMING | 50 HELENA ST ELLALONG | 0249 9819 332 |  |
| Rebecca Elliott | 46 Helena St Ellalong | 0421335260 |  |
| J. Wallace | 12 Alexandra St, Ellalong | |  |
| B. Lewis | 31 Helena St Ellalong | |  |
| Brett Richardson | 142 Marshall Street Garden Suburb Nde | 0434792094 |  |
| Ben Holding | 205 High St Maitland | 0411356145 |  |

CESSNOCK CITY COUNCIL

STREET OR LOCATION: 53 Helena Street, Ellalong

FROM: N/A
TO: N/A
SIDE: N/A

NATURE OF WORK: Remove existing slab, supply material and construct pad for new boarding platform, shelter and associated works.

LENGTH: 20m approx
WIDTH: 7m approx
AREA: 50sqm approx

DATE: Thursday, 13 September 2018
EST. BY: S.Deo

JOB NO:

PROJECT NO:

| | |
|-------------------|-----------------|
| Total Cost | \$46,200 |
|-------------------|-----------------|

| Item No | Description | Item | Qty | Rate | Sub total | Total |
|---------|---|------|-------|----------------------|-----------|-----------------|
| | TRAFFIC FACILITIES | | | | | \$1,500 |
| 9001 | Provision for traffic control | Item | 1.00 | 1,500.00 | 1,500.00 | |
| | PUBLIC UTILITIES | | | | | \$300 |
| 9003 | Locate PU's & house services | Item | 1.00 | 300.00 | 300.00 | |
| | EARTHWORKS GENERAL | | | | | \$6,250 |
| 9011 | Strip topsoil | m3 | 5.00 | 120.00 | 600.00 | |
| 9012 | Tipping fees / rubbish removal | m3 | 3.50 | 200.00 | 700.00 | |
| 9015 | Remove existing concrete slab | m3 | 3.50 | 200.00 | 700.00 | |
| 9022 | Form / trim tabledrains | m | 15.00 | 150.00 | 2,250.00 | |
| 9026 | Place excavated fill (batters) | m3 | 5.00 | 200.00 | 1,000.00 | |
| 9028 | Spoil Stockpile Restoration | m3 | 5.00 | 200.00 | 1,000.00 | |
| | SLAB AND PAVEMENT CONSTRUCTION | | | | | \$3,200 |
| 9145 | Pavement restoration - road | m2 | 40.00 | 80.00 | 3,200.00 | |
| | Concrete base slab incl. reinforcing, 100mm thick on 75mm roadbase | m3 | 1.30 | 150.00 | 195.00 | |
| | WEARING COURSE | | | | | \$4,000 |
| 9152 | Two coat seal + AC Adjustment | m2 | 40.00 | 100.00 | 4,000.00 | |
| | FOOTWAYS AND DRIVEWAYS | | | | | \$1,950 |
| 9183 | | m2 | 13.00 | 150.00 | 1,950.00 | |
| | Medians | | | | | \$1,500 |
| 9203 | Barrier kerb & gutter (SA) | m | 5.00 | 300.00 | 1,500.00 | |
| | LANDSCAPING WORKS | | | | | \$800 |
| 9240 | Trim, topdress & turf footways | m2 | 20.00 | 40.00 | 800.00 | |
| | TRAFFIC CONTROL DEVICES | | | | | \$6,500 |
| 9260 | Signs (post & 1 blade) | No | 2.00 | 350.00 | 700.00 | |
| 9261 | Sign - Priority Seating & No Smoking | No | 2.00 | 150.00 | 300.00 | |
| 9264 | Hazard markers (TGS's) | No | 10.00 | 500.00 | 5,000.00 | |
| 9271 | Pavement markings (wheelchair sign) | No | 1.00 | 500.00 | 500.00 | |
| | GENERAL | | | | | \$18,000 |
| 9283 | Supply and install new shelter with seating and laminated plastic plaques | Item | 1.00 | 16,000.00 | 16,000.00 | |
| 9287 | Site establishment | Item | 1.00 | 2,000.00 | 2,000.00 | |
| 9496 | Public Consultation/Advertising | Item | 1.00 | 0.00 | 0.00 | |
| | | | | Sub Total | | \$44,000 |
| | | | | Contingencies | 5% | \$2,200 |
| | | | | Total | | \$46,200 |

Robyn Larsen

From: Jan Davis <jandavis280@gmail.com>
Sent: Tuesday, 7 May 2019 5:57 PM
To: council
Subject: Fairer Funding for Councils

Dear Councillor Pynsent,

Thank you for your correspondence regarding Fairer Funding for Councils, Greens NSW supports your stance.

It is very important that Councils are supported by the Federal Government in their attempt to serve their communities and not be left in the lurch financially.

Greens support a more democratic approach to Local Government issues, and regard this tier of government to be the most representative in our communities.

Thank you for your query of Greens policies, we look forward to further requests from you in the future.

Regards Jan Davis

Greens Candidate for Paterson

0414 422 738

I respect and acknowledge the Traditional Owners, past, present and future of the land to which I live and work, as the First People and Custodians of this country.

Robyn Larsen

From: Neil Turner <paterson@onenation.com.au>
Sent: Thursday, 2 May 2019 9:47 AM
To: Bob Pynsent
Subject: Re: Fairer Funding Unlocks Communities Potential

Follow Up Flag: Flag for follow up
Flag Status: Flagged

Dear Councillors,

As Pauline Hanson's One Nation candidate for the seat of Paterson I am pledging my support for the Federal financial assistance grants to be restored to at least the 1% of Commonwealth Taxation revenue.

I do believe that Councils in the Hunter region require a greater need for funding than councils in other areas based on the demographics of each area.

Many councils within the Paterson electorate have, or sought to have extraordinary rate rises, Obviously a major factor in this is the funding shortfall and the failure by State and Federal government to fund Local government sufficiently.

Extraordinary Rate rises affect pensioners, retirees, low income and business, often causing financial stress. Both major parties have promised huge spending in this 2019 election and also widespread tax cuts thus announcing that they have the funds available.

If elected on 18 May, I would make every effort to increase the funding to councils to at least the 1996 rate, providing that funding for grants have not been made in other ways by Governments.

I would also highlight the absurd situation whereby governments provide tax cuts to wage earners but , in an indirect way, tax to a higher rate, pensioners and retirees in the form of extra ordinary rate rises.

Kind regards,

Neil Turner,

Pauline Hanson's One Nation Candidate for Paterson.

From: Bob Pynsent
Sent: Wednesday, May 1, 2019 11:49 AM
To: 'paterson@onenation.com.au'
Subject: Fairer Funding Unlocks Communities Potential
Dear Mr Turner

Please find enclosed correspondence for your consideration.

Regards



Bob Pynsent Mayor of the City of Cessnock
62-78 Vincent St | PO Box 152 | Cessnock NSW 2325
p 02 4993 4210 | m 0408 267 532
www.cessnock.nsw.gov.au



Integrity, Respect, Teamwork, Accountability and Excellence

I acknowledge Aboriginal people as the traditional custodians of the land on which Cessnock City Council offices and operations are located, and pay my respects to Elders past, present and future.

Robyn Larsen

From: James Murphy <james.murphy.ajp@gmail.com>
Sent: Friday, 10 May 2019 5:32 AM
To: Bob Pynsent
Subject: Re: Fairer Funding Unlocks Communities Potential

Hi Bob,

Thank you for the email. Will give due attention if elected.

Regards,

James Murphy

On Wednesday, 1 May 2019, Bob Pynsent <Bob.Pynsent@cessnock.nsw.gov.au> wrote:

Good Morning Mr Murphy

Please find attached correspondence for your consideration.

Regards

Bob Pynsent Mayor of the City of Cessnock



[62-78 Vincent St](https://www.cessnock.nsw.gov.au) | PO Box 152 | Cessnock NSW 2325

p 02 4993 4210 | m 0408 267 532

www.cessnock.nsw.gov.au



Integrity, Respect, Teamwork, Accountability and Excellence

I acknowledge Aboriginal people as the traditional custodians of the land on which Cessnock City Council offices and operations are located, and pay my respects to Elders past, present and future.



Clr Bob Pynsent
Mayor Cessnock City Council
PO Box 152
CESSNOCK NSW 2325



Dear Clr Pynsent *Bob*

Thank you for your letter about Financial Assistance Grants funding provided by the Commonwealth to Local Government.

Around \$50 billion in Financial Assistance Grants has been provided by the Commonwealth to Local Government since the Whitlam Government introduced these in 1974–75. These grants acknowledge the important contribution of local government to our civic life: a contribution that is not equally matched by the ability of councils to raise the revenue they need.

Labor understands that Financial Assistance Grants funding is critical for your financial capacity and that local government needs certainty around Financial Assistance Grants. The Coalition's three-year Financial Assistance Grants freeze, although now ended, was a shock and a setback to local government. More recently, Labor has supported Australian Government decisions to 'bring forward' FAGs funding in 2016-17, 2017-18 and 2018-19 to assist the cash flow of local councils and to help fund important projects and services.

Labor understands the aspiration of local government to increase the level of FAGs funding.

At our National Conference in December last year Stephen Jones moved the following amendment to Labor's National Platform to say:

"Labor will work with local, state and territory governments through COAG to improve the financial sustainability of local government."

Any consideration of changes to current arrangements for funding of local government will require all three levels of government to reach agreement on how to address this. Further work will need to be done to determine the appropriate forum to examine this issue and options for reform.

Electorate Office:

35 Sturgeon Street Raymond Terrace NSW 2324
PO Box 156 Raymond Terrace NSW 2324
T: (02) 4983 2401 | F: (02) 4983 2419

Canberra Office:

Parliament House Suite R2.97
PO Box 6022 Parliament House Canberra ACT 2600
Tel: (02) 6277 4248 | Fax: (02) 6277 8487



E: meryl.swanson.mp@aph.gov.au
www.merylswanson.com.au

I can assure you that Labor recognises the financial challenges facing local councils and the tough competing priorities you face to provide the services and infrastructure needed to support local communities today and to meet the aspirations of the future.

Thank you again for writing to me on this important issue.

Yours sincerely,

A handwritten signature in blue ink, appearing to read 'Meryl Swanson', followed by a long horizontal line.

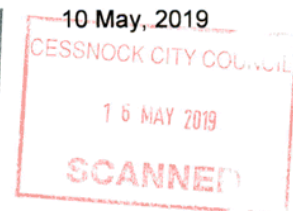
Meryl Swanson MP
MEMBER FOR PATERSON



THE HON JOEL FITZGIBBON MP

FEDERAL MEMBER FOR HUNTER
SHADOW MINISTER FOR AGRICULTURE, FISHERIES & FORESTRY
SHADOW MINISTER FOR RURAL & REGIONAL AUSTRALIA

Cr Bob Pynsent & Mr Stephen Glen
Cessnock City Council
PO Box 152
CESSNOCK NSW 2325



Bob & Glen
Dear Cr Pynsent & Mr Glen

Thank you for your letter about Financial Assistance Grants.

Like Councillors, I remain outraged by the Abbott Government's decision to freeze FAGs indexation for a period of three years. It was a decision which hit Councils immediately and in the long run by reducing the growth base. It is something Council can be sure a Labor Government will never do.

But promising not to cut funding is not enough. Council can be assured I will continue to argue its case for more funding, not just FAGs grants but more generally.

At our National Conference in December last year we embraced the following amendment to Labor's National Platform:

"Labor will work with local, state and territory governments through COAG to improve the financial sustainability of local government."

Changes in the way in which FAGs are determined will require a conversation between all three levels of government. Labor is certainly up for that conversation. Under the Leadership of Anthony Albanese as Minister, the last Labor Government enhanced the relationship between Canberra and our local Councils and we will do so again.

I can assure you that Labor recognises the financial challenges facing local councils and the tough competing priorities you face both in providing the services and infrastructure needed to support local communities today and to meet the aspirations of the future.

It is a fact to say, the Cessnock Local Government Area has fared better under Federal Labor Governments than it has done under Coalition Governments. I promise that will be true again if Labor is given the opportunity.

Thank you again for writing to me on this important issue.

Yours sincerely

Joel Fitzgibbon MP

Electorate Office: 3 Edward Street, PO Box 526
CESSNOCK NSW 2325

Phone: 02 4991 1022
Facsimile: 02 4991 2322

Email: joel.fitzgibbon.mp@aph.gov.au
Web: www.joelfitzgibbon.com

Follow me on Twitter and Facebook

Joel Fitzgibbon

Canberra Office: PO Box 6022
CANBERRA ACT 2600

Phone: 02 6277 4550
Facsimile: 02 6277 8556

Fitzhunter